

FINANCIAL TIMES



France
How did it get
into this state

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Why shares
are fizzing

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Satellites
Size isn't
everything

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Today's surveys
Austria
Business books

Separate Sections

Europe consortium agrees interactive TV decoder deal

A group of leading German and French companies agreed on a standard for "set-top boxes" which decode television signals to allow telebanking, home learning and shopping, video on demand and other interactive TV services. Multimedia Betriebsgesellschaft, a consortium which includes Deutsche Telekom, Veba and Bertelsmann of Germany and the French media group Canal Plus, said the agreement was initially aimed at Germany, Europe's biggest cable and satellite television market. The deal ends months of secretive wrangling. Page 20

Vital week for US budget talks: The Clinton administration and the Republican-controlled Congress have begun what could be a decisive week in their protracted negotiations over how to balance the US federal budget over the next seven years. Page 6

Bristol-Myers plans \$2.5bn cuts: Bristol-Myers Squibb, the US pharmaceuticals group, announced a further round of cost-cutting to bolster profit margins in the face of patent expiries due in the coming years. Page 24

Swedish paper group to invest in Canada: Stora, the Swedish pulp and paper group, is spending \$665m (\$473m) on building a magazine paper plant in Canada in one of the biggest investments by a European company in the North American forestry sector. Page 22

HSBC shakes up insurance side: The Hongkong and Shanghai Banking Corp plans to reorganise its insurance activities in the Asia-Pacific region. Page 26

Planned liability law may protect firms: Lawyers, architects, surveyors, merchant bankers and doctors in partnerships will be able to take advantage of a new UK law designed to protect the personal assets of accountants from litigation. Page 14

Austrian leader heads for re-election: Franz Vranitzky appears headed for another term as Austria's chancellor after his Social Democratic party won the lead in the final opinion poll to be published before Sunday's elections. Page 20; Survey, Separate section

Madrid car bomb kills six: A car bomb blamed by officials on Basque ETA separatists ripped through a busy Madrid district killing six people and injuring a dozen just four days before European Union leaders gather in the Spanish capital. Page 2

SMC head favours several buyers: The newly-appointed head of Société Marseillaise de Crédit, the regional French banking group, favours a sell-off to more than one investor in the bank's forthcoming privatisation. Page 21

BTG less than expected: BTG, the former British Technology Group which floated in July, reported maiden interim pre-tax losses of £2.1m (\$3.3m) compared with profits of £290,000. The figure was better than the £2.5m forecast at flotation. Page 29

Unison shares fall 7% on warnings: Unison, the French steel producer privatised this year, saw its shares fall 7 per cent as it warned that second-half net profits would be less than the FF2.4bn (\$482m) recorded in the first six months of the year. Page 21; Lex, Page 20

S Korea to open up telecoms sector: South Korea said it will open its telecoms service industry to foreign ownership in 1998, although stakes held by overseas investors will be limited to minority shareholdings of up to 33 per cent. Page 12

Britain to expel Libyan diplomats: Britain ordered the expulsion of a senior Libyan diplomat in London, accusing him of spying and intimidating dissidents. Page 9

French network to bid for UK rail: SNCF, the French state-owned railway company, could acquire a stake in Britain's privatised rail freight network. Page 14

Tokyo defends foreign goods records: The Japanese government defended its record in government procurement of foreign products. Page 12

Famine could strike N Korea: South Korea's President Kim Young-sam warned that rapidly deteriorating conditions in North Korea, particularly a food shortage, could soon lead to a conflict. Page 6

Prince Charles sells sports car for charity: A private British collector paid £111,500 (\$170,000) for a 1987 Vantage-Volant Aston Martin sports car used by Prince Charles which he donated for sale at the auctioneers Sotheby's to benefit charity.

STOCK MARKET INDICES	
New York: S&P 500	+1.18 (1.18)
DAX 40	+1.27 (1.27)
FTSE 100	+1.27 (1.27)
Nikkei	+1.27 (1.27)
US LUNCHTIME RATES	
3-month T-bill	5.47%
Long Bond	111.13
Yield	6.03%
OTHER RATES	
UK 3-month Interbank	5.47%
FR 10 yr Govt	107.74
FR 10 yr OAT	106.73
Germany 10 yr Bund	102.08
Japan 10 yr JGB	114.25
NORTH SEA OIL (August)	
Brent 15-day (Jan)	\$17.72 (17.70)

GOLD	
New York: COMEX	\$381.4
London: Gold	\$381.7
DOLLAR	
New York: D-Mark	1.5345
DM	1.4475
FF	1.1807
Sfr	1.0105
London: £	1.5337 (1.5274)
DM	1.4416 (1.446)
FF	1.1808 (1.1815)
Sfr	1.0118 (1.0125)
STERLING	
DM	2.2146 (2.2116)
Tokyo: £	¥101.065

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French PM freezes rail reforms ■ Unions plan more protests today

Juppé offer fails to end strikes

By David Buchanan in Paris

Mr Alain Juppé, the French prime minister, yesterday made new concessions to union demands but failed to end the crippling 18-day strike against his proposed welfare reforms. Leaders of the unions, which will hold more protest marches today, emerged defiant about their demands and pessimistic about an early breakthrough. Mr Juppé announced he had put a "freeze" on his earlier plan to streamline the SNCF rail network over the next five years. Rail unions had objected to the plan's demands for productivity improvements. Mr Juppé said

"negotiations will start within the company on a future plan" designed to map out SNCF's operations over the 1996-2000 period.

Mr Juppé said he wanted further talks in an attempt to resolve the welfare dispute. He said he had asked Mr Jacques Barrot, the labour minister, to begin organising a meeting with unions next week, but did not make clear whether the welfare reforms would be open to talks.

Mr Louis Vianet, president of the CGT union federation, said he saw "no way out of the crisis for the moment". Mr Bernard Thibault, head of the CGT rail section which has spearheaded the 18-day rail strike, complained

that Mr Juppé was still "ambiguous" about reform of public sector pensions despite his promise on Sunday to leave railwaymen's retirement schemes untouched.

Mr Marc Blondel, president of Force Ouvrière, said he urged Mr Juppé to launch "global negotiations", involving business as well as union organisations and embracing the issues of wages and unemployment as well as welfare reform.

But Mr Jean Gandois, president of the Patronat employers' federation, said his organisation was not prepared to attend such an economic summit with no precise or prepared agenda.

Signs of a government back-track on the reforms depressed

the financial markets, with the Paris Bourse's CAC-40 index ending the day 0.36 per cent down at 1,849.59 points and the franc falling to end trading in Paris at FF3.45 to the D-mark compared with FF3.44 at Friday's close.

The franc suffered as a result of the concessions which Mr Juppé announced on television on Sunday night, but some foreign exchange operators said the franc's losses were tempered by a realisation that while Mr Juppé had made concessions to the rail unions, he had not retreated from his key welfare reforms.

Opposition Socialists and their leftwing allies, who took five seats off the government party in Sunday's by-elections to the

National Assembly, reacted furiously yesterday to Mr Juppé's announcement that he would this week push through enabling legislation for some of his welfare reforms by using a guillotine procedure cutting off further debate. Communist deputies complained of Mr Juppé's "diktat".

Opposition parties have tabled a censure motion to try to thwart the welfare legislation. But Mr Juppé will be able to use his very safe parliamentary majority to approve the legislation. This will enable the government to pass at

Continued on Page 20
Juppé's budget. Page 3: Costly way to change. Page 18: French to bid for rail group. Page 14

Agnelli chooses 72-year-old as next Fiat boss

By Robert Graham in Rome and Andrew Hill in Milan

Mr Giovanni Agnelli yesterday chose a 72-year-old as his successor as chairman of Fiat by Mr Cesare Romiti, the 72-year-old chief executive of the Turin-based automotive group.

The news comes less than a week after Turin magistrates requested Mr Romiti be sent for trial on three charges of alleged corruption related to the operations of Fiat subsidiaries.

Until now, those familiar with Fiat had believed that Mr Romiti would retire at the same time as his chairman, who is 74, to make way for a new generation to run Italy's largest private industrial group.

However, Mr Agnelli made it clear yesterday he regarded Mr Romiti's presence as essential to preside over the "interregnum" as the next generation of managers and family members prepared to assume control.

The chairman also said he himself would be stepping down within the coming months.

Following this announcement, Mr Agnelli's departure was widely expected to coincide with Fiat's annual meeting in June 1996.

The impending elevation of Mr Romiti follows a series of high profile public appearances in which he has offered his prescriptions to resolve the country's political and economic problems. This prompted press speculation that Mr Romiti was preparing to leave Fiat to enter politics.

Mr Romiti, who joined Fiat in 1974, has been chief executive since 1976.

It was originally thought he would leave with Mr Agnelli in June last year and allow the latter's younger brother, Mr Umberto Agnelli, to take over. But the dramatic slump in Fiat's fortunes in 1993 obliged Mr Agnelli to change his mind.

In agreement with new non-family shareholders that included Deutsche Bank and Alcatel Alsthom, Mr Umberto Agnelli was excluded from the succession and the existing duo were kept on at the top with increased authority in the hands of Mr Romiti.

Mr Agnelli indicated then that he would be needed for at least another two years at the helm - Fiat's rules lay down compulsory retirement at 75.

Meanwhile, the line of eventual succession was pointed towards Umberto's eldest son, Mr Giovanni Alberto Agnelli, now aged 31 and on the Fiat board.

Two elements appear to have prompted Mr Agnelli to announce his departure. Fiat's fortunes, he feels, have changed and the group faces a period of solid growth with profits this



The UN and the Bosnian government intensified their efforts to reassure Serbs living in Sarajevo suburbs, as France said it was working intensively with its allies and Belgrade to secure the release of two cap-

tured pilots. An aide to French president Jacques Chirac said earlier French threats of punitive action against the Serbs had been suspended. The US administration said it was "very hopeful" that the pilots would be

free soon. Sarajevo's residents (above) demonstrated in support of the Muslim-led government's insistence on a united capital. Bosnian Serb leaders will hold a referendum today on the peace accord. Photo: Reuters

Clinton moves to restart Mideast peace negotiations

By Patti Waldmeir in Washington and David Gardner in London

US president Bill Clinton yesterday moved to break the deadlock in attempts by Israel and Syria to reach a peace settlement, announcing he would send Mr Warren Christopher, the secretary of state, to the Middle East later this week.

Mr Clinton agreed to the new peace shuttle after a meeting with Mr Shimon Peres, the new Israeli prime minister, at the White House, at which Mr Peres is understood to have outlined a new strategy for the stalled talks.

"We agree that to close the circle of peace it will take more intensive and more practical negotiations," Mr Clinton said. "Each side will need to make a greater effort to take into account the other's concerns."

Mr Peres, in a joint press conference with Mr Clinton, said that Israel wanted to go "full speed ahead" to resolve the two countries' differences.

The US president earlier spoke by telephone to Syrian president Hafez al-Assad, and said that the atmosphere for a settlement had improved.

"President Assad told me he was committed to do his best to

move the peace process forward," Mr Clinton said, and added his firm insistence that the security of Israel would remain a main pillar of US defence policy.

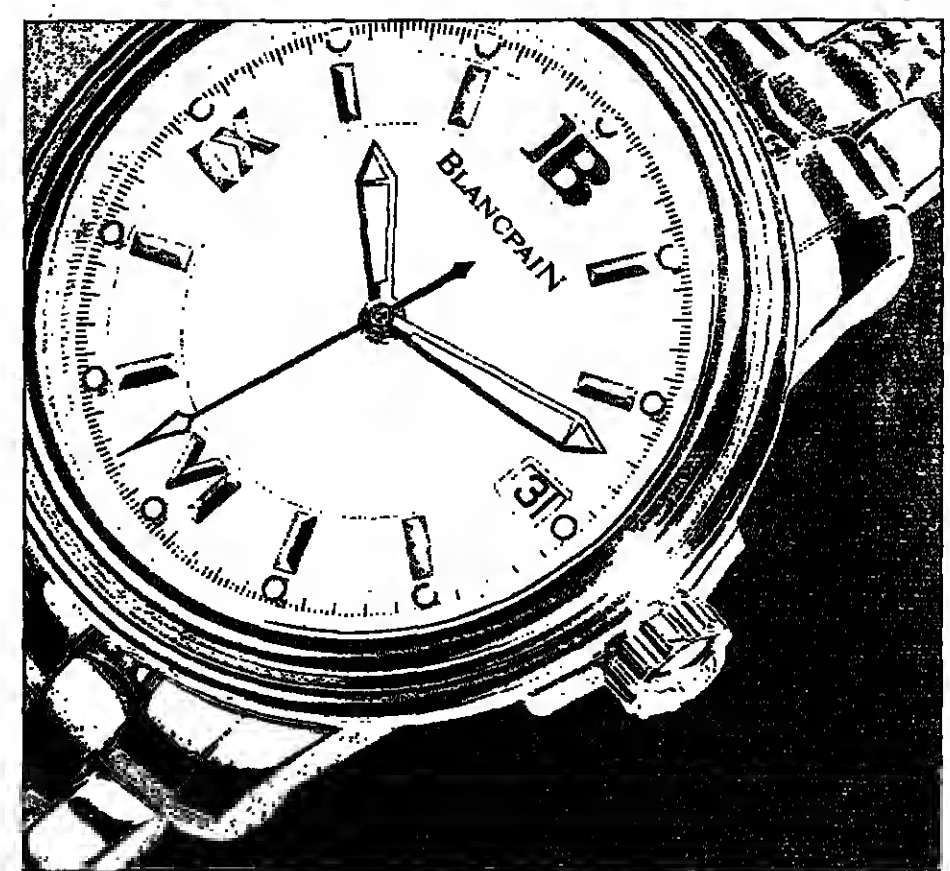
In June, Syria suspended talks with Israel in Washington over security arrangements on the Golan Heights in the event of an Israeli withdrawal.

Mr Peres yesterday refused to be drawn on the question of whether Israel is prepared to make a commitment to surrender all of the Golan Heights if its security concerns are met - an undertaking Damascus had demanded to restart talks.

The June talks were solely about security arrangements, and founded because of Israeli insistence on keeping an early-warning station on the Golan after an unspecified withdrawal.

Suggestions of a compromise whereby US or international troops could man a monitoring station on the Heights were dismissed out of hand by Syria last month. "There will be no foreign presence on Syrian soil," Mr Abdel-Halim Khaddam, Syria's vice-president, said, adding "neither American, nor Russian, nor Chinese nor anything."

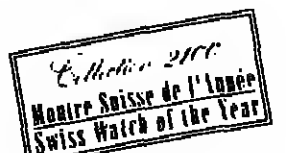
"President Assad told me he was committed to do his best to



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NEWS: EUROPE

Schüssel tries to shake up Austria's politics

The conservative politician who forced the country into its second election in 14 months talks to Ian Rodger in Vienna

Wolfgang Schüssel surprised himself and just about everyone else in Austria in October by breaking up the country's coalition government and forcing a second general election in 14 months.

A career politician, Mr Schüssel describes himself as Consensus Man with a feel for compromise solutions. He claims that he could see the makings of a compromise in the tortuous negotiations between his conservative People's party and the Social Democratic party in early autumn over reducing the 1996 budget deficit. But then the Social Democrats, under pressure from trade unions and left-

wingers, stiffened their opposition to cuts in social programmes and he had no choice but to walk out.

"We need a decision [by voters] so that the direction of budget and financial policy will be clear. Everybody knows what we have to do; the criteria for economic and monetary union are fixed. But it was impossible under the old government," Mr Schüssel said in an interview.

Social Democrat leaders agree that the budget deficit problem is "serious", as Mr Franz Vranitzky, the chancellor, puts it. But they say that Mr Schüssel walked out of the talks because of the rise in his party's popularity since he became leader in April. There was just a chance that the People's party could overtake the Social Democrats and wrest control of the government from them for the first time in 25 years.

Whatever the truth, with less than a week to go until the election on Sunday the two parties are still running fairly close to each other.

Mr Schüssel has conducted an effective campaign, even facing down the wily Jörg Haider, the Freedom party's populist leader, in a television debate.

By contrast, the Social Democrats have been dull, retreating to a purely defensive stance. The campaign's main issue - prudent public sector budgeting - is Mr Schüssel's

and he even has the two largest national newspapers behind him.

"The Social Democrats have ruled for 25 years and the people are used to it," Mr Schüssel said. "There has been a socialist trend in all the parties, and what I did is not the normal Austrian way. I do not speak softly about possible new gifts or bonuses. We [the People's party] also have a problem to explain why we were partners with the Social Democrats for nine years. We are blamed, too."

"I want more flexibility, more reform. I want to open parliament, to get out of the corset, to find free majorities. That is not the normal Austrian way. Ever since Empress Maria-Theresia, reforms have come from above. I want to try a bottom-up movement."

"People need time to think it over, to decide whether they can trust this man. Is he chancellor material?"

His big strategic gamble has been to refuse to rule out an association of some kind with the Freedom party, giving opponents an opportunity to portray him as unreliable.

He reasons that Freedom attracts voters who are fed up with the existing cosy coalition and respond to Mr Haider's withering criticisms of its abuses of power. But opinion polls consistently show that about half of Freedom party voters would not want the mercurial Mr Haider himself to be chancellor.

"I want to give these people an attractive offer, to give them confidence that I really want to change something," said Mr Schüssel. "Besides, it is better to offer something positive than to fight him."

He counters opponents' criticism by saying that there is no chance of Mr Haider himself holding a ministerial post because there would never be a parliamentary majority to ratify it.

Apart from a judicious trimming of social spending programmes, the main planks in Mr Schüssel's platform are closer security ties with other western European countries and more liberalisation and privatisation.

However, he champions a domestic solution for the long-running dispute over the completion of the privatisation of Creditanstalt-Bankverein, the country's second-largest bank. This is in direct opposition to the plan put forward by the previous government to offer the state's 70 per cent voting stake to the highest international bidder. That offer had to be abandoned when the government collapsed in October.

Mr Schüssel said he wanted to see "an Austrian interest" maintained in a few important sectors, such as electricity, gas, oil and banking.

In the case of Creditanstalt, he was attracted to an offer made by a consortium of Austrian, German and Italian groups partly because it



Mr Wolfgang Schüssel (right) walked out of budget negotiations in the autumn with the Social Democrats of Chancellor Franz Vranitzky (left)

offered the opportunity to bring about much needed structural reform in the Austrian banking sector.

First Austrian, or Erste Österreichische Spar-Casse Bank, is a member of that consortium and is committed to taking a 7 per cent stake in Creditanstalt. "It would be a perfect co-operation. Creditanstalt is strong in commercial banking and internationally, especially in central and eastern European countries, while Erste has roots in Vienna and is strong in retail banking," Mr Schüssel said.

He pointed out that the consortium proposed buying only

about half of the government's stake, and to underwrite a secondary issue of the rest in the stock market. That meant that the majority of Creditanstalt shares would float freely among international investors.

The idea of a Creditanstalt-First Austrian alliance has been discussed increasingly in Vienna banking circles since First Austrian joined the bidding consortium led by the Generali insurance group of Trieste last year.

But a full merger of the two might be difficult for the proud Creditanstalt to accept. It is by far the larger bank, with more than Sch800bn (€49bn) in total

assets compared with First Austrian's Sch236bn. But First Austrian is 100 per cent owned by a Vienna foundation, which would probably emerge as the combined group's largest shareholder.

Mr Schüssel seems unconcerned about the likelihood of more stress and strife in Austria's public life after next Sunday's election.

"My predecessor used to complain that Austrians have a tendency to make compromises even before conflicts emerge. I think we are moving in a positive direction, towards European normality, with normal conflicts."

Madrid car bomb blamed on Eta

By David White in Madrid

Basque separatists brought their intermittent terror campaign back to the streets of Madrid yesterday with a car bomb attack in which six people died and about 20 were injured, several seriously.

The bomb, which went off just before 3pm in a busy area in the south-east of the capital, destroyed a van belonging to the Spanish navy. All the dead were reported to be civilian staff working for the navy.

It was the bloodiest terrorist attack in Spain for more than two years and only days before European Union heads of state and government were due to gather in Madrid for a summit starting on Friday.

Interior ministry officials said "all signs" indicated that the attack was the work of Eta, the illegal Basque independence organisation. It followed two earlier car bombs in Madrid this year, including a failed assassination attempt in April on Mr José María Aznar, leader of the conservative opposition Popular party, who is tipped to become prime minister next year.

Yesterday's attack brings to 13 the number of deaths attributed to Eta this year. The attack appears to confirm that Eta has been able to maintain an operating base in Madrid as well as in parts of the Basque region.

Following a series of arrests on both the French and Spanish sides of the border, Eta is believed to have been reduced to a few dozen hard-core terrorists and to be concentrating its efforts on a limited number of attacks, selected for their spectacular effect.

It is feared the organisation may build up its campaign around the time of the general election scheduled for March in an attempt to bring pressure against a new government. The aim would be either to force negotiations on a settlement or to provoke a heavy-handed crackdown, which could have the effect of reinforcing support for Eta within the Basque region.

Winter poll campaign leaves most Turks cold

By John Barham in Ankara

It is hard to tell that Turkey is less than two weeks from a crucial election. The streets are devoid of banners, posters, campaign jingles and convoys of cars decorated with party colours.

Bitter winter weather does damp enthusiasm and the growth of television is reducing the importance of rallies, but there is no mistaking the country's mood of near total indifference to the December 24 poll.

Attempts by Mrs Tansu Çiller, the prime minister, to whip up enthu-

asms at election rallies have fallen flat. Last week in Diyarbakir, regional capital of the mainly Kurdish southeast, she faced a small, bored crowd.

"I came to ask you for your support," she said. "I take my strength from you! Trust me!" But only a small group of flag-waving supporters showed any reaction. One onlooker who refused to give his name said: "I just came to watch. I have nothing else to do. I am unemployed." He said he would vote for Hadep, a party campaigning for Kurdish rights.

Fighting between the guerrillas of the Kurdistan Workers party (PKK)

and government forces has raged for 11 years, causing some 20,000 deaths and forcing millions of people from their homes. So it is hardly surprising that Mrs Çiller should face a cold reception in Diyarbakir.

But she has confronted equally sullen crowds at other venues. She kicked off her campaign in Erzurum, the city where Kemal Atatürk began his struggle to create a modern republic. Now Erzurum is a stronghold of the Islamic fundamentalist Refah party and Mrs Çiller attracted a crowd of only 3,000. A rally in the southern city of Antalya, where left-

wing parties are strong, also flopped.

Opinion polls indicate her conservative True Path party is trailing Refah, which has about 20-22 per cent of the vote, and the opposition conservative Motherland party. Mainstream parties will probably form a coalition to shut Refah out of power if it wins, but its advance still represents a significant challenge to one of the Moslem world's few secular democracies.

Voters blame Mrs Çiller for heavy inflation, falling living standards and widespread corruption, but it is too early to write her off. An effective campaigner, she transmits vitality

and warmth, and her blonde good looks contrast starkly with her dour, male opponents. Mr Mesut Yilmaz, the Motherland party's uncharismatic leader, is a dull speaker.

Outside the southeast, Mrs Çiller's ferocious opposition to Kurdish separatism is a powerful election weapon, and voters see her as a symbol of modernisation and progress. Tomorrow, the European parliament is expected to ratify a customs union between the European Union and Turkey. Party propaganda already portrays her as "the woman who took Turkey into Europe".

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EUROPEAN NEWS DIGEST

Thyssen loses top executive

Mr Hans Jakob Zimmermann, a leading executive at Thyssen, the German steel and engineering conglomerate, has been forced to resign in the latest of a series of scandals involving senior German executives.

Mr Zimmermann, who was expected to become chief executive of Thyssen's biggest division early next year, resigned last week following an anonymous letter to Mr Heinz Kriwet, Thyssen's chief executive. It emerged he had used company services from Hochtief, the German construction group which earlier this year was caught up in a similar scandal at Opel, the auto group.

The public prosecutor in Düsseldorf is considering bringing fraud charges against Mr Zimmermann. Executives at companies including Opel, Mannesmann and most recently Giesecke & Devrient, the company which prints Germany's banknotes, have recently been caught up in scandals.

According to a report in the news magazine, Der Spiegel, Hochtief rebuilt Mr Zimmermann's villa in Essen for DM500,000 (\$346,000) when the job should have cost DM782,000. A number of companies which provided services for the villa were linked to Thyssen Schulte, one of the companies Mr Zimmermann was responsible for. Hochtief yesterday denied all allegations of wrongdoing. Michael Lindemann, Bonn

Papandreou suffers relapse

Mr Andreas Papandreou, Greece's prime minister, was reported to be in a critical condition yesterday with a new infection. A spokesman for the Onassis Cardiac Hospital, where he has been in intensive care for three weeks, said the premier appeared to be suffering from a "hospital infection".

Mr Papandreou's condition had appeared to be improving. He was no longer on a respirator and had been able to talk to his wife, Dimitra, for the first time yesterday. The improvement had encouraged officials of the governing Pan-Hellenic Socialist Movement to speculate that "he would be out of hospital by Christmas and would be able to resume his duties. However, Pasok now faces deepening divisions between those who want to replace Mr Papandreou immediately and party stalwarts who are determined to wait for him to resign. Kerin Hope, Athens

Turkish army purges Islamists

Turkey's general staff yesterday dismissed 50 servicemen suspected of involvement in radical Islamic politics. According to press reports, the general staff will purge another 2,000 soldiers after general elections on December 24.

Radical Islamists are frequently accused of attempting to penetrate the armed forces and the generals have staged purges several times before.

Analysts said yesterday's removal of 18 officers and 32 NCOs was intended as a warning to Refah, the radical Islamic party leading in opinion polls, that the army would tolerate no deviation from Turkey's secular and pro-western traditions.

However, observers dismissed fears that the army, which has carried out three coups d'état in recent times, would intervene to prevent Refah coming to power. Refah, which seeks to establish an Islamic state, is expected to take about 20-22 per cent of the vote, more than any other party. This could give it about a third of the seats in parliament, but mainstream parties are expected to form a coalition to keep Refah from taking power. John Barham, Ankara

Dutch PM optimistic on Emu

Mr Wim Kok, the Dutch prime minister, said yesterday he was optimistic the Netherlands would be able to bring down its public debt, raising the country's chances of joining a single European currency in 1999.

The Netherlands already meets many of the criteria for European monetary union, such as low inflation and interest rates. But its public debt, projected to stand at 78.4 per cent of gross domestic product in 1996, down just 0.3 percentage points from 1995, is well above the Emu target of 60 per cent. But the country would be able to qualify if it showed it was making progress on cutting debt. "Nobody in the Netherlands believes that you can achieve a reduction to 60 per cent in a year or two. But that is not even necessary [for Emu participation]," Mr Kok said. Ronald van de Krol, Amsterdam

Hungary debates media reform

Hungary's parliament last night began debate on a bill designed to liberalise and provide a new regulatory framework for the broadcast media.

Under the draft law, the state's second television channel and a presently unused former Soviet channel, as well as Radio Danubius, a popular radio station, will be offered to private investors on a concession basis for 10 years.

A number of radio frequencies will also be offered to the private sector. The state, however, intends to retain control of MTV1, the main national television channel, and Duna TV, a satellite channel. Virginia Marsh, Budapest

Car sales up 12.5% in Italy

Italian new car registrations rose 12.5 per cent in November from the same month of 1994, reversing a trend of declines, the Transport Ministry said yesterday. Some 149,600 new cars were registered, against 132,978 a year ago. The rise, after eight months of falling registrations, followed a year-on-year decline of 8.9 per cent in October. The ministry said registrations were up 1.3 per cent in the first 11 months compared with the same period last year.

Among foreign producers, Volkswagen was the biggest seller in November. Its market share rose to 7.82 per cent from 5.1 per cent in November 1994. Ford came next, although its market share fell to 6.42 per cent from 8.96 per cent previously. AP-DI, Rome

France's consumer prices rose 0.2 per cent in November compared with October, bringing year-on-year inflation to 2 per cent, according to preliminary estimates, the government said.

Belgium's current account surplus rose to BF229bn (\$7.7bn) in the first half from BF189bn a year earlier, the central bank said.

Norway's consumer price index fell 0.1 per cent to November 15 from October 15, bringing year-on-year inflation to 2.1 per cent, the country's state statistics agency said.

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(Sir Hugh Ferguson Jones Memorial Prize)
Melanie Jensen, OKO Finance Ltd.
Jennifer Fairbairn, Lombard North Capital PLC.
Adil Abdul, OKO Finance Ltd.
(John Hockley Memorial Prize)
Lesley Case, Yorkshire Bank Retail Services Ltd.
(F.L.A. Council Prize)
Tanya Holliday, Chartered Trust Plc.
(Gordon Galt Memorial Prize)
Michael Patterson, Chartered Trust Plc.
(Chairman's Prize)
Louise Wilson, GVO Finance Ltd.
(Executive Board Prize)
Paul Luter, Barclays Mercantile Business Finance.
(A.V. Jones Award Memorial Prize)
Jonathan Galt, Vauxhall Finance
(The F.L.A. Higher Diploma Prize)
Anthony Wedlake, Chartered Trust Plc.



Juppé's budget arithmetic still on track

David Buchan analyses the French premier's selective appeasement

A la Juppé "has not yet eaten his hat, but he has eaten the rim of it", wrote Mr Serge July, editor of the Liberation newspaper, after France's prime minister made concessions to appease the strikers against his welfare reforms.

The changes, on public sector pensions and on reforming the SNCF railway, are so far relatively minor, which is partly why he has made them. They do not in themselves greatly increase the arithmetic challenge of bringing France's public deficits from more than 5 per cent of national output this year to 3 per cent by 1997, which would allow the country to be in at the start of European monetary union.

But the unions may yet succeed - to pursue Mr July's metaphor - in ramming the rest of Mr Juppé's welfare reforms down his throat. Most union leaders came out of talks with the prime minister yesterday distinctly unmollified, and refused to call off today's strike action.

Mr Juppé's new strategy of selective appeasement is to ditch two aspects of public sector reform which provoked the most anger among strikers but which were financially marginal to his welfare reform plan, announced last month.

Following Mr Juppé's promise that SNCF rail and Paris's RATP metro/bus drivers can

continue to draw full pensions at 50 and his "suspension" of the Le Vert commission's study into lengthening pension contributions for state employees in general, reform of public pensions looks most unlikely. But this reform never entered Mr Juppé's calculations of how he was going to slice the overall social security deficit from FF60bn (\$12bn) this year to FF17bn next year. For this, he was only banking on the 1993 reform - already under way - of the state pension fund for private employees.

Mr Juppé still plans to push his reform of the three legs - health insurance, family allow-

ances and pensions - of the social security system's "general regime" through parliament. He seemed undeterred by the loss of five National Assembly seats, including a Rhône valley constituency held by the right since 1945, in by-elections on Sunday. He is now to use a parliamentary "guillotine" procedure - bringing an abrupt end to debate - in order to pass enabling legislation this week.

But this year's social security deficit, though big and getting bigger, is still less than a fifth of this year's FF222bn budget deficit. It is thus puzzling that Mr Juppé should have put so much stress on

wiping out the social security deficit, even to the extent of planning an FF11bn surplus in 1997.

He may have been goaded by criticism that his first six months of power produced no structural reforms. He may also have wanted to capitalise on the public's general expectation that social security accounts should, in principle, balance, which no one expects of budgets. Next year's budget deficit is set at FF287.8bn, but the economic damage done by the strikes will make that target all the harder to hit.

One last concession made by Mr Juppé on Sunday night may come back to haunt him.

To calm union fears of rampant privatisation, the government is to propose a constitutional amendment that would guarantee "equality of access and quality" of public services.

The general idea is to entrench opposition to European deregulation of France's public services. But the only specific threat which the government wants to ward off is deregulation of Electricité de France; even with the sister company of Gaz de France, the government seems open to some partial privatisation. In sectors where he wants to see liberalisation, however, Mr Juppé may find it awkward to have unions invoking "equality of access and quality" to bolster their opposition to his plans.

Retail big-hitters trade blows in 'cultural' clash

By Andrew Jack in Paris

One of France's top book and record retailers yesterday started legal action against a leading rival which it claims is unfairly copying its pioneering approach to sales.

FNAC, part of the large Pinault Printemps Redoute retail group, confirmed it was suing Leclerc, a retail chain which has been placing increasing emphasis on new ways of sell-

ing books and records. FNAC is trying to defend the idea of "cultural spaces" which it pioneered more than 15 years ago as a way of luring prospective purchasers into its stores to buy goods.

All of its 45 outlets in France and some in other countries have a similar approach: a space at the entrance to the shops and normally an auditorium where it holds exhibitions, concerts and

discussions linked to its goods. It argues that the idea is linked more broadly to a style of presentation of "cultural products" on sale in its stores, including signs, colours and arrangement of shelves.

However, Leclerc, which is now marketing itself as the second largest bookseller in France after FNAC, has also started introducing cultural areas in its stores, and says it is planning to create 80 of

them over the next five years. FNAC charges in its action, which is due to be heard in the French courts on December 20, that Leclerc is simply copying, in a move that is detrimental to the spirit of healthy competition.

Mr Michel-Edouard Leclerc, co-chairman of Leclerc, dismissed the action, calling it "completely stupid and... a defensive reaction of a company which senses its

monopoly being threatened". He said that what FNAC found really frustrating was that Leclerc was changing from becoming simply book merchants into "real professional book-sellers".

But he stressed that his group's approach was different, using colours which were not the same as those of FNAC and selling in smaller stores in suburbs and smaller towns "deserted by FNAC". He said:

"FNAC forgets that it is not an institution but a company which must accept competition."

Leclerc says it now derives FF1.2bn (\$158m) in annual sales from books, CDs, records, videos and computers. FNAC says it has 23 per cent of the French market for records and 13 per cent for books - which account for nearly FF2bn of its FF9.5bn annual turnover.

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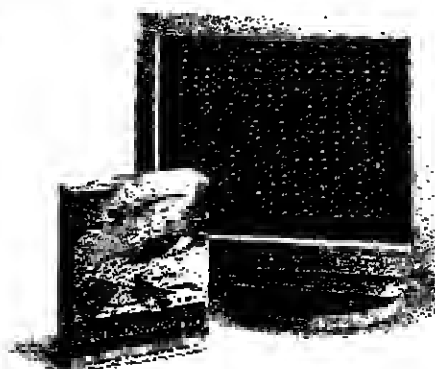
That was before he went to Taiwan and met an unusual software company, Ulead Systems. They showed him their Media Studio Pro, the world's first complete digital video and audio editing software for PCs.

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Ulead's Media Studio Pro is displayed beside another Symbol of Excellence winner, the AcerView 96i color monitor.

Last Soviet republic falls to democracy

Belarus finally elects its first parliament

By Matthew Kaminski in Moscow

Voters in Belarus have rejected President Alexander Lukashenko's call for one-man rule by electing the country's first post-Soviet parliament.

Election results released yesterday showed 59 more deputies were elected, joining 139 picked over the past six months to exceed by 24 the two-thirds of the 260-seat chamber needed for a quorum. The previous incapacitated assembly had left Belarus as the only former Soviet republic yet to elect a parliament after the fall of communism.

There is now likely to be a struggle for power between the president and the parliament.

A requirement for a 50 per cent turnout had invalidated the vote in many constituencies in the first two rounds of elections in May, leaving Belarus with only 119 MPs. Another 20 MPs emerged in the first round of the second elections last month.

Mr Lukashenko had threatened to impose direct presidential rule if the latest elections failed to deliver a parliament. His tight restrictions on campaigning, with limited election expenses and no access for candidates to national media, as well as open attacks on the democratic process, prompted strong criticism from western observers and united the political opposition.

"Democracy has been seriously scarred, and now it's time for the healing process to begin," said Mr Stanislaus Shushkevich, the country's first post-Soviet leader, forced to resign in 1994, who won a seat on Sunday. "Given the monstrous conditions of the campaign, this was an amazing outcome and completely unexpected."

Mr Mecheslav Grib, who is speaker of the outgoing parliament and who has been leading opposition to Mr Lukashenko, described the outcome as "a victory for democracy". "Thank you to our citizens for fulfilling their civic duty

despite all the obstacles placed in their path," Mr Grib said.

Nationwide turnout in the country of 10m inhabitants was 52.4 per cent, after a surprisingly high 61 per cent for the first round on November 29, despite what a European Parliament observer called the president's attempts to "sabotage" the election.

Analysts in Minsk, the Belarus capital, said growing frustration with Mr Lukashenko's

'The president has difficulty accepting compromise and a democratic opposition. His instincts are essentially Bolshevik'

increasingly dictatorial style, steadily falling living standards and broken political promises probably brought the country's usually quiescent and conservative voters out to the polls.

The communists and their Agrarian allies will be the biggest single grouping, with about 80 seats. About half the seats are held by independents, usually from the old communist establishment. Along with Mr Shushkevich, other moderately progressive candidates to win seats included Mr Stanislaus Bohdankevich, the ex-chairman of the country's central bank who last year led the fight against a campaign led by the president for a currency union with Russia.

More elections may be held next spring to fill the remaining seats.

Belarus's weak democratic institutions and traditions allowed Mr Lukashenko to rule by fiat, ignoring the country's highest court and cracking down on free trade unions. Leading politicians in Minsk

forecast that Mr Lukashenko would let parliament meet, but there were likely to be battles ahead over the three main questions facing Belarus - division of power between president and parliament and judiciary, economic reform and relations with Russia.

"The president is charismatic, a very powerful force who has difficulty accepting the idea of compromise and a democratic opposition," said a western diplomat in Minsk. "His political instincts are essentially Bolshevik."

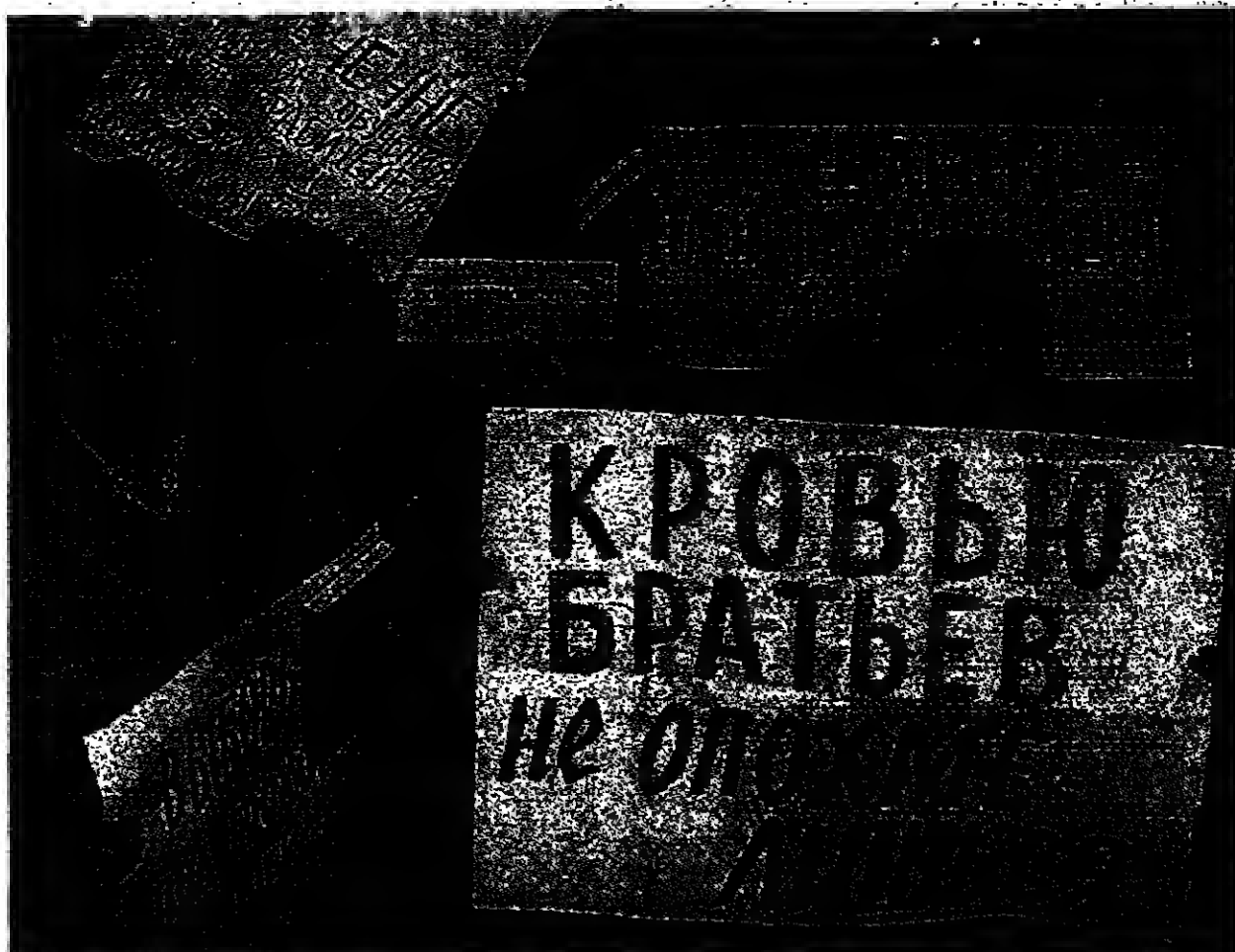
A mercurial collective farm boss, Mr Lukashenko wavers between strong economic co-operation to outright political union with Russia, under the guise of a super-Slavic state also incorporating Ukraine. His pro-Moscow stance, popular in a country with a weak national identity, is sometimes used to delay economic restructuring.

President Lukashenko put a brave face on the result. The presidential spokesman, Mr Vladimir Zametlin, said the president was "particularly happy about the election".

Some hope that closer contacts with Russia could force Belarus to reform, but the country's neighbours are concerned that Minsk's reluctance to get its economy in order and strengthen its independence might destabilise the region - particularly if willingness to reunite with Moscow gives encouragement to nationalist-communist groups expected to do well in Russian elections.

Other prominent opponents of President Lukashenko to win seats in the latest voting were the former deputy prime minister, Mr Viktor Gonchar, and the former foreign minister, Mr Pyotr Kravchenko.

The Popular Front, which champions the Belarusian language and traditions against Russian influence, failed to elect a single member. Most of their hopefuls were running in Minsk where 23 districts remain unrepresented because of low turnout.



Demonstrators keeping a vigil in the centre of Moscow yesterday to mark the first anniversary of Russia's military intervention in the breakaway region of Chechnya. The placard (front-right) reads: 'Brothers' blood cannot cure a hangover'.

Chechen shadow over Russian poll

By Chrystia Freeland in Moscow

Less than a week ahead of parliamentary elections, the Russian government was faced with an unwelcome reminder of one of its most discredited decisions as up to 10,000 demonstrators yesterday took to the streets of Chechnya's capital, Grozny, to demand a complete pull-out of Russian troops from the separatist region.

There was also a Chechen peace rally in the centre of Moscow. The protests, which marked the first anniversary of the Russian invasion, are the most recent indication that Moscow's attempt to legitimise its presence in breakaway Chechnya by holding local elections on Sunday is unlikely to succeed. They also provided additional ammunition for opposition politicians who are expected to benefit in Sunday's nationwide parliamentary elections from widespread public dissatisfaction with the present government.

Mr Alexander Lebed, the former general and charismatic leader of the Congress of Russian Communities, a newly formed nationalist party, expected to do well in the polls, yesterday insisted that elections

cannot be held "while a war is going on". He also warned that "falsification of the results will be inevitable". At the opposite end of the political spectrum, a group of Russia's leading human rights organisations yesterday released a public appeal to the Kremlin warning that a new round of fighting would be provoked unless the elections were cancelled in Chechnya.

"The firm intention of the federal executive to hold these elections means that the president and the government of Russia have dropped the idea of political talks in Chechnya," the human rights groups said. "The resumption of large-scale military activities will be the result."

But Mr Viktor Chernomyrdin, the Russian prime minister and party leader of Our Home is Russia, the pro-government grouping contesting the election, maintained a brave face. In an interview with the CNN satellite news channel, Mr Chernomyrdin insisted the communists would not take control of the government after Sunday's vote and that there would be no change to the course of economic reforms

he has charted. "Communists will probably take more seats than they have now, but there will be no victory," Mr Chernomyrdin said, according to a transcript obtained by Reuters. Asked if communists would reverse economic reforms he said "there will be no change".

However, Mr Chernomyrdin's ability to get out on the streets and swing the large numbers of undecided voters, whose eleventh-hour decisions are expected to be crucial, will be hampered by his planned trip to Paris at the end of this week to represent Russia at the Bosnian peace treaty signing ceremony.

Some Russian observers have questioned the decision by Mr Boris Yeltsin, the Russian president, to have Mr Chernomyrdin away from Moscow in the critical final days before the vote.

In addition to missing the winding up of the election campaign, some Russian observers have warned that by attending the Paris ceremony Mr Chernomyrdin, stated being ill in voters' minds to an agreement which many Russians feel is a fundamental betrayal of their nation's security interests.

Ukraine's PM takes fight to hardliners

By Matthew Kaminski

Mr Evhen Marchuk, the Ukrainian prime minister, won a seat in Kiev's parliament on Sunday in a potential challenge to the chamber's communist leadership.

Only six other deputies were elected in Sunday's by-elections for 45 vacant seats in the 450-seat parliament. Run-offs will be held later this month in 11 constituencies where the turnout met the 50 per cent requirement but no candidate received an absolute majority.

Mr Anatoly Franchuk, the former prime minister of Crimea who was ousted last week by the autonomous republic's parliament, also won a seat along with his son, Igor.

Mr Ivan Yemets, the head of the Electoral Commission, said an average of 46 per cent of registered voters cast ballots on Sunday. The lowest turnout was in the capital, Kiev, and the highest was in Crimea.

Sunday's vote was the first held since last May when the authorities said the government was spending too much money on elections and called a six-month moratorium on balloting.

As reforms falter and feuding intensifies between parliament, president and government, prime minister Marchuk yesterday appeared to vent his frustration with President Leonid Kuchma, who had recently criticised him. "People are tired of indecision and vagueness over how jobs are divided up in government," Mr Marchuk said.

Analysis in Kiev believe Mr Marchuk might try to replace the hardline speaker of parliament, Mr Oleksandr Moroz, and leave the prime minister's ship - which would free him of responsibility for government failures and better place him to run for the presidency.

Ukraine's parliament presently exhibits a delicate balance between diverse political forces. There are about 130 communists and socialists and a roughly equal number of reformers, while the rest have no serious ties to either side.

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FINANCIAL TIMES TUESDAY DECEMBER 12 1995 † ★

Ukraine's
PM takes
fight to
hardliners



GIORGIO ARMANI

NEWS: THE AMERICAS

US Congress faces second shutdown

By Jurek Martin, US Editor, in Washington

The Clinton administration and the Republican-controlled Congress yesterday began what could be a decisive week in their protracted negotiations over how to balance the US federal budget over the next seven years.

They are operating against a deadline of Friday midnight, when the temporary government funding bill is to expire. If no extension is agreed, government operations will be partly shut down for the second time in a month.

Today, the Congressional Budget Office is to issue its revised economic forecasts, showing continued sustainable growth with lower inflation. Yesterday, the White House welcomed the expected upward revisions which, it said, would be more in line with the administration's projections.

The importance of the CBO figures, which the Republican leaders insist are the principal yardstick in determining budget policy, could be to reduce the wide gap between the cuts in the growth of federal spending sought by Congress and by the administration.

The Republicans claim that President Bill Clinton's seven-year budget, outlined last week, still contained federal spending at least \$400bn more than needed to achieve balance by 2002. But projected tax revenues and lower inflation-related payments to beneficiaries, based on an improved economic outlook, could create savings of about \$100bn.

Congressman John Kasich, chairman of the House of Representatives budget committee, said the new CBO figures should make possible "some improvements" in the existing

Republican plan. Congressman Dick Armey, House majority leader, predicted a revised Republican budget ready for consideration by tomorrow.

But neither side was ready to hold out hopes that an overall agreement was in sight. The rhetoric remained sharp. Vice-President Al Gore, for example, said in a television interview at the weekend that the Republicans, lacking the votes to force their budget through Congress, were prepared to threaten a second government shutdown so as to impose their "extremist agenda" on the country.

Senator Bob Dole, Senate majority leader, and Mr Newt Gingrich, the House Speaker, telephoned Mr Clinton on Sunday and urged him to take part in direct negotiations before leaving for the Bosnian peace signing ceremony in Paris tomorrow evening. Mr Gore rejected suggestions that the president stay home because of the budget confrontation.

Mr Clinton showed no signs of budging on several major points, most notably the future of the Medicaid programme for about 37m poor and disabled Americans.

The Republicans want to cut \$163bn from forecast additional spending on Medicaid over the seven years to 2002 and turn it over to the states as block grants, while eliminating the federal guarantee (or "entitlement") that nobody be denied assistance.

In his weekend radio broadcast, the president said the "blunt reality" of the Republican plan would be "as many as 4m children" being denied needed medical care. The White House contrasted desirable reforms in welfare and Medicare for the aged with the destruction of Medicaid.

Cuba back on cruise circuit

Pascal Fletcher on the first liner visit after more than three decades

The gleaming white cruise liner that nosed into Havana Bay early on December 2 carried, along with 480 mostly European passengers, Cuba's hopes of returning to the Caribbean cruise circuit after an absence of more than three decades.

Hundreds of people lined the harbour entrance, straddled by two Spanish colonial forts, to watch the entry of the Bahamas-registered Costa Playa, owned by a Genoa-based Italian company, Costa Crociere.

For years, Havana's citizens had been more used to seeing Soviet warships, tankers and fishing vessels passing the landmark Morro Lighthouse that guards the harbour entrance.

But now President Fidel Castro's government, seeking to maximise hard-currency earnings from a fast growing tourist industry, has decided to try to put Cuba back on the regional cruise line map, where it once occupied pride of place as "The Pearl of the Caribbean" in the 1950s.

This will not be easy. The US economic sanctions that eliminated Cuba as a holiday playground for US tourists after the 1959 revolution were tightened in the early 1980s, barring foreign ships that traded with Cuba from US ports for six months. Miami, just a few hours' steaming time away across the Florida Straits, is at present the cruise capital of the Caribbean.

The strategy of Italy's Costa Crociere, whose sister company, Costa Cross Line, operates cruises out of Miami, is to start its Cuba cruises from the neighbouring Dominican Republic. "It's totally separate. The cruises going to Cuba won't touch US ports," said Nicola Costa, Costa Crociere's president. The company plans to run weekly cruises stopping at Santiago de Cuba, Jamaica's Montego Bay, Havana, Nipe Bay on Cuba's northern coast, and returning to Puerto Plata in the Dominican Republic.

The arrival of the 500-birth Costa Playa, carrying mostly Italian and German tourists, inaugurated a new cruise terminal in Havana port. The terminal, originally built as a customs wharf in 1914, was renovated in eight months at a cost of just over \$8m. It will be operated by a joint venture, Cubancro, formed between a Monte Carlo and Curacao-based company Milestone, controlled by Costa Crociere, and Cuba's transport ministry.

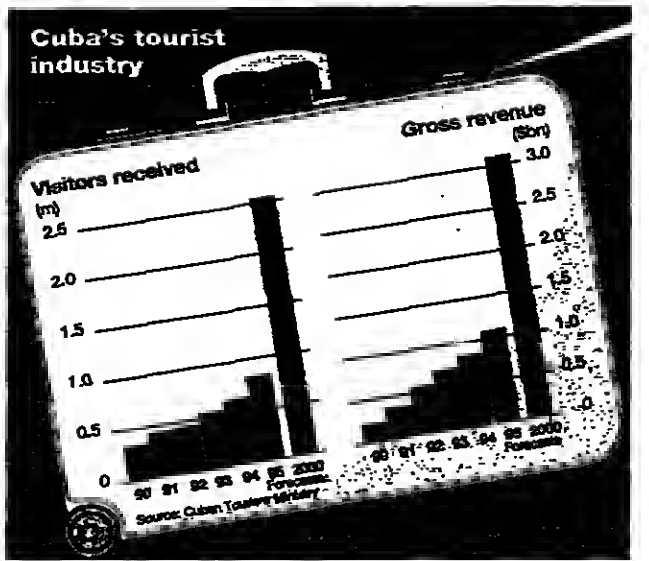
There are plans to modernise importing Cuban economy afloat. Cuba at present has more than 30 tourism-related foreign investment deals, mostly with European and Canadian entrepreneurs.

After a fall-off in bookings earlier this year caused by the so-called "rafters' crisis" exodus of refugees in summer 1994, tourist arrivals are recovering strongly. Some 740,000 foreign visitors are expected in Cuba in 1995, a 20 per cent increase over the previous year, although below original

one of 12 US travel and leisure industry executives that visited Cuba in early December, hosted by a Cuban state tour operator, Havana-Tour.

Havana-Tour had invited executives from leading US hotel chains, cruise lines, credit card companies, leisure companies, airlines and car rental companies to check out what the fledgling Cuban tourist industry has to offer.

US tourist industry representatives, citing the "tremendous curiosity" felt by Americans



several more harbour piers.

"It opens up a new area in our tourist industry - cruise tourism," Mr Carlos Lage, Cuba's vice-president, said. Cuban officials say the opening of the cruise terminal will also boost work, backed largely by Spanish financing, to renovate Havana's decaying Old City, which has churches and palaces that go back to early Spanish colonial times.

Since the collapse of Cuba's ties with the former Soviet bloc, the island's communist authorities have embraced tourism as a quick-return source of hard currency to keep the sugar-exporting, oil-

official forecasts. Cuban officials predict gross earnings from tourism will reach \$1bn in 1995, up from \$850m in 1994. They expect this income will continue to grow.

"Cuba is a mythical destination for Europeans," Costa Crociere's Mr Costa said. Cuban officials hope it will be for US tourists as well, once the US embargo is lifted. If anything, Cuba's identity as a forbidden destination for US tourists has increased its lure in American eyes.

"For 35 years, it's as though it's been hidden behind a curtain," said Mr Mike Steward of Adventure Tours USA. He was

about Cuba, predict a rush of US tourists to the island once the US travel restrictions are eventually lifted. Cuban officials believe as many as 1.5m US tourists could visit the island in the 12 months after this happens.

Cuba is not counting on a quick end to the US economic embargo. But the government is working to put tourism infrastructure in place and raise quality and efficiency levels to prepare for the rush. It has also started taking steps to curb prostitution, one of the most visible by-products of the growing Cuban tourism industry.

Fidel Castro, Putting welcome mat out for tourists

AMERICAN NEWS DIGEST

Venezuelans devalue bolivar

Venezuela announced a big devaluation of its currency yesterday, in an effort to restore confidence to its battered economy.

Mr Luis Raúl Matos Azócar, finance minister, announced the 41 per cent devaluation, from 170 bolivars to the US dollar to 290 to the dollar, after an extraordinary cabinet meeting at the presidential palace. The exchange rate had been frozen at 170 since the government imposed strict foreign exchange controls 19 months ago.

Mr Matos said the decision was part of a government economic programme that it hopes will help secure \$3bn in financial support from the International Monetary Fund. The government has turned to the IMF for help to reverse a three-year trend of recession and high inflation.

The minister said the "emphasis is not only on economic growth, but also the creation of jobs and the elimination of poverty." He is leading the government team negotiating an agreement with the fund.

The exchange rate has been under pressure because inflation has continued unabated since controls were implemented, prices having risen by more than 80 per cent. *Reuters and AP, Caracas*

Coup leader wins state

A retired army officer who led a bloody coup attempt against the Venezuelan government has been elected governor of the oil-rich western state of Zulia, ending a week of tension and violence over delayed election results.

Mr Francisco Arias Cárdenas, considered one of the masterminds of the coup attempt in February 1992, was pronounced on Sunday the winner of the elections, after a lengthy manual count of the votes. The poll took place on December 3.

Mr Arias, who represented the union-based Radical Cause (Causa R) party, gained control by just 1,375 votes, of government offices he once stormed, election officials said. His main opponent, Omar Barboza of the Democratic Action party, refused to recognise the result and said he would demand a recount.

Tension caused by the long delay in announcing a winner in the close race has set off violent street protests by party militants last week. Troops were called in to patrol commercial areas and guard government offices in the state capital Maracaibo. *Reuters, Caracas*

Colombia chief decision near

The fate of Colombia's embattled President Ernesto Samper hung in the balance yesterday as a congressional committee met to decide whether he should face impeachment on drug corruption charges.

The 15-member Committee of Accusations of the House of Representatives has been investigating since August 1 charges that he personally approved the use of millions of dollars in drug money from the Cali cartel to win the presidential election last year.

Committee members gathered behind closed doors yesterday morning to decide whether to approve a final report sent to them last Wednesday by Mr Heine Mogolón, the committee's chairman and chief investigator.

He has declined comment, but unsourced reports in the media last week said he had told fellow lawmakers there was not enough evidence to request a full congressional hearing into the charges against Mr Samper. If the committee votes to shelve its preliminary inquiry, it would effectively remove the threat of impeachment that has been hanging over Mr Samper's presidency since August. *Reuters, Bogotá*

Winter weather hits US

The city of Buffalo in upstate New York dug itself out from about three feet of snow yesterday morning, as cold weather gripped much of the US.

Some 24 inches of snow fell on Buffalo on Sunday, shutting down the airport and cancelling more than 200 flights before it was reopened yesterday. Schools were closed and empty shopping malls looked like pre-Christmas ghost towns. More snow was falling yesterday with up to four more inches expected.

In the northwest of the US, wind and rain were strong and heavy, with snow on higher ground in Washington, Oregon and northern California, and freezing rain as far inland as Montana.

Very cold wind chills were forecast from the Great Lakes to the central Appalachian mountains and the northern East Coast region. Snow squalls could dump three to six more inches of snow east of lakes Erie and Ontario. *AP, Buffalo*

Canada proposes tough new curbs on tobacco advertising

Canada has proposed tough curbs on tobacco promotion and advertising, including powers to regulate cigarette ingredients and tobacco smoke emissions, writes Bernard Simon in Toronto.

The measures are intended to replace provisions in the existing Tobacco Products Control Act, which were struck down by the Supreme Court last September on the grounds they violated tobacco companies' right to freedom of expression.

The court indicated that some restrictions on tobacco advertising might be permissible, but these would need to be

clearer than the 1989 law. For instance, the court ruled that health warnings on cigarette packages require attribution.

Some of the proposals outlined yesterday by Ms Diane Marleau, health minister, appear to go further than the outlawed legislation. The 1989 Act, which was considered among the world's toughest anti-smoking laws, stated that "no person shall advertise any tobacco product offered for sale in Canada."

Ms Marleau said: "Comprehensive prohibitions and restrictions are the most effective means of achieving the government's public health

objectives." She proposed a more flexible regulatory system to let the authorities clamp down quickly on changing market conditions and industry practices.

The measures, expected to be introduced in parliament next spring, also include stricter packaging and labelling requirements, restrictions on endorsements by athletes and other celebrities, and tighter curbs on sponsorships, which have become one of the tobacco industry's main promotional vehicles.

Anti-smoking groups welcomed Ms Marleau's announcement.

Argentine government pushes for more power to legislate

The new Argentine Congress, where the governing party commands a majority in both houses for the first time since the restoration of democracy in 1983, was inaugurated yesterday amid pressure from the government to pass much legislation by year-end, writes David Pilling in Buenos Aires.

Of prime concern to the Peronist administration, which has 132 of the 257 seats in the lower house and 38 out of 72 senators, is passage of the 1996 budget. Attached to it is a request to grant President Carlos Menem extraordinary powers that would enable him to cut expenditure and raise

taxes without congressional consent.

Such powers are aimed principally at balancing the budget next year to meet targets agreed with the International Monetary Fund.

The government is also trying to push through measures to increase capital gains tax and duty on cigarettes, as well as seeking swift congressional approval for the privatisation of Yaciretá, a huge hydro-electric dam jointly owned with Paraguay.

In spite of its congressional majority, thanks to a strong performance last May in elections, the Peronist party is not

likely to have things all its own way.

In the Senate, to which a new constitution has added a third member for each province, the Peronists have declined from 58 to 53 per cent. This will make it harder to pass legislation requiring a two-thirds majority.

Even in the lower house, where the Peronists increased their share of seats from 48 to 51 per cent, Mr Menem is not guaranteed support. Several powerful Peronist deputies, uneasy at the thrust of the president's neo-liberal policies, are likely to oppose a deepening of reform.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1990=100.

UNITED STATES						JAPAN						GERMANY					
Exports	Imports	Current account balance	Effective exchange rate			Exports	Imports	Current account balance	Effective exchange rate			Exports	Imports	Current account balance	Effective exchange rate		
1995	279.8	-174.2	-163.0	0.7823	100.0	228.2	73.5	64.5	180.50	100.0	242.7	33.2	22.5	2.2280	100.0		
1996	231.0	-140.6	-153.4	0.9836	81.4	206.9	94.2	87.2	165.11	127.7	240.5	53.5	41.3	2.1279	76.8		
1997	220.2	-131.8	-144.1	1.1541	71.9	194.7	83.7	75.5	165.56	138.8	254.4	56.7	40.0	2.0710	114.9		
1998	272.5	-100.2	-107.4	1.1833	67.0	218.7	79.9	67.0	151.15	137.3	272.6	61.4	41.9	2.0739	114.1		
1999	330.3	-99.3	-94.3	1.1017	70.5	245.5	70.8	64.4	147.33	147.0	310.1	58.2	52.0	2.0801	113.9		
2000	309.0	-79.3	-72.7	1.2745	66.7	220.0	50.0	29.5	183.94	132.5	324.3	51.7	38.5	2.0537	118.1		
2001	340.5	-65.5	-60.1	1.2381	65.7	247.9	83.3	62.4	166.44	143.7	327.3	11.0	-15.8	2.0480	117.1		
2002	345.9	-65.2	-67.5	1.2387	64.4	254.8	102.1	90.4	167.33	150.3	330.5	16.8	-18.7	2.0187	120.6		
2003	397.3	-98.7	-95.4	1.1705	86.5	300.0	120.6	111.1	130.31	191.0	320.0	31.4	-1.4	1.9337	125.3		
1994	432.3	-127.0	-127.6	1.1857	65.1	323.5	122.5	106.8	120.89	194.9	358.8	37.9	-17.1	1.9199	126.8		
4th qtr.1994	110.8	-32.3	-35.1	1.2346	63.3	81.1	28.5	24.4	122.03	187.6	93.2	9.3	-4.4	1.9056	127.3		
1st qtr.1995	111.4	-32.8	-30.9	1.2618	62.7	82.0	27.7	22.8	121.15	202.1	94.4	11.9	-2.0	1.8645	131.1		
2nd qtr.1995	110.1	-33.1	-33.1	1.3175	58.0	87.5	29.1	23.4	121.23	206.7	98.1	12.6	-1.4	1.8402	133.4		
3rd qtr.1995	113.3	-31.2	-31.2	1.3020	61.0	81.3	25.1	22.7	125.95	209.7	99.1	12.7	-7.1	1.8624	131.7		
November 1994	36.6	-11.5	n.a.	1.2389	83.0	27.5	10.2	8.6	121.21	299.1	31.0	3.9	0.6	1.9044	127.3		
December	38.8	-8.9	n.a.	1.2126	84.4	27.9	9.9	8.8	121.44	196.8	31.5	2.0	-2.1	1.9044	127.3		
January 1995	36.8	-12.0	n.a.	1.2374	84.0	25.8	8.4	7.5	123.32	196.1	30.8	5.1	-0.4	1.8929	128.7		
February	37.2	-10.7	n.a.	1.2455	83.3	28.7	9.6	8.2	123.61	200.6	32.0	3.6	-1.5	1.8698	130.0		
March	37.4	-9.9	n.a.	1.3029	80.8	27.4	8.8	7.0	117.89	211.3	31.8	2.9	-0.1	1.8309	134.4		
April	36.0	-11.1	n.a.	1.3279	80.7	29.0	8.8	8.2	112.14	226.8	32.9	4.7	-0.9	1.8329	134.5		
May	37.6	-10.8	n.a.	1.3055	81.1	29.0	8.9	8.0	111.17	224.4	32.1	3.8	-0.1	1.8420	132.9		
June	36.6	-11.2	n.a.	1.3182	80.0	29.4	10.4	9.2	111.51	226.1	34.2	4.0	-0.5	1.8465	132.7		
July	38.3	-11.5	n.a.	1.3335	82.2	28.6	7.9	7.2	116.38	217.2	32.5	3.8	-0.2	1.8511	133.0		
August	38.5	-9.7	n.a.	1.2954	81.3	28.1	8.4	9.1	122.52	202.6	32.0	4.2	-2.8	1.8705	131.1		
September	39.6	-10.0	n.a.	1.2772	82.5	26.4	7.5	6.4	128.19	181.6	34.8	4.7	-1.5	1.8556	131.1		
October				1.2977	81.8	25.5	6.0	4.2	130.78	198.6				1.8867	132.8		
FRANCE						ITALY						UNITED KINGDOM					
Exports	Imports	Current account balance	Effective exchange rate			Exports	Imports	Current account balance	Effective exchange rate			Exports	Imports	Current account balance	Effective exchange rate		
1995	123.4	-3.7	-0.2	6.7942	100.0	103.7	-16.0	-5.4	144.0	100.0	132.4	-5.7	3.8	0.9580	100.0		
1996	127.1	0.0	3.0	6.7946	102.7	99.4	-2.5	-1.4	148.19	101.4	108.3	-14.2	-1.3	0.9578	81.1		
1997	128.3	-4.6	-3.7	8.8265	102.7	100.7	-10.7	-2.1	148.4	101.1	112.3	-16.4	-7.1	0.7047	89.3		
1998	141.9	-4.7	-3.4	7.0354	100.9	108.3	-8.9	-8.0	136.8	97.7	120.9	-32.3	-25.0	0.6543	94.7		
1999	162.4	-8.3	-3.6	7.0189	99.6	127.8	-11.3	-11.0	150.2	98.6	137.0	-38.7	-35.5	0.6728	93.8		
2000	170.1	-7.2	-7.2	6.8202	103.8	135.6	-9.3	-16.0	153.2	100.1	142.3	-26.3	-26.6	0.7150	99.8		
2001	175.4	-4.2	-4.9	8.9543	102.1	137.0	-10.5	-17.7	153.1	98.7	147.7	-14.7	-11.7	0.7002	90.5		
2002	182.3	-4.5	-8.9	8.8420	104.4	137.9	-8.0	-21.5	161.5	95.5	148.9	-17.8	-13.4	0.7339	87.1		
2003	179.8	-13.3	8.0	8.4222	114.1	144.3	17.8	1.7	158.97	90.5	155.6	-17.2	-14.2	0.7780	78.9		
2004	186.8	-12.8	8.5	8.5659	110.1	146.3	18.3	1.3	159.85	77.0	174.0	-13.9	-2.2	0.7796	80.1		
4th qtr.1994	52.8	-4.1	1.0	6.5426	111.0	43.5	4.3	3.2	190.22	76.0	48.4	-3.9	-0.7	0.7781	80.0		
1st qtr.1995	55.0	-4.7	7.0	6.5115	112.2	41.1	2.9	2.1	192.19	75.1	48.3	-1.5	0.7	0.7784	79.7		
2nd qtr.1995	55.5	-4.6	4.2	6.4802	113.2	44.2	5.0	3.9	219.52	66.4	45.4	-3.8	-2.8	0.8253	75.7		
3rd qtr.1995	54.5	-3.2	6.4363	114.0			5.0	2.6	209.44	70.0	47.3	-4.1		0.8268	75.7		
November 1994	17.4	1.1	0.4	6.5986	111.0	14.0	1.1	1.0	1996.1	75.0	15.4	-0.9	n.a.	0.7795	80.0		
December	16.0	1.0	1.0	6.5912	110.7	15.6	1.2	1.9	1979.9	74.2	15.1	-1.9	n.a.	0.7775	80.0		
January 1995	17.8	1.3	1.5	6.5120	111.4	12.5	0.6	1.0	1982.4	73.1	15.3	-0.9	n.a.	0.7588	79.8		
February	16.8	1.5	1.2	6.5040	111.7	13.5	0.7	1.1	2017.1	72.5	15.5	-0.9	n.a.	0.7527	78.5		
March	16.5	1.7	0.9	6.4841	113.3	15.2	1.8	1.9	2199.9	69.3	15.4	-0.8	n.a.	0.8141	76.9		
April	18.5	1.6	1.6	6.4371	114.6	12.8	1.6	-0.7	2273.5	64.1	14.8	-1.7	n.a.	0.8281	75.9		
May	16.8	1.3	1.1	6.5218	112.2	15.3	1.8	2.4	2168.9	67.4	15.3	-1.1	n.a.	0.8227	75.7		
June	16.7	1.5	1.5	6.4816	113.1	16.1	1.8	2.2	2161.4	67.5	15.5	-1.1	n.a.	0.8271	75.5		
July	17.6	0.7	0.2	6.4424	114.3	16.3	3.4	1.4	2146.5	69.3	15.3	-1.4	n.a.	0.8399	75.1		
August	18.5	1.3	0.2	6.4232	114.1	11.3	2.0	3.0	2080.2	70.8	15.6	-1.5	n.a.	0.8261	75.9		
September	16.5	1.2	0.5	6.4344	113.7		18.9	-1.9	2062.9	71.6	16.5	-1.2	n.a.	0.8183	75.2		
October				6.4104	113.6				2024.7	69.6					0.8274		

50/50

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Japan's loans: the bad and the ugly

Gangsters have managed to muscle in on the financial crisis, writes Emiko Terazono

Japan's finance ministry, having persuaded the government, the banks and the public to undertake a rescue mission for the country's financial system, now has to sort out another influential body - the *yakuza*, or gangsters.

Japanese banks are discovering that the careless lending during the "bubble" era of the late-1980s is coming back to haunt them.

Crime organisations were involved in property projects around the country, and now banks are also having to face gangsters, adept in legal and financial skills, who have taken over bankrupt companies and their debts.

The ministry says it cannot accurately estimate the total loans linked to the *yakuza* as the country's banks are reluctant to provide such estimates. But Mr Ritsuke Miyawaki, a former director of the National Police Agency's criminal investigation bureau, believes that about 10 per cent of the banks' bad loans are gangster-related, with another 30 per cent with probable links to crime.

Mr Sei Nakai, deputy director general of the ministry's banking bureau, concedes that a significant number of loans linked to organised crime have made the collection of those loans "complicated".



Gangsters at the funeral of one of their chieftains: also adept at legal and financial skills

Japan's crime syndicates started to play an increasing role in the "formal" economy during the stock and property boom of the late 1980s.

Some played the stock market, buying companies by cornering their stock, while others set up front companies which dabbled in the property market or became non-bank financial institutions lending on funds eagerly lent out by banks and their financial affiliates during the era of easy money.

The *yakuza* were also widely involved in helping companies and financial institutions' land speculation by intimidating landowners reluctant to sell.

"The bubble ripped open the wall between the informal and formal economies," says Mr

Koyo Ozeki, analyst at Iba, the credit rating agency.

With the downturn of the economy, an increasing number of the crime syndicates focused on ailing or bankrupt companies, and banks suddenly found that instead of the companies to whom they originally extended loans, they were having to deal with gangsters.

Their methods included collateralising property assets already collateralised by other creditors, and subsequently refusing to agree to the sale of the property unless given a substantial pay-off, or shouldering bank loans from defunct companies or those on the verge of collapse for a commission and then refusing to repay

the banks by declaring themselves bankrupt.

Another technique was simply to take over office buildings of defunct corporations or property put in as collateral, making it impossible for the banks to auction them off.

"Due to the involvement of the *yakuza*, the loans in effect became non-performing," says Mr Ozeki. Bad loan collectors are more than reluctant to try to barter with the crime syndicates.

A series of killings of corporate executives - including a senior executive in charge of collecting bad loans at Sumitomo Bank and a vice president of Daiwa Bank in 1993 - thought to be linked to the *yakuza* over the past few years

have highlighted the risks of having to negotiate with crime organisations.

However the ministry of finance has only just acknowledged the need for police involvement in resolving the predicament.

The police on the other hand say they cannot prevent or solve the crimes unless requested by the banks or companies. Mr Miyawaki says the police are unequipped to handle the gangsters' involvement in the bad loans crisis.

Financial analysts warn that the problem could drag on. Although half-year financial figures announced last month revealed that the banks were aggressively writing off their bad loans, the institutions have chosen to build up loan-loss reserves rather than liquidate the property collateral.

"Even if loss reserves are increased and the loan effectively written off, the financial institution's connections to the asset and organised crime will remain," says Iba's Mr Ozeki.

"Fiddling with figures is not good enough," says Mr Katsuyuki Kumagai, general manager at Tokyo Data Bank, a private corporate credit data research company. "It does not free up the property market for new transactions and development."

Famine could strike N Korea next spring

By John Burton in Seoul

South Korea's President Kim Young-sam warned yesterday that rapidly deteriorating conditions in North Korea, particularly a food shortage, could soon lead to a conflict. "The North is starving, poor and lacks energy" and "looks like a disabled airplane" that could crash and kill thousands.

It was the most ominous reference yet by the Seoul government to the threat of political instability on the Korean peninsula as reports trickle out from international aid workers in North Korea that the country appears headed for a famine by early next spring.

Defence officials in Seoul have already expressed worries that the worsening food shortage could trigger a North Korean "military provocation" against South Korea this winter in a last desperate attempt by Pyongyang to save itself from collapse.

Some analysts dismiss the warnings as alarmist, but a threatened famine could cause food riots and other civil unrest or lead to a palace coup by the hardline military against Mr Kim Jong-il, the de facto North Korean leader. Pyongyang technocrats, who

North Korea yesterday angrily took the US to task for spreading a "false rumour" that Pyongyang posed a threat to South Korea and Japan. A Reuters report from Tokyo. A Foreign Ministry official warned a "military confrontation" could develop and the country would have to take counter-measures if the US did not stop the rumours and drop its policy of hostility.

favour a gradual opening of the isolated country, might be discredited and lose power if international donors fail to respond adequately to the food crisis and instead allow North Korea to starve.

North Korea, once self-sufficient in food, has suffered from growing grain shortages in the 1990s due to an inefficient agricultural system, bad harvests, and the end of aid from the former Soviet Union. The worst floods in a century last summer severely exacerbated the problem as North Korea's best farmland was inundated.

North Korean claims about the scale of the flood damage were initially treated with scepticism by the outside world. Pyongyang said 5m people, almost a quarter of the population, were affected by the floods, which it claimed caused \$15m (\$9.5m) in damage and left 100,000 families homeless.

Many foreign observers believed North Korea was exaggerating the flood damage to gain free international food aid because it had run out of hard currency to buy grain supplies from abroad. Thailand recently refused to ship more rice to North Korea because Pyongyang had not paid for previous supplies.

Some Seoul officials suspect emergency rice supplies recently provided by South Korea and Japan in a humanitarian gesture have been diverted to feed the military instead of civilians.

The international response to North Korea's request for food aid has been cautious. Pledges of emergency support amount to \$15m, which is close to meeting an initial target of \$15m set by the United Nations, but most of that aid has not yet appeared.

Doubts remain on whether the promised aid is enough to see North Korea through the winter. International aid is falling far short of the amount needed, according to Mr Trevor Page, United Nations World Food Programme representative in Pyongyang.

Uncertainty still exists about the extent of the food shortage. Korean estimates of the overall grain shortfall range from 2.3m to 3.6m tonnes out of a total

demand of 6.2m tonnes. The UN World Food Programme has promised to provide \$2.5m worth of rice and cooking oil, while other aid is coming from private charities such as M&S and World Vision of the US. This is in addition to 150,000 tonnes of rice supplied by South Korea in the summer, and 600,000 tonnes being delivered by Japan.

US officials, worried about the political instability the food shortages could cause, are encouraging private efforts to relieve the threatened famine. But Washington has made an official contribution of only \$25,000 to the cause. Relief agency representatives, however, have unprecedented access to the North Korean interior, describe a gloomy picture of conditions there.

Some families made homeless by the floods are taking shelter in makeshift structures of plastic sheeting as they prepare to survive what is predicted to be the coldest winter in a decade. One International Red Cross official recently in North Korea said the food shortage "has reached a near-critical situation".

People have been seen scavenging in the fields looking for roots and wild plants. Children are showing signs of malnutrition. Despite such reports, South Korean officials are hesitating to offer more aid unless Pyongyang resumes regular dialogue with Seoul.

The South Korean government was heavily criticised for this summer's rice shipment because it did not bring any political concessions in return. As part of efforts to repair frayed ties with South Korea, Japan recently promised not to provide more rice aid to North Korea unless Seoul approves the delivery.

But Seoul could relax its present tough attitude if circumstances warrant. "The bottom line is to prevent North Korea collapsing. We might give aid if the situation appears truly desperate," one foreign ministry official said.

Even if North Korea survives this winter without starving, it will probably have to continue to rely on international food aid.

Its agriculture is in bad shape. Arable land is limited. Productivity is poor and growing worse. Fertiliser supplies have fallen as production is affected by shortages. Farmland is covered by sand and mud; terraced slopes have been washed away.

In the absence of agricultural reforms and incentives for increased farm production, North Korea's food problems will remain acute.

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ASIA-PACIFIC NEWS DIGEST

Japan seeks to calm N-plant fears

Japanese officials yesterday tried to allay fears over nuclear safety as the clean-up of the country's experimental prototype fast-breeder nuclear reactor started, following a coolant "leakage." The accident fell within a range of predictions, Mr Tomio Tsutsumi, vice-minister of international trade and industry, said. Monju, the fast breeder reactor at the centre of Japan's plutonium recycling programme, was shut down last Friday following a leakage of two to three tonnes of liquid sodium coolant used in the primary cooling system.

The incident would not affect Japan's plutonium policy, Mr Tsutsumi added. Many critics have berated it as expensive and unnecessary when uranium fuel prices are falling sharply because of over-supply. The accident prompted an outcry from the anti-nuclear lobby and local residents.

The state-owned Power Reactor and Nuclear Fuel Development Corporation, which operates Monju, has started to remove the sodium left in the cooling pipes. The reactor started operating in August and was running at 40 per cent capacity when the accident occurred. *Emiko Terazono, Tokyo*

Roh aide questioned over jets

South Korean prosecutors are today to question an aide to former President Roh Tae-woo over whether bribery was involved in a 1991 contract for 120 F-16 fighters from General Dynamics of the US. Mr Kim Chong-wil, former national security adviser to Mr Roh, is seen as a pivotal figure in the decision to award the \$5.2bn (\$3.4bn) contract to General Dynamics, which subsequently merged with Lockheed Martin. There have been widespread allegations in Korea that kickbacks to Roh administration officials led to the choice of F-16 over the McDonnell Douglas F/A-18 combat aircraft, which was favoured by the Korean air force. Lockheed Martin has denied allegations of bribery. *John Burton, Seoul*

China hopeful on inflation target

China expects to attain its inflation target for the year with November retail price figures showing a slowdown to 1.4 per cent compared with the same period last year. "China has basically reached the macroeconomic control target, which was set at the beginning of the year, of keeping the price rise at around 15 per cent for the whole year," the State Statistical Bureau said. *Tony Walker, Beijing*

Taiwan bank hit by withdrawals

Overseas Chinese Bank of Taiwan, one of the country's medium-sized banks, has suffered heavy withdrawals of deposits following news that it is under investigation by prosecutors for allegedly extending large loans without sufficient collateral to a construction company. Mr Tsai Hui-long, the bank's president, said late last week that the loans to Hsin Chieh Chung Construction, a company based in the central city of Taichung, totalled T\$2.7bn (\$55m) and had been secured with sufficient collateral. *Peter Hornsman, Taipei*

مجلس الامم المتحدة

NEWS: INTERNATIONAL

Structural adjustment at the World Bank

Christopher Parkes looks at the management changes announced by the institution's new president

Mr James Wolfensohn lobbied hard to win the job of World Bank president. And he has worked hard educating himself in the six months since he took charge: trekking in and out of more than 25 countries. Now, as he explained in a memo to his more than 6,000 staff circulated last week, it is their turn - that of management in particular - to take some of the heat.

Starting next year about 50 of what he called "our best people" are to be packed off back to college to learn how to manage. Others will be seconded into industry and private sector banks. They will return, the memo continued, equipped to liberate the energies and skills locked up elsewhere in the institution.

That is when the executive directors, representing the bank's restive shareholders, hope to see the pay-back start trickling in from Mr Wolfensohn's first significant management initiative.

His scheme has raised eye-

brows in several world capitals, especially among governments striving to reduce their own administrative costs.

He has addressed what he sees as his main tasks - breaking the "armlock of bureaucracy", creating "a results culture" and honing efficiency - in an unusual style. He has shunned the slash-and-burn approach popular elsewhere and resisted any temptation to replace old hands with new blood or former favourites from his previous existence in Wall Street.

Instead, he increased the number of managing directors reporting directly to him from three to five by promoting a brace from his bag of 18 vice-presidents. Ms Jessica Elmhorn, treasurer, moves up to take overall charge of mobilising finances and resources. Mr Cain Koch-Weser, vice president for the Middle East and Africa, will move up to share overall control of operations with Mr Gautam Raju, one of the present MDs.

"It has been noted that there



Wolfensohn: tough memo

is not a single new face," said one critic. "Does it make sense? Will it make things more efficient? It has to have operations split two ways."

According to bank insiders, the decision to involve managing directors directly in day-to-day management, giving them specific areas of responsibility, was the first decision Mr Wolfensohn took. It was also

one of the most popular within the bank, because it marked a first step towards implementation of his main aim - to build incentives and accountability into the bank's culture.

This is the job handed down to Mr Sven Sandstrom, one of the existing MDs, who is being asked in effect to root out the civil service mentality pervading the bank.

It is understood he has been given two years to succeed... plus all the support he may need from the president.

Last week's staff note left no room for misinterpretation. Personnel and training were the bank's most important problem areas, Mr Wolfensohn wrote.

"I would like people who contribute to our success to be encouraged and rewarded, and I would like those who do not to be assisted to improve their performance or encouraged to do something else," he added.

Bank employees, unused to such ripe language, appeared to be reserving judgment. The bank's internal culture

has been picked on as a prime cause of its problems. Studies such as the Wapenhans report noted that staff tended to get promoted more on the basis of how many loan projects they pushed through than on the effectiveness of those projects at helping the cause of development.

Previous World Bank heads have restructured the organisation only to find within a year or two that clans had reformed under their old leaders, albeit within new organisational boxes. One executive director claimed the full board was "unambiguously very supportive" of the changes and the clear mandates given to the top managers, others were concerned at the concentration on top jobs - including the creation of a new senior vice president's post for chief economist Michael Bruno.

"People could say that is fine as far as the chiefs are concerned, but they might also ask what is going to happen with the Indians," one official said. "Reporting channels are

still too long. A task manager still has to go through five layers to reach the top. There is a very strong feeling that we need more de-layering."

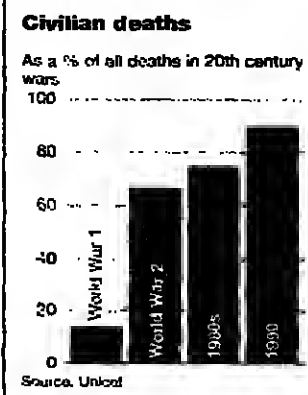
The tough tone of Mr Wolfensohn's memorandum suggests he is far from oblivious to the scepticism, and will have little patience with slackers at any level. In case anyone missed the message first time round, he closed with the injunction: "I have made it clear that I expect the management group to work with me at top pressure."

Among those likely to have his work cut out is Mr Mark Malloch Brown, external affairs supreme, and the man responsible for maintaining relationships with and deflecting criticism from shareholder governments. He has been elevated from director to vice-president in recognition of the importance Mr Wolfensohn places on his role.

As one observer remarked: "I just hope that does not mean he gets to have a new director under him."

INTERNATIONAL NEWS DIGEST

Unicef sets out anti-war agenda



The United Nations Children's Fund yesterday set out an anti-war agenda to reverse the increasing toll on children taken by armed conflicts, 50 years after the agency's creation to help child victims of the second world war. In its annual report on The State of the World's Children, Unicef says civilians account for almost 90 per cent of all deaths in today's conflicts, compared with 70 per cent in the second world war and 14 per cent in the first world war. During the past decade 2m children have been killed, 4m disabled, 12m left homeless, more than 1m orphaned or separated from their parents and 10m traumatised. "Thousands of children under the age of 16 have fought in wars in 25 countries," the UN agency adds.

Unicef's 10-point anti-war agenda includes a ban on anti-personnel landmines, the systematic reporting of war crimes against women and children, raising the conscription for children from 15 to 18 years, and "carefully monitoring" the impact of economic sanctions on children, a reference to Unicef's concern about Iraq. *Frances Williams, Geneva*
*Oxford University Press, \$10.95 (£5.95)

Britain to expel Libyan diplomat for spying

By Rousa Khalaf

Britain yesterday ordered the expulsion of a senior Libyan diplomat in London, accusing him of spying and intimidating dissidents.

The Foreign Office asked Mr Khalifa Ahmed Bazelya, head of the Libyan interest section at the Saudi Arabian embassy, to leave Britain by Christmas day after declaring him persona non grata for having engaged in "activities incompatible with his diplomatic status". Privately, officials confirmed this can mean spying and intimidation.

Britain broke off diplomatic relations with Libya in 1984 after the killing of police-woman Yvonne Fletcher outside the Libyan embassy in London, from which the shots were believed to have been fired. The Italian embassy in Tripoli has looked after

British interests since then.

Foreign Office officials insisted yesterday the expulsion was unconnected with the death last month of Mr Ali Mohamed Abouza, an opponent of Col Muammar Gaddafi, the Libyan leader. Mr Abouza was found stabbed to death in his London grocery store.

Observers, however, were quick to make the connection since dissidents suspect the murder was at the instigation of the Libyan authorities. Although police officials say no one has been arrested for the murder and they have no evidence pointing to any group or government involvement, a police statement last week said the case had been referred to the anti-terrorist branch.

Libyan experts said yesterday Mr Bazelya headed Jana, the Libyan official news agency in London and was in charge of monitoring the acts

of Libyan dissidents. He would thus be held responsible for any action taken against dissidents by the Libyan authorities. They said UK authorities had become worried about reported threats on the exiled Libyan community and may have wanted to send Tripoli a warning.

Internal unrest blamed on an Islamist opposition has raised tensions in Libya this year, making the regime even more radical.

"The regime has become more bellicose towards its own population and the outside world," said one expert. This and frustration over continued United Nations sanctions, imposed in 1992 and widened a year later after Libya refused to hand over two suspects of the 1988 bombing of a US airliner over Lockerbie in Scotland, have led to a campaign of expulsion of foreign workers.

South African unions to fight state sell-off plans

By Roger Matthews in Johannesburg

South African trade unions yesterday spelled out their total opposition to the government's privatisation plans and forced ministers into establishing a new bilateral committee to review the state sector's future.

Mr Sam Shilowa, general secretary of the Congress of South African Trade Unions (Cosatu), said after meeting three ministers that no society in the world had benefited from privatisation. "If the government wants to sell off the family silver, we say no, you cannot," he declared.

Cosatu had reacted with "shock and disbelief" last week when the cabinet said it favoured seeking minority partners for Telkom, the telecoms company and South African Airways, and was pre-

pared to dispose of three other companies as part of a programme to reorganise state assets. The appointment of Mr Thabo Mbeki, deputy president, to head a cabinet committee on reorganising state enterprises, underlined the government's eagerness to press ahead.

Mrs Stella Sigcau, Mr Mac Maharaj, and Mr Pello Jordan, ministers respectively for state enterprises, transport, and posts and telephones, agreed at the meeting at Cosatu headquarters that no decisions would be taken until the new bilateral committee, with six members from each side, had negotiated a national framework accord.

They also agreed that reorganisation of state assets had to be undertaken in the context of a reconstruction and development programme aimed to bring basic services

to the most deprived parts of the community.

Mr Shilowa said the unions did not object to restructuring so long as its aim was to improve efficiency, stamp out corruption, and provide jobs. "We accept the need for the restructuring of state assets, but not that it should be a euphemism for privatisation."

Creating the bilateral committee adds another layer to an already extensive consultation process. Six sectoral task teams are preparing recommendations and outside advisers will soon be appointed.

The issue is being debated in the National Economic Development and Labour Council (Nedlac) on which government, business and unions are all represented. Mr Shilowa said there was no need for business to take part. "It is not involved. This is between the government and us."

Bank backing for capital reform

Central bank governors from the Group of Ten leading industrialised nations yesterday backed proposals from the Basle committee of banking regulators for new capital requirements to cushion banks from market risks.

Mr Hans Tietmeyer, president of the German Bundesbank and chairman of the G-10 governors, said the proposals were important because, for the first time, they allowed banks to use their own in-house models for measuring market risk, rather than being forced into a single regulatory framework.

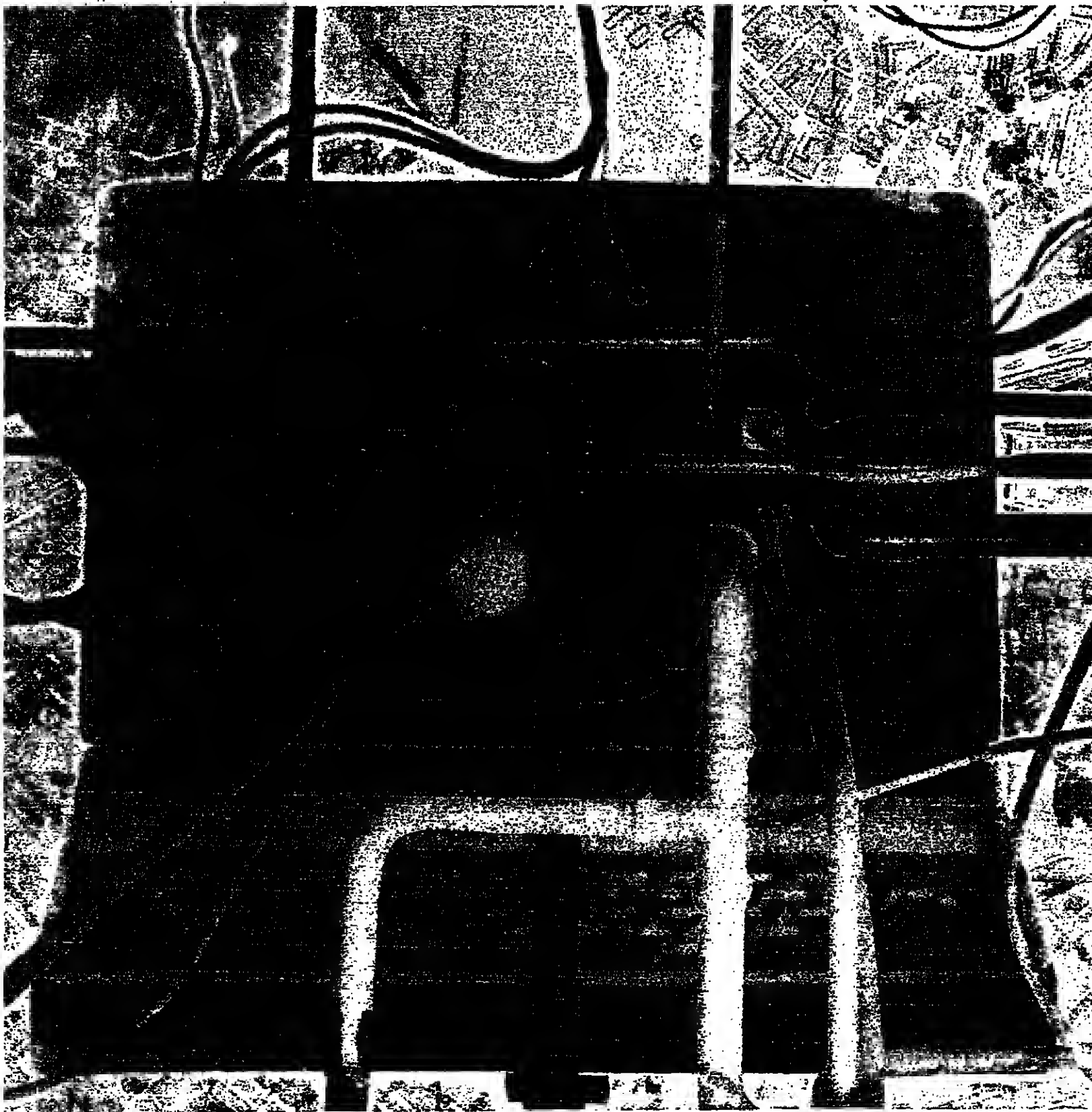
While banks and financial industry associations have welcomed the Basle committee's acceptance of in-house models, they complained that its draft required them to set aside more capital than necessary. As a safety factor, banks would have to maintain capital at three times their average value at risk, or the previous day's exposure if that was higher.

George Graham, Banking Correspondent

Algerian newspapers start strike

Algerian newspapers begin a three day strike today to protest against government suspension of a leading daily and the arrest of top staff members. In special editions yesterday, editors of independent newspapers condemned the two-week suspension of French language daily *Liberte* and the arrest of its editor, Mr Hacene Ouandji and its director-general, Mr Outoudert Abrouss on Sunday. After appearing in court yesterday, Mr Ouandji was released while Mr Abrouss was held in custody.

Editors in Algiers yesterday said the government took issue with factual information in a *Liberte* article last week on former general Mr Mohamed Betchine, a senior aide to President Liamine Zeroual. *Roula Khalaf, London*



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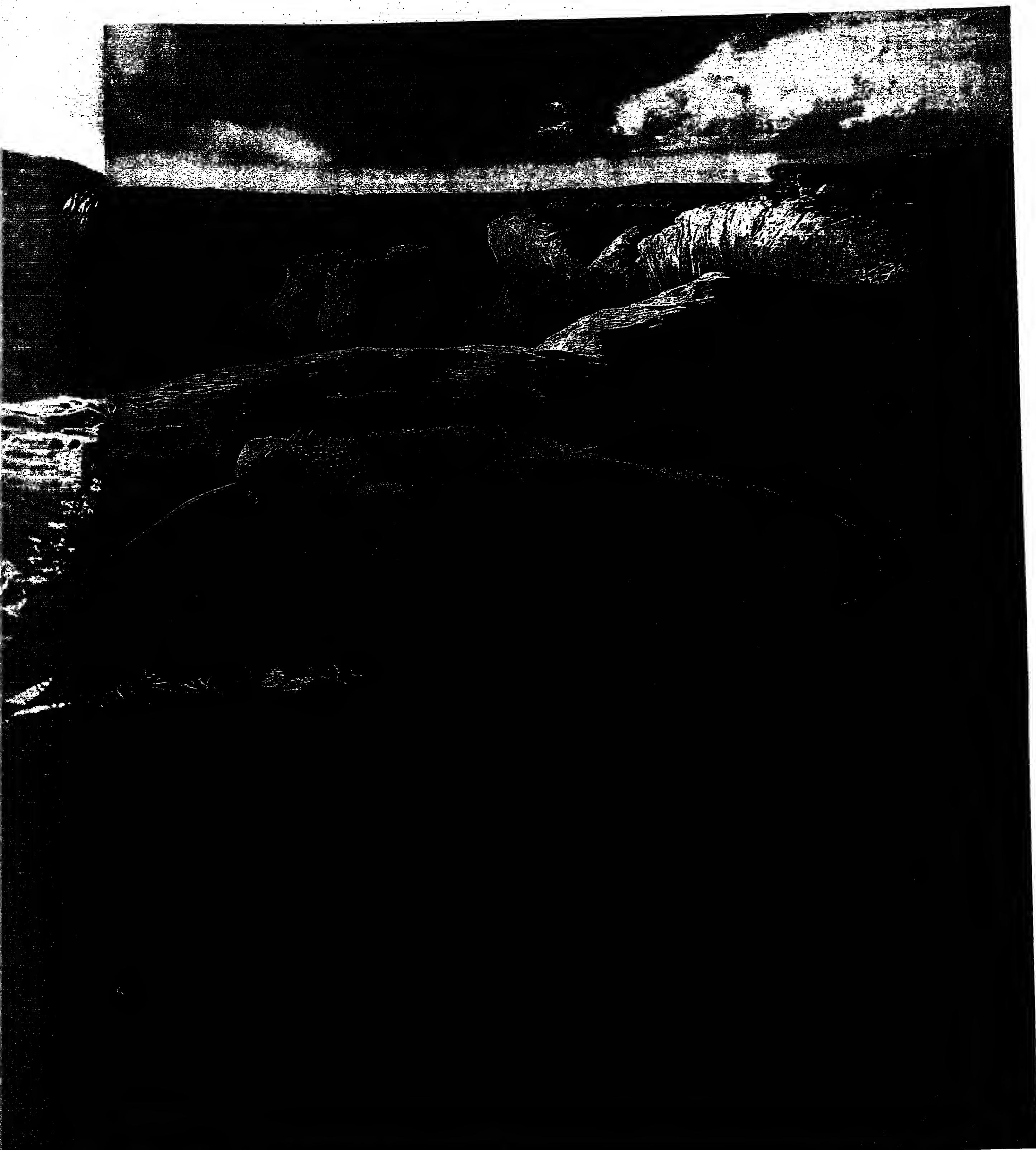
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NEWS: WORLD TRADE

Chinese bank seeks funds for oilfield project

By Tony Walker in Beijing

China's first joint venture investment bank is seeking some ¥60bn (\$750m) in foreign capital to fund the further development of a large oilfield in the country's north-east Jilin province.

This will be the first big mandate to raise funds abroad for China International Capital Corporation (CICC), a venture between Morgan Stanley of the US, China's Bank of Construction and smaller shareholders including the Singapore Investment Corporation (SIC).

Mr Cai Jinyong, deputy general manager of CICC, said the investment bank had been appointed "sole financial adviser" to the Jilin Oil and Gas Development in an agreement signed last week. Funds, he said, would be raised during the next five years to lift production in the Jilin field where reserves are estimated at 170m tonnes. Planned annual output would be 2m tonnes.

Mr Cai said CICC itself might take a small stake in the venture, but was also seeking the involvement of a large oil company as an "equity partner". China insists that local institu-

tions remain majority shareholders in the development of the country's natural resources, but this would still leave room for a sizeable stake for a foreign partner.

China, which became a net importer of oil in the past year or so, is under pressure to lift production from existing under-exploited fields.

The central government has been providing the money to develop China's oil reserves, but given huge and growing demands on the central budget funding is constrained. Project financing (for the Jilin field) required no government guarantee and would not add to China's sovereign debt, the official Xinhua news agency said. The authorities have stopped providing guarantees for the funding of virtually all infrastructure and development projects.

Morgan Stanley has a 35 per cent stake in CICC, the Bank of Construction 42.5 per cent, and 7.5 per cent is spread between the SIC, the privately-owned Mingly Corp of Hong Kong and the China National Investment Guarantee Corp controlled by the Ministry of Finance.

S Korea to open up telecoms sector

By John Burton in Seoul

South Korea yesterday said it would open its telecom services industry to foreign ownership in 1998, although stakes held by overseas investors would be limited to minority shareholdings of up to 33 per cent.

The Korean offer to open its telecom market was made to the World Trade Organisation, which is conducting telecom liberalisation talks in Geneva but it is unlikely the US and EU will accept the proposed opening as being satisfactory.

Foreigners are now allowed

up to one-third ownership in cellular phone systems and other forms of wireless communications, but are barred from owning stakes in companies providing local and domestic long-distance calls and international telephone services among others.

Twelve telecom services will be opened to foreigners, including regular telephone services, packet-switched data transmission, circuit-switched data communications, telex, telegraph, facsimile, leased lines, digital cellular, paging, personal communication service,

trunked radio system and wireless data transmission.

The number of telecom service providers is set to grow rapidly in South Korea because of industry deregulation. Foreign capital and technology is needed to help support construction of telecom infrastructures.

Foreigners will be permitted to invest up to 33 per cent in new joint venture companies beginning in 1998, but participation in existing telecom companies will be limited by current foreign shareholding rules for listed companies, which

restrict holdings by overseas investors to 15 per cent. This ceiling is expected to be raised to 30 or 35 per cent by 1998.

Companies affected by existing foreign shareholding limits include Dacom, which presently provides international services and domestic long-distance calls from next year, and the two cellular phone operators, Korea Mobile Telecom and Shinsegil Telecom.

Foreigners will be limited to a 20 per cent stake in Korea Telecom, which dominates the country's telecom industry. State-run Korea Telecom is

due to be listed on the Seoul stock exchange next year as part of a process to privatise the company by the end of the decade. The ministry of information and communications said foreign ownership in Korea Telecom will be curbed because of its leading role in the market and strategic importance to the nation's telecommunications industry.

Foreign companies will also be allowed to borrow telecom circuits from domestic operators and loan them to third companies for services such as data transmissions.

Manila acts on insurance pledge

By Edward Luce in Manila

Aetna Life Insurance, the US-based insurance company, yesterday became the first foreign company in 30 years to be granted an operating licence by the Philippine government. The award is the first move in the liberalisation of the domestic insurance industry and is set to be followed by the issue of several more licences soon. The Philippines pledged to open up its domestic market under a World Trade Organisation financial services package this year.

Manila also opened up the domestic banking sector earlier this year issuing full permits to 10 foreign banks. "The Philippines is developing one of the most open and competitive insurance markets in the Asia Pacific region," said Mr Frederick Cepeland, president of Aetna. "We expect it to be a fiercely competitive environment over the next few years."

Around 60 per cent of the Philippine life insurance market is controlled by four existing foreign licensees - AIG, Canada Sun Life, Jardine OMI and Manulife. Over 100 Philippine companies operate in the life and non-life market many of which are expected to be taken over by the new foreign licensees.

Mr Eduardo Malinis, the Philippine insurance commissioner, is expected to issue full licences in the next few months to Prudential (UK), Cigna Corp, Mapre Re International and John Hancock Mutual Life. New licensees must declare paid up capital of 300m pesos (\$1.5m). "We expect the market to double by the turn of the century," said Mr Cepeland. "There is a growing new middle class backed by healthy economic growth but there is also scope for attracting those who have not yet taken out insurance policies."

About 11 per cent of the country's 68m people are covered by some form of life insurance, including those on employee benefit schemes.

EU urges Asean telecoms liberalisation

By Ted Bardacke in Bangkok

The European Union yesterday urged member countries of the Association of Southeast Asian Nations to speed up telecommunications liberalisation and enlisted their support for negotiations on overseas investment guarantees.

"We are due to complete negotiations on telecommunications liberalisation in April...and to my knowledge only Singapore has even completed the questionnaire," said Sir Leon Brittan, vice-president of the European Commission. "If we don't get enough participation, the agreement won't have either the width or

breadth necessary to be effective," he said.

On the subject of investment guarantees, Sir Leon urged Asean which groups Brunei, Indonesia, Malaysia, the Philippines, Singapore, Thailand and Vietnam, to take it up as an issue before next year's WTO ministerial meeting in Singapore.

These talks would not only focus on investment protection but investment facilitation, such as a common set of criteria for setting up a business or making an investment. Unclear rules and cumbersome regulations are frequently cited by companies as barriers to investment in Asia.

Asean ministers were largely non-committal on the two requests.

The ministers also discussed with Sir Leon the agenda for the EU-Asian summit scheduled for March 1-2 in Bangkok. The agenda will deal with both political and economic issues with the EU stressing measures to facilitate investment and setting up some specific procedures for follow-up. The EU would also like to see the creation of a parallel private sector EU-Asian grouping.

In a separate meeting, Asean economic ministers agreed to move forward with plans for an agreement on liberalising trade in services and protect-

ing intellectual property rights.

The ministers agreed that negotiations to free up trade in tourism, financial services, telecommunications, construction and transport should begin immediately with an agreement in three years.

On intellectual property, Asean will study setting up a common patent system and the establishment of a regional trademark registration office, with the intention of protecting Asean inventions and trademarks within the region rather than providing added protection for outsiders. Any agreement would be a complement to member countries'

commitments to protect intellectual property rights by the year 2000 under the WTO's Trade Related Aspects of Intellectual Property Rights agreement.

The ministers also ratified the creation of a new protection category within the Asean Free Trade Area in an effort to satisfy Indonesian requests to protect 15 agricultural products, including rice and sugar, which it had originally agreed to liberalise.

The new category provides protection until 2010 for those agricultural products whose trade is carried out by State Trading Enterprises which have been notified to the WTO.

US Export-Import bank pressed on China dam finance

By Nancy Dunne in Washington

The US Export-Import Bank is under pressure from the US Congress and business lobbyists to offer export financing to US companies seeking contracts on China's controversial \$2.1bn Three Gorges Dam project.

A National Security Council interagency committee concluded earlier this year that US government financing should not be made available to a project which "raises environmental and human rights concerns on the scale of Three Gorges". This decision was communicated to the bank by Mr Samuel Berger, the NSC deputy.

This put Eximbank on the spot. It is an independent agency, but it works closely with other government entities to carry out administration policy. In a memo to Mr Kenneth Brody, Eximbank's outgoing chairman, Mr Berger warned that environmental groups were likely to go to court in their efforts to halt the financing.

The environmental group Defenders of Wildlife says the proposed dam on the Yangtze River would destroy the habitat of a number of threatened species, including the endangered Chinese river dolphin. Mr Berger also raised concerns about the "financial strength" of the project.

The dam, intended primarily for flood control but also for power, will require the resettlement of over 1.1m Chinese.

This movement of people has concerned the World Bank, which has not refused to finance the project, but has signalled to China that it did not want to be asked either.

Beijing has said it will fund the project out of its own treasury, if necessary. The NSC memo came in response to a request for White House input from Mr Brody who has promised to make an independent judgment on the project "based on the tests of financial, technical and environmental soundness".

Mr Donald Fites, Caterpillar's chairman, has requested an Eximbank Letter of Interest, indicating preliminary support, to finance equipment sales for the dam.

He said Caterpillar has had "only limited success" in selling new equipment to the various dam contractors and that "funding is without question the key constraint for Caterpillar and other US companies trying to participate."

Caterpillar contends that it could gain \$200m in contracts and a few hundred million more for other projects in central China.

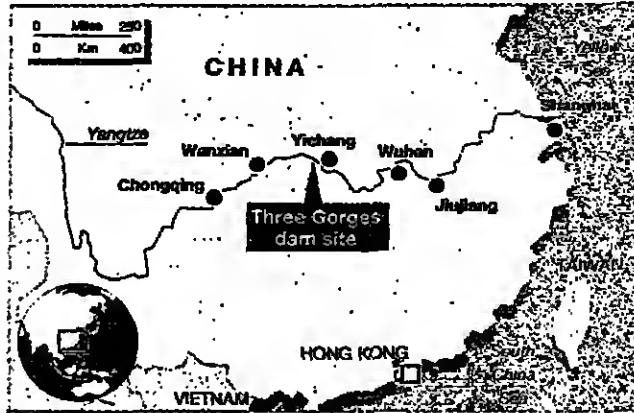
After the company obtained a copy of the NSC memo, the company enlisted the help of

the business community to present its case to the White House.

The Illinois Congressional delegation, led by Democratic senators Paul Simon and Carol Mosely Braun, has asked Mr Anthony Lake, the national security adviser, to review the decision and hopes to meet him this week.

Caterpillar is based in Illinois and a number of other companies in the state hope to provide equipment for the dam.

Congressmen Doug Bereuter and Toby Roth, the chairman of two key subcommittees, have written to Mr Brody to express concern that the Administration is attempting "to compromise



the independence of the bank". Several business groups have also written with the underlying

message that the dam is being built whether or not US companies participate.

Tokyo defends record in buying foreign goods

By Michio Nakamoto in Tokyo

The Japanese government yesterday defended its record in government procurement of foreign products with a white paper which highlights that among industrialised countries Japan has one of the highest ratios of public procurement from overseas.

The first white paper to be published on the Japanese government's procurement of foreign products states that of the ¥731.5bn (\$7.2bn) of goods procured by the Japanese government last year, 18 per cent was of foreign origin. Although this was a decline from the 20 per cent of government procurement accounted for by foreign goods in 1993, it showed a steady increase from 1990, when the proportion was 14.2 per cent.

The Japanese government's record in foreign procurement compares favourably with that of other industrialised countries, the white paper said. Although the latest comparisons were dated 1990, Japan's level of foreign procurement at over 14 per cent of overall procurement is higher than in the US, where foreign goods accounted for 11.9 per cent of government procurement and the European Union where the figure was only 2 per cent.

The paper's findings support the Japanese government's

claim that, contrary to foreign criticism of its procurement, the government has made significant efforts to make its procurement procedures easier to understand and to buy more products from outside Japan.

Japan's trading partners have complained that the Japanese government's procurement practices lacked transparency, making it extremely difficult for foreign companies to win government contracts.

The American Chamber of Commerce in Japan, for example, said that in early 1994 a large number of government tenders for complex heavy equipment allowed only seven to 15 days for delivery after the bid opening. "It would be virtually impossible for an off-shore, non-Japanese manufacturer, to deliver the goods within the required time unless it was advised in advance that its bid would be selected," the ACCJ said.

Despite its criticism, or because of it, the US, which has been one of the most vocal in its complaints of Japan's public procurement record, came out at the top among countries which supply the Japanese government.

In 1994, just over 64 per cent of foreign goods procured by the Japanese government originated in the US against 23.5 per cent from the EC, which came second.

OECD Export Credit Rates

The Organisation for Economic Co-operation and Development announced new minimum interest rates (%) for officially supported export credits for December 15 1995 to January 14 1996 (November 15 1995 to December 14 1995 in brackets).

	6.27	(6.71)
D-Mark	7.19	(7.49)
French franc	7.45	(7.95)
Guider	6.00	(6.40)
up to 5 years	6.05	(7.00)
5 to 8.5 years	7.55	(7.85)
more than 8.5 years	10.75	(11.01)
Italian lire	2.80	(2.80)
Yen	11.50	(11.54)
Pesetz	8.24	(8.61)
Swiss franc	4.89	(5.22)
US dollar for credits		
up to 5 years	6.57	(6.77)
5 to 8.5 years	6.59	(6.85)
more than 8.5 years	6.88	(6.97)

These rates are published monthly by the Financial Times, normally in the middle of the month. A premium of 0.2 per cent is to be added to the credit rates when they are for short-term interest rates. For the period from 1995 July to 1996 August 1995, the SDR-based rates of interest are the same for all currencies. For the period from 1995 July to 1996 August 1995, the SDR-based rates will be 0.60 per cent. The SDR rate was 0.50 per cent on 31st August 1995.

WORLD TRADE NEWS DIGEST

Japan carmakers in Taiwan deal

Mitsubishi Motors, the Japanese vehicle maker, will supply Nissan with trucks for sale in Taiwan under the Nissan brand. Under the deal, which highlights the increasing interdependence of Japanese carmakers as they expand in Asia's growing vehicle markets, Mitsubishi will manufacture a small truck for Nissan at its plant in Taiwan. The company will provide Nissan with 200 to 300 trucks a month from next spring. The two companies are also considering mutual parts supply in Taiwan.

Nissan, Japan's second largest vehicle manufacturer, will halt production of the trucks at a Taiwanese joint venture facility. The company is looking to expand production in Taiwan, where Nissan sold 62,553 vehicles last year against total demand of 660,980 units. Nissan already produces some of its main volume models in Taiwan through its joint venture. However, the company is focusing on the passenger car market in Taiwan ahead of an expected lifting by the Taiwanese government of its ban on imports of manufactured vehicles. In addition to the mass-market cars it already makes in Taiwan, Nissan is considering production of a luxury car there.

Nissan Diesel Motor will start exporting small trucks produced at its South Africa unit to other African nations. "The timetable has not been set but we plan to start with Kenya and Tanzania," a company official said. Initial exports will be less than 100 units annually. Nissan Diesel plans to produce about 1,000 units of trucks at the unit in the year to March 1996.

Australian wheat for China

Australia will supply China with 3m tonnes of wheat between 1996 and 1998. The deal, signed between the Australian Wheat Board and Cerillifood, the Chinese group, marks the first long-term supply agreement since the early 1980s, according to the AWB.

"It is a sign that the Chinese believe, as I do, that we will see a return to more normal market conditions where US and European export subsidies are likely to be used with more restraint in the next couple of years," commented Mr Trevor Pluge, AWB chairman.

The AWB said that the largest annual shipment of Australian wheat to China was 3.7m tonnes in 1986/7 although in the 1990s and 1970s, slightly smaller amounts - around 2m tonnes - were supplied to China on a regular annual basis. "This agreement hopefully signals a return to that sort of business," said Mr Pluge. Australia's wheat farmers faced drought conditions on the eastern seaboard a year ago but are expected to harvest around 17.1m tonnes in the current year, a 92 per cent rise on 1994/5, with production in Western Australia headed for a record 7.5m tonnes. Rumours that Russia has been buying grain abroad have fuelled a price rally, and US wheat futures have been trading at 20-year highs.

A P Moller, the shipping and oil and gas group, has placed an order for three giant container vessels for the group's Maersk Line with the Odense Steel Shipyard in Denmark. The vessels are of the C-5500 type with capacity to carry over 5,500 standard 20-foot containers. Moller had earlier placed orders for nine of the vessels with the Odense yard. The latest order will be accompanied by an order for 20,000 containers from the group's container manufacturing subsidiary in Denmark, Maersk Container Industry.

Phillips Electronics has signed a seven-year partnership agreement with Australia's federal government. The A\$700m (US\$516m) programme will concentrate on telecommunications, broadband transmission systems, rural microwave systems, engineering, electronic components and industrial design.

Nickel Tail, Sydney

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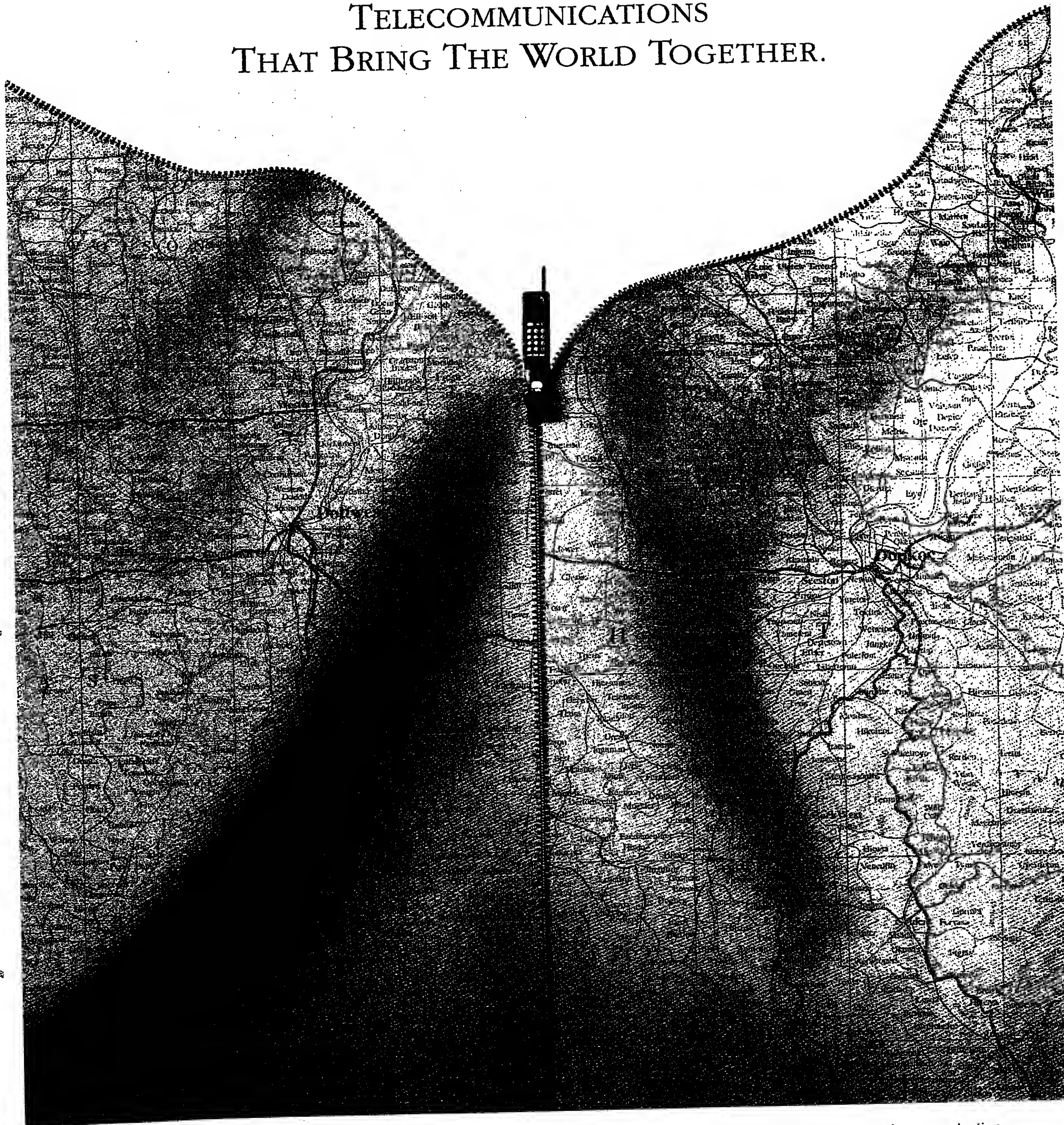
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Island creates haven against liability risk

By Jim Kelly,
Accountancy Correspondent

Lawyers, architects, surveyors, merchant bankers and doctors in partnerships will be able to take advantage of a new law designed to protect the personal assets of accountants from litigation.

The States of Jersey, the governing assembly of the island off the coast of France, yesterday announced that it wanted to introduce the law after talks with both Price Waterhouse and Ernst & Young, the accountancy firms.

But it became clear that the new law could benefit many large firms in other professions suffering the side-effects of unlimited liability. Jersey proposes to allow firms to set up as limited liability partnerships (LLPs). Jersey, like other Channel Islands between England and France, is an ancient bailiwick which is out-

side the UK but under the jurisdiction of the British monarchy. It makes its own laws. Senator Pierre Horsfall, the president of the finance and economics committee of the States of Jersey, said he hoped the new law would be "utilised by other large multi-partner professional firms".

Mr John Syvret, director of the island's financial services department, said Jersey was now a significant international finance centre "and we felt it was appropriate to respond to a major deficiency in this part of the world for financial institutions of stature".

It is unclear how institutions of "stature" are to be recognised. However the Jersey government said yesterday that firms registering under the new law would need to make "a 55m financial provision". This is seen by big firms as a form of bond. It was estimated yesterday that the size of the



Price Waterhouse senior partner Ian Brindle (left) with managing partner John Barnsley yesterday

bond would restrict the new limited liability status to the top 20 accounting firms.

Price Waterhouse and Ernst & Young both indicated that such a new law would give them what appeared to be an ideal option for limiting liability. The combination of damages and providing insurance against claims amounts to 8 per cent of annual turnover for the Big Six British accountancy firms. Under LLP status

the firms would be able to preserve the confidentiality of their accounts. KPMG, one of the Big Six, has decided to limit liability through incorporation. It will publish full financial results for the new company.

Mr Ian Brindle, the senior partner at Price Waterhouse, said the LLP simply protected partners' personal assets; auditors could still find themselves paying out

damages in proportion to their negligence. "But at least now when partners go home at night they can look at the house and know it will still be there in the morning."

Mr John Barnsley, managing partner at Price Waterhouse, said removing partners' personal assets from litigation would have a big psychological effect. "It certainly helps in the poker play - its all about bluff and double bluff."

Delight greets death knell of nuclear expansion

By David Lascelles,
Resources Editor

Few mourners stepped forward to bewail British Energy's decision yesterday not to build more nuclear power stations. It cancelled plans to build new stations at Hinkley Point in western England and Sizewell in the east. The announcement was widely hailed as the death knell for nuclear power in Britain.

After a board meeting which one insider described as "very fraught", British Energy has in effect called a halt to a technology in which Britain once led the world, and which was supposed to provide the answer to all the nation's energy needs. Instead, nuclear power has become deeply unpopular. Even more fatally for its immediate growth prospects, it has also become uneconomic even though it accounts for a third of all electricity generated in the UK.

Yesterday's news was the culmination of deep-rooted changes in the UK energy scene going back to the early 1980s. Just as the government's pro-competition policies

Wholesale electricity prices have rebounded almost to last week's record levels and are expected to stay high for the next few days, David Wighton writes.

The price in the Electricity Pool between 1700 and 1730 today will be 2902 (\$1,380) per MWh compared with last week's peak of £1,108. The rise has been caused by the cold weather and the temporary shutdown of some of Nuclear Electric's capacity.

The widespread strikes in France, which have disrupted supplies from Electricité de France, have also had a minor impact. EDF hid into the UK pool during the weekend.

exposed the parlous state of the coal industry three years ago, so, too, has the prospect of next year's privatisation forced nuclear to acknowledge its competitive weaknesses.

Over the past three years the privatised generators, National Power and PowerGen, have pared back their costs. At the same time, the arrival of cheap gas has helped drive down power generation costs.

Although Nuclear Electric and Scottish Nuclear, the two state-owned companies which are being combined into British Energy, have also attacked their costs, they have not been able to match the privatised fossil fuel generators.

They have been burdened with the construction costs of nuclear stations. A typical N-plant costs five to ten times as much to build as a modern gas-fired plant. They also have to bear heavy costs for disposing of spent fuel and decommissioning their plant after shut-down.

According to advice from BZW, the government's merchant bankers for privatisation, electricity would have to be priced at 2.7 pence (4.1c) per unit to make new nuclear plant viable. For most of this year, the price has been closer to 2 pence with little prospect of an increase because of plentiful gas supplies.

Yesterday's announcement raises an important question. If nuclear power is uneconomic, how can it possibly be privatised? The answer is that much of the heavy debt accumulated by the nuclear power industry

Reacting to price pressures



will have to be written off by the government. A further question concerns the growth prospects for British Energy if, as it now admits, it will be incapable of financing the construction of new nuclear power stations.

The answer is that its growth will have to be outside nuclear power. The new name was deliberately chosen to imply a broader sphere of

interest. British Energy may go into gas-fired power generation, or buy one of the regional electricity companies.

Nuclear power has also planned its hopes on two long-term developments: revulsion against the accumulation of carbon dioxide in the atmosphere from the burning of fossil fuels and the start of the time in which oil and gas supplies start to run out.

Exports of animals face court challenge

By Alison Maitland in London

The Ministry of Agriculture, already besieged over its handling of "mad cow disease," today faces a legal challenge from animal welfare groups to the export of veal calves to mainland Europe.

The Royal Society for the Prevention of Cruelty to Animals, together with two other leading animal welfare organisations, is seeking to overturn government policy that a unilateral UK ban on calf exports would breach the Treaty of Rome.

The society, Compassion in World Farming and the International Fund for Animal Welfare will ask the High Court in London to force the case to the European Court of Justice because the case turns on European Union law.

The calf export trade has provoked widespread protests, with demonstrations at ports and airports to try to halt truckloads of calves.

Animal welfare campaigners want Britain to ban the trade. They say the calves are reared in production systems consisting of narrow pens, or crates, which restrict movement. The animals are fed on a liquid milk diet low in iron and roughage to ensure that they emerge with the pale flesh appreciated by consumers in France and Italy.

The ministry argues that a unilateral export ban would break EU law on free trade. But the society says Article 36 of the treaty allows export bans where the health of animals suffers or where national public morality is offended.

The animal welfare organisations were granted leave in July to apply for a court review of government policy. Britain outlawed veal crate production in 1990 and has been working to persuade other EU member states to phase out the system. About 500,000 calves are exported from the UK each year for rearing mainly in France and the Netherlands.

"We're not trying to harm farmers in this country," said Mr Ian Houghton, a lawyer for the society. "If we could get a Europe-wide ban on veal crates, then the trade in calves would be able to continue. Ultimately we'd prefer all live exports to cease, but that's a separate issue."

The European Commission is due soon to publish proposals on veal production.

UK NEWS DIGEST

Cost pressures on industry ease

Cost pressures eased in many sectors of industry last month, according to official figures published yesterday. The trend could bring relief to many companies after the sharp rises in raw material costs over the past year. The Central Statistical Office said the overall cost of raw materials and fuels purchased by industry rose 6.2 per cent in the year to November. This was the slowest annual increase for over a year, and half the rate seen in January at the peak of the world commodity price surge. Seasonally adjusted, the data showed input prices fell 0.1 per cent between October and November.

More strikingly, lower input prices also appear to be feeding through the business chain. The cost of goods produced by the manufacturing sector rose 4.3 per cent in the year to November, the slowest increase since the summer. Measured without the volatile elements of food, drink and tobacco, the data showed an annual price rise of 4.6 per cent, down from the previous month's rate of 4.7 per cent. Economists remain split about whether this easing of prices at the start of the business chain will have much immediate impact on retail high street inflation, currently running at 2.9 per cent. Some fear that many retailers and manufacturers will be keen to raise prices if consumer spending picks up in the months ahead, following the squeeze in margins that occurred over the last year.

Gillian Tett, Economics Staff

Airport charges scrutinised

Increases in charges at London's three airports have been referred to the Monopolies and Mergers Commission by the Civil Aviation Authority. The airports, owned by BAA, are Heathrow, Gatwick and Stansted. The referral is an automatic requirement under the 1986 Airports Act and this is the second time the commission has been asked to look at the airports' charges. It will examine the cost of landing and parking aircraft and passenger related charges over the five years from April 1987.

The commission will examine the effect of the loss of duty and tax free revenues from travel from Britain to other European Union countries, which is to be abolished in 1999. It will also look at the airports' capital spending plans, including the proposed fifth terminal at Heathrow, and the valuation of their assets. The commission will also report on whether any of the airports have acted against the public interest since they were last referred in December 1990. It has been asked to report within six months.

Geoff Dyer, Financial Services Staff

Equitas plan wins support

LLOYD'S of London will today receive the backing of one of its traditional critics for plans to spin off billions of pounds of liabilities remaining on old policies into a separate reinsurance company, Equitas. The verdict of Chaset, the Lloyd's analyst, will provide an unexpected flip to Lloyd's recovery programme, which was launched in May this year and - subject to approval by Names - is due to be implemented next spring. Chaset has in the past been among the gloomiest but most accurate commentators on Lloyd's misfortunes.

Equitas is a crucial part of Lloyd's recovery plan because it should finally "cap" the liabilities of Names, including taking over big US asbestos-related and pollution claims. This should allow Names, the individuals whose assets have traditionally supported the market, to leave Lloyd's. In today's report, Chaset warns Names that "the alternative to Equitas is grim". It estimates that Lloyd's theoretically needs to find an extra £10.8bn to bring reserves into line with possible liabilities but accepts that Equitas could dramatically cut that total. Chaset concludes: "We believe there is no better alternative to Equitas but more money needs to be put on the table by those who can afford it."

Ralph Atkins, Insurance Correspondent

Market spurs flexible work

At least a quarter of British men of working age (34m) and half such British women (more than 5.5m) were either self-employed, held part-time or temporary jobs, or worked from home last year, says the Equal Opportunities Commission. But although the UK's flexible labour market encourages such "non-standard" employment, a number of other countries with more regulated employment systems have a larger proportion of workers in such jobs, says the commission. In 1992 nearly a third of workers in the Netherlands were in part-time employment, with 26.9 per cent in Norway, and 23.5 per cent in both the UK and Sweden. By comparison, 10.2 per cent of French workers and 9.5 per cent of Germans were working part-time. Only 5.3 per cent of workers employed in the UK in 1991 were in temporary jobs, one of the lowest proportions of the labour force in industrialised countries.

Robert Taylor, Employment Editor

Premiers to meet on Ireland

Mr John Major and Mr John Bruton, the British and Irish prime ministers, are likely to meet in Dublin on December 21 to co-ordinate the latest stage in the Northern Irish peace process. Officials said Mr Major's "working visit" would probably be confirmed after the two leaders had consulted in Madrid on Friday or Saturday, when they will be attending the European Union heads of government summit. Both are understood to be anxious to give renewed impetus to the search for a political settlement and to present a united front, following the IRA's rejection last week of any discussion of "decommissioning" of its weapons. The international body looking at the arms issue will hold its first full sessions next weekend in Belfast and Dublin.

John Kampfner, Westminster

Emu threatens City, says Tory rebel



European monetary union could destroy the City of London as a world financial centre, says Mr John Redwood, our Lobby Correspondent writes. Mr Redwood is the former cabinet minister who in the summer unsuccessfully challenged Mr John Major for leadership of the Conservative party. He will argue in a pamphlet published by his Conservative 2000 Foundation that the City would be subjected to a "new type of banking regulation from Frankfurt" which could drive out non-UK banks.

More immediately worrying for British business would be the economic consequences of the policies enforced on it by an independent and democratically unrepresentative European central bank. The cost of tough counter-inflationary policies across Europe could be interest rate rises. Reminding business

Britain is to throw open more of its European regional aid budget to competitive bids next year, Mr Tim Eggar, industry minister announced yesterday. George Parker writes at Westminster. Mr Eggar expects to place at least £160m (\$245m) in the pot for next year's round of "regional challenge", in which public/private sector partnerships compete for EU aid.

"It is no secret that if we had our way we would have gone for a much bigger challenge," Mr Eggar said at a press conference to announce this year's winners. He confirmed leaders of the impact of British membership of the European Exchange Rate Mechanism, he warned that the UK would face higher interest rates and higher unemployment "because of the higher past and present borrowing levels of other members of the union".

Mr Redwood will also argue that British taxes will rise as the nation subsidises the poorer countries of Europe. Just as London subsidises Merseyside in north-west England, so the UK would pay more tax for Portugal and

that 34 winning bids in England would share a total of £140m this year; a further £20m will be awarded to projects in Wales next month.

The Department of Trade and Industry "top-sliced" around 10 per cent of Britain's total EU aid budget for the competition this year, and is negotiating with the European Commission to increase that level in 1996. The commission was originally sceptical about the UK's proposal to make regional aid the subject of a competition, but Brussels is said to have been impressed at the way it triggered innovative bids.

will cost Britain alone around £1bn. Minting and distributing new coins as well as changing all vending and cash handling machines will cost British business millions, and as 80 per cent of them serve an entirely domestic market, "it would be all cost and no benefit for them".

He also questions the impact of locking currencies in the immediate lead-up to monetary union. Mr Redwood says that speculators would be able to take on the central banks, making the system unsustainable.

French network to bid for rail company

By Charles Batchelor
Transport Correspondent

SNCF, the French state-owned railway company, could acquire a stake in Britain's privatised rail freight network, it emerged yesterday.

The French railway group, which has been hit badly by strikes in protest at the government's economic reforms, has joined a consortium with a team of UK freight managers to bid for British Rail's heavy freight network.

The involvement of SNCF in a privatised BR network would be politically sensitive. rail industry commentators said yesterday, and could prompt accusations of unfair competition from the private sector because a state-owned company could have its losses subsidised. But SNCF said it could not "remain indifferent" to developments in Britain. "We have an important commit-

ment to traffic through the Channel tunnel," it added.

The third member of the consortium is Associated British Ports, the UK port operator, which confirmed yesterday it would take a 20 per cent stake. The consortium will be led by Candover, the development capital group.

ABP and SNCF have joined the management of Mainline, one of the three regional freight groups created out of BR's heavy haul freight business, Trainload. Mainline declined to comment yesterday.

Mainline, like the two other companies, London and Transrail, put in a final bid for the entire Trainload freight business on Friday.

The UK government is understood to have encouraged all three companies to bid for the entire freight operation. Customers of rail freight fear this could stifle competition.

Rise of 12.8% in car sales fails to dispel industry gloom

By Haig Simonian,
Motor Industry Correspondent

Registrations of new cars in Britain rose strongly in November for the second successive month, but the increase did little to dispel the gloom in much of the motor industry.

Sales climbed by 12.8 per cent to 143,055 units last month, compared with November 1994. The Society of Motor Manufacturers and Traders reported. The increase, which followed a rise of 11.5 per cent in October on the same month the previous year, has surprised the industry.

Mr Ernie Thompson, chief executive of the society, said last month's improvement appeared "encouraging" at first glance. But he added that the higher registrations "largely result from aggressive

marketing initiatives by individual manufacturers to stimulate demand, rather than a sudden return of the feelgood factor following the Budget".

The two consecutive months of higher sales mean registrations in the first 11 months of this year, at 1,373,836, are now almost 2 per cent above the 1,337,896 cars sold in the same period a year before.

Although imports took a marginally lower 53.8 per cent share of the market last month, compared with 55.2 per cent in November 1994, the overall proportion of imported vehicles in the first 11 months of this year grew to 59.2 per cent compared with 57.2 per cent between January and November 1994.

The latest statistics show a strong performance by Volkswagen, with the main VW brand and Audi selling very

strongly. By contrast, some manufacturers were hit by the impending introduction of new cars, which curbed demand for their predecessor models.

Sales at Vauxhall, the UK offshoot of General Motors, dipped in response to the run-off of the Cavalier, which is being replaced by the Vectra. Although Peugeot sales recovered in November, the company has been affected by falling demand for the 405, which will soon make way for the 406 in the UK.

Rover, which has suffered from a sharp fall in sales this year, reversed its performance in November with a 35 per cent jump in registrations. The company's new 400 hatchback leaped into the top 10 charts, coming in third in November behind Ford's Fiesta and Escort. Rover is a subsidiary of BMW.

VW and Audi sales move upwards sharply

Manufacturer	Volume	Nov 1995	Change	Share	Share %
Total market	143,055	12.8	100	100.0	
UK produced	66,104	13.0	48.2	44.8	
Imports	76,951	10.0	53.8	55.2	
Japanese makes	7,122	0.8	5.0	5.8	
Ford group	31,354	11.0	21.9	22.3	
Ford	30,779	11.2	21.5	21.8	
Jaguar	575	4.0	0.1	0.1	
General Motors	23,001	0.1	16.1	18.1	
Vauxhall	22,170	-1.7	15.5	17.8	
Seat	831	34.9	0.8	0.8	
BMW group	27,114	95.1	19.0	15.9	
BMW	3,259	31.0	2.8	2.0	
Rover	23,855	34.7	16.7	14.0	
Peugeot group	14,567	7.3	10.2	10.7	
Peugeot	9,051	7.2	6.3	6.7	
Volkswagen group	9,938	30.6	3.9	4.1	
Volkswagen	6,422	31.7	4.5	5.0	
Audi	2,211	73.7	1.6	1.0	
SEAT	1,305	-20.9	0.5	0.7	
Skoda	651	-5.8	0.5	0.5	
Renault	7,275	-13.2	5.1	6.1	
Nissan	5,918	-3.7	4.1	4.1	
Toyota	3,593	3.7	2.5	2.7	
Fiat group	4,741	20.6	3.3	3.1	
Fiat	4,741	21.8	3.2	2.9	
Alfa Romeo	217	6.0	0.2	0.2	
Volvo	2,457	28.8	1.7	1.8	
Mercedes-Benz	2,482	23.3	2.4	2.2	
Honda	3,456	15.1	1.6	1.6	
Korean makes	2,495	15.1	1.6	1.6	

GM traces 50% of Saab Automobile and has management control. Includes Range Rover. VW holds 51% of Skoda and has management control. Source: Society of Motor Manufacturers and Traders

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TECHNOLOGY

Mini and microsatellites are quicker to build and cheaper to launch, writes Geoff Nairn

Weight loss in orbit



"We can now put an entire supercomputer in a Sputnik-sized payload," says Jeff Ward

Sputnik, the first man-made satellite launched in 1957, weighed just 84kg, but as man's ambitions in space have grown, so too have the size and cost of the hardware. The Soho solar observation satellite, which lifted off from Cape Canaveral just over a week ago weighs 1.86 tonnes, cost \$1bn (£) and took five years to build.

But budget cuts mean juggernauts such as Soho are becoming increasingly difficult for space agencies to fund, and there is a trend towards smaller, cheaper satellites that are quick to build, cheap to launch and, hopefully, less likely to go wrong.

As Sputnik shows, "microsatellites" (10kg to 100kg) are not new. They carry military payloads and scientific experiments into low earth orbit (LEO), and today a lot more sophistication can be squeezed into these tiny payloads.

"Most satellite manufacturers have not taken advantage of the size reductions made possible by microelectronics in the last five years."

"We can now put an entire supercomputer in a Sputnik-sized payload," says Jeff Ward, technical director of Surrey Satellite Technology (SSTL), a UK company owned by the University of Surrey.

SSTL builds microsatellites for companies such as the Anglo-French Matra Marconi Space and small nations that want low-cost access to space. Thailand is the latest customer. For £3m, SSTL will build a 50kg microsatellite, a ground station in Bangkok and train Thai engineers. The satellite will be launched in 18 months and used for earth imaging.

To reduce launch costs, SSTL "piggybacks" its microsatellites on the payloads of big rockets. Last August a Cyclone launcher carried an SSTL-built Chilean ozone-monitoring microsatellite joined to a 1.5-tonne Ukrainian satellite. However, what would have been Chile's first satellite failed to separate from its Ukrainian host and is inoperable. Other piggyback rides aboard the European Space Agency's Ariane 4 rocket have successfully launched SSTL microsatellites for South Korea, Pakistan and Portugal.

The method has drawbacks - the microsatellite is restricted to the same orbit and launch date as the main satellite, but a dedicated launch would cost 10 times the £500,000 needed for a piggyback launch, says Ward.

SSTL is now expanding into the market for larger minisatellites (more than 100kg) which can support multiple payloads and a wider range of applications.

SSTL's new 300kg UoSAT 12 minisatellite will get a dedicated launch at the end of 1996 aboard a Russian Rokot launcher built from redun-

dant Soviet missiles. The minisatellite, for an unnamed customer, costs £5m and the launch a further £1m.

Minisatellites will get a boost from the LEO satellite communications networks planned for the next five years by US companies such as Motorola and Loral.

The most ambitious is Teledesic, backed by Microsoft founder Bill Gates and cellular pioneer Craig McCaw. It will spend \$9m on 840 satellites to provide broadband services to fixed sites. The 750kg satel-

lites will circle the globe at a height of 700km with the first launches planned for 2000.

Russell Deggatt, Teledesic's president, says the company plans to cut costs using mass-production techniques and software instead of hardware to realise many functions. Unlike conventional satellites, Teledesic's will not need to be very reliable: if a satellite fails, data is routed through its neighbours.

This "distributed" approach allows Teledesic to use cheap, off-the-shelf components, although

expensive gallium arsenide chips will be needed for high-speed switching functions. Teledesic will next year announce the contractors selected to build and launch the satellites. Until then, analysts cannot judge whether the project will really fly.

Nasa, short of funds and stung by embarrassing losses with its big satellites, has become a late convert to small satellites. In 1994, it started its Small Satellite Technology Initiative (SSTI) to develop and launch within three years a pair of 200kg satellites for less than \$60m each.

A key element is miniaturisation technology borrowed from the ballistic missile industry. Clark, the first SSTI satellite, will be launched next June aboard the Lockheed Launch Vehicle (LLV), a small rocket developed by Lockheed Martin, of the US.

Nasa's New Millennium project aims to launch at least 10 small satellites a year from 2000. They will employ emerging technologies, such as micro-mechanical devices, to cut weight and costs. On the distant horizon are "picosatellites" the size of an ice-hockey puck.

Minisatellites appeal particularly to nations with limited space budgets. Indonesia and Israel plan to use them to improve domestic telecommunications. Spain will launch its 500kg Minisat 1 in six months to lift three scientific experiments into a 600km orbit. The satellite will be carried by the innovative aircraft-launched Pegasus rocket developed by Orbital Sciences of the US.

The French agency CNES wants to build a 450kg minisatellite to replace the 2.5-tonne Topex-Poseidon oceanographic satellite due to retire in 1999. The original satellite, launched in 1992, was developed with Nasa, but the cash-strapped US agency may not participate this time. CNES thus needs to cut the cost of the follow-on missions to less than a third of the FF90bn (£) spent originally.

"The mission is important but it would have been very difficult to get funding for another large satellite," says Philippe Escudier, project manager.

The new satellite, Topex-Poseidon Follow-On (TPFO), will use microelectronics to reduce weight and commercial components which, CNES has found, can be more reliable than more expensive components designed for space use. TPFO will use a standard platform that can be reconfigured for future missions, giving a base cost of just FF100m plus the cost of mission-specific hardware.

The ESA is studying whether a European minisatellite is feasible. Another option is an ESA-funded small rocket, as reliable and economic launchers for small payloads are in short supply.

Chernobyl food made fit to eat

A US company is removing radioactive material from milk and other liquids, writes Matthew Kaminski

Long after Chernobyl's fourth reactor exploded and spread a nuclear cloud across Europe 10 years ago, Ukrainians and Belarusians are still exposed to large doses of radiation in foods produced on the rich farm lands around the stricken power plant.

Now an environmental engineering company based in the US state of Georgia, plans to apply its unique waste and ground water decontamination technology to make the food fit for consumption. The technique is currently being used at US nuclear missile and open mine pit waste sites.

Selenec, a private company, has found a way to remove radioactive cesium and strontium from milk, juices and water that preserves the products. The company plans to open a pilot operation in Ukraine next year and then to try to commercially market the technology in other affected countries.

The water treatment process, called Mag-sep, uses tiny particles with large surface areas that can rapidly remove the radioactive element. The particles are made up of plastic resin and a magnetic core. As contaminated water gets mixed with the particles, cesium or strontium are absorbed. The mix is then run through a magnetic filter to separate the clean water from the radioactive waste. The waste is stripped off with acid and the particles are reused.

When Selenec approached Ukraine about the possibility of treating contaminated soil and ground water there, scientists in Kiev asked if the same process could be used for milk.

About 80 per cent of the radiation dose from food in Ukraine comes from milk contaminated with cesium. Children, with their diets rich in dairy foods and their cells quickly changing as they grow, stand the greatest risk of contracting cancer and passing the genetic changes to coming generations.

Milk presented an obvious problem: cleaning might also remove calcium, protein and fat along with the cesium, the active radioactive element most often

found in milk. "If we were taking out calcium it would be no good, because you would be left with demineralised milk," says Michael Dunn, president of Selenec and former nuclear engineer at Bechtel. "We did some testing and found we could treat the milk, absorbing just the cesium. It works pretty much the same as our water treatment."

Unlike other cleaning procedures, says Mr Dunn, Selenec's system uses no chemicals or special filters. These would demineralise milk. It also produces little waste, which can be disposed of cheaply by encasing

in glass or cement. Preliminary tests at 15 gallons per minute indicate the process can remove 95 per cent of the cesium from milk. Selenec wants to install a \$600,000 (£380,000) machine at the large Ovruch milk factory near Zhytomyr, the capital of a heavily contaminated region in western Ukraine about 100km from Chernobyl, that could clean 50 gallons a minute.

Dunn estimates that the process would add one percentage point to the cost of a carton of milk. The savings would come in improved health care - all types of illness are 30 per cent higher in Ukraine's contaminated zones than in other regions - and reduced waste of bad milk.

At Ovruch, the biggest dairy plant serving the two most contaminated zones in Ukraine, the milk is consumed when the baccarat reading (the standard measure of radioactivity) falls below 370 bq per second - up to 1,000 bq per second is considered relatively safe. But over time Ukrainians ingest high doses - in the west milk contains virtually no cesium. The biggest fear centres on the health of children and infants.

Clean dairy products and juices are a start, but Ukraine wants to reduce the high incidence of cancer among children by treating other agricultural products that come from the contaminated lands.

If the project gets off the ground next year, Mr Dunn says, Selenec wants to test whether strained baby foods, such as carrots or pears before any thicker is added, can be also treated.

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SBC Warburg Australia Limited
Telephone: (61 3) 9242 6100
Facsimile: (61 3) 9242 6232

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victoria ON THE MOVE

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LAW

Court decides on treaty rules



EUROPEAN COURT

In a recent judgment on lawyers' rights of establishment within the European Union, the European Court of Justice ruled that a German lawyer based in Italy was governed by Rome treaty rules on freedom of establishment, rather than those relating to provision of services.

It also said any professional conditions imposed by a host state on a foreign lawyer had to be non-discriminatory, justified and proportionate.

The case arose out of disciplinary proceedings brought by the Milan Bar Council against Mr Reinhard Gehard. Although he remained associated with chambers in Stuttgart, since 1978 Mr Gehard had practised in Italy. Initially, he worked in association with a set of chambers in Milan, but in July 1988 he opened his own chambers. Italian lawyers objected to his use of the title *avvocato*, to his having appeared before Milanese courts using that title and to his having practised professionally from Studio Legale Gehard. The Milan Bar Council banned Mr Gehard from using *avvocato*, and brought disciplinary proceedings, resulting in his suspension from practice. He appealed, relying on the directive governing the provision of services by lawyers in the EU.

The Italian national Bar Council stayed the disciplinary proceedings and referred the case to the European Court. The court first considered whether his case was covered by the rules in the treaty on provision of services or those on the right of establishment. Having pointed out that the provisions on services were subordinate to those on the right of establishment, and that a person could be established in more than one member state, the court ruled that services had to be temporary, which should be determined by looking at their duration and frequency or continuity. The fact that the provision of services was temporary did not preclude the provider from having some form of office in

the host member state, but nonetheless Mr Gehard's situation was stable and continuing, and fell within the rules on right of establishment.

The Milan Bar argued that a person could not be regarded as "established" in a member state without belonging to the relevant state professional body, or at least operating in collaboration with members of such a professional body.

However, while the European Court accepted that membership of the local Bar could be a condition of being allowed to do certain types of work, membership could not itself be regarded as a constituent element of establishment.

The question whether it was possible for a foreign national to exercise his right of establishment, and the conditions for exercising it, had therefore to be determined in the light of the activities that person intended to pursue.

The court then turned to the legality of national rules. It concluded that where the taking-up or pursuit of a specific activity was subject to the host member state to certain qualifications, or the membership of a professional body, a national of another member state intending to pursue that activity had in principle to comply with those conditions.

However, national measures liable to hinder or make less attractive the exercise of fundamental freedoms guaranteed by the treaty had to be applied in a non-discriminatory manner, justified by imperative requirements in the general interest, suitable for securing their objective, and not go beyond what was necessary in order to attain it.

In applying national provisions, member states could not ignore the knowledge and qualifications already acquired in another member state. They had to take account of equivalent diplomas and, if necessary, proceed to a comparison of the knowledge and qualifications required by their national rules and those of the person.

C-55/94 *Gehard v Consiglio dell'Ordine degli Avvocati e Procuratori di Milano*, ECJ FC, November 30 1995.

BRICK COURT CHAMBERS, BRUSSELS

Citibank plucks Canada's Smees



Citibank has an appetite for ex-finance ministers. In 1992 it hired Omo Ruding, the former Dutch finance minister, to be one of its vice chairmen. Now it has plucked the new boss of its sovereign-risk management team out of Canada's finance ministry, Douglas Smees, 53 (pictured above), assistant deputy finance minister of Canada, and from 1992 to 1994 the country's executive director at the IMF. He has joined Citicorp as a senior vice president responsible for sovereign-risk management. Smees, who replaces the recently retired Jack Guenther, will report to vice chairman William Rhodes.

Rinnooy Kan for ING

Alexander Rinnooy Kan, chairman of VNO-NCW, the Netherlands' biggest business federation, is to join the board of ING Group, the financial services company.

The surprise appointment comes

more than a year after Rinnooy Kan, 46, turned down an offer to become minister of economic affairs in the Dutch cabinet formed in August 1994. The Dutch press greeted the announcement with speculation that he is the "heir apparent" to take over from Aad Jacobs, 59, as ING chairman, when he retires. ING said talk of Jacobs' successor was premature.

Rinnooy Kan, who is a past economics professor and vice-chancellor of Erasmus University in Amsterdam, has been chairman of VNO-NCW since 1991. The move to the ING board, scheduled for sometime in the summer, fills a vacancy arising from the retirement of Herman Huizinga.

Volvo's new broom

Ture Johansson, the new chief executive of Volvo Car Corporation, has wasted no time putting his stamp on the organisation. Tomas Svensk, who had been recruited from Electrolux as the marketing chief, has left after less than a year and Johansson has taken a tighter grip on the commercial side of Swe-

den's biggest manufacturer.

As part of the reorganisation Johansson has made Sven Eckerstein (pictured), executive vice president for technical issues, his new deputy. Stellan Flodin, head of quality staff, and Magnus Kinnell, head of IT, will now report to Eckerstein. Hans Gustavsson, head of product and process engineering, takes on additional duties within this area and joins Volvo's 11-strong executive committee. Johansson has made clear that he sees his first management reshuffle as paving the way for the next generation of Volvo's leaders. William Hall

Reynolds tobacco boss

RJR Nabisco, the US tobacco and food group, has made Pierre de Labouchère, 41, president and chief executive of R.J. Reynolds Tobacco International, its overseas cigarette business. He succeeds Anthony Buterworth, 58, who is leaving the company. De Labouchère, French born, is a graduate of the HEC-Paris Business School. He joined RJR Tobacco France in 1980 as a senior product manager and worked his way up to become president of RJR's Eastern Europe, Middle East and Africa region. In his new position, de Labouchère

faces the task of restoring life to R.J. Reynolds' flagging international business, where it is running a distant third to Philip Morris of the US and Britain's BAT Industries. Richard Tomkins

Jardine Fleming India

The Sandhurst class of '74 is proving a rich seam for Jardine Fleming's three-year-old India operations. Both Mark Bullock, who set up the firm's Bombay office, and his newly-appointed successor as Jardine Fleming India Securities' managing director, Roger Davis (above), were cadets at the British military officers' school that same year.

The sheer organisational feat of establishing that office in Bombay's exorbitantly-priced business centre is, Davis happily acknowledges, not the least of his predecessor's achievements. Jardine Fleming was the first foreign financial institution to secure a seat on the Bombay stock exchange. It now has four India-dedicated funds, a total of around \$800m under management in India, and an expanding

Indian staff of 170, of whom just seven are expatriates.

Davis was previously chief executive officer of Robert Fleming's global investment banking in London. He says he aims to consolidate Jardine Fleming's investment banking, fund management and cross-border m&a activities and exploit what he says is already the biggest international distribution network for Indian equities through the group's worldwide offices. Mark Nicholson

Treasurer for GM

General Motors has chosen the chief financial officer of its General Motors Acceptance Corporation subsidiary to be its new treasurer. John Finnegan, 46 (left), has stepped into the gap left by the unexpected resignation of Heidi Kuntz, the highest ranking woman at the US car giant. Kuntz, 41, has joined FTT Industries as chief financial officer. Finnegan, who has a MBA from Rutgers, began his General Motors career as an analyst with GMAC in New York. GM has not yet announced his replacement.

ON THE MOVE

Thomas Kennedy replaces

Karl Engels as president and chief executive of HOECHST CELENESE CORPORATION from January 1. Engels moves to Munich as chief executive of Wacker Chemie. Kennedy, who joined the company in 1966 as a sales trainee, will retain his responsibilities as head of Hoechst's global basic chemical division, which includes Hoechst Celanese Chemical Group.

Yves Barbé, deputy managing director of AUTOMOBILES PEUGEOT, has taken on the chairmanship of Panhard, the group's military vehicles unit. Barbé, who retains his role at Automobiles Peugeot, succeeds Tristan d'Albis, who has been appointed French ambassador to South Africa.

Mark Burrows, executive chairman of Baring Brothers Burrows & Co, succeeds Alex Morokoff as deputy chairman of TELESTRA CORPORATION, Australia's state-owned telecommunications group. He will serve for five years and David Hoare, the current chairman, has been reappointed for a further two years.

Walter Hasselbus, 53,

becomes a full member of the BMW management board from January 1, increasing board membership from six to seven.

Paul Breach has resigned as president, Europe and Africa, of SEAGRAM's spirits and wines business, due to major policy and management changes. Breach is replaced by Martin Frost, 46, who was executive vice president, business development and strategic planning.

Martin Laws, 51, rises from financial director to managing director of CANON (UK), in succession to Yukio Yamashita, who is returning to Japan. Yamashita has built up the UK operation from an annual turnover of £13m when he joined, in 1980, to £436m last year and a staff of over 2,570.

Alain Belda becomes vice chairman of ALUMINUM CO. OF AMERICA. Frank Lederman, vice president, research, development and engineering, assumes the duties of chief technical officer, a position formerly held by Peter Bridenbaugh, who will concentrate on his automotive responsibilities.

Frederik Nijdam has been appointed ATLAS COPCO's senior executive vice president for construction and mining technique. Nijdam, born in the Netherlands, started with Atlas Copco 25 years ago and is

presently president of the applied compressor & expander technique division. Prior to Nijdam's appointment, responsibility had been divided between executive vice presidents Giulio Mazzalupi and Bengt Kvarnback.

Professor Adrian Pagan, an academic from the Australian National University, has replaced Professor Bob Gregory on the board of the RESERVE BANK OF AUSTRALIA.

Fritz Holzer has been appointed HAINDL PAPIER's managing director for production and technology, with effect from January 1. He joined Haindl in 1967.

Pat Duignan has been appointed general manager finance for TELECOM CORP OF NEW ZEALAND. Duignan has been head of the New Zealand Debt Management Office, director in the Investment Banking Division of CS First Boston New Zealand and first secretary (economic) at the New Zealand High Commission in London. He has recently been an independent consultant to Electricity Corp of New Zealand.

V. Subrahmanyam and J.R. Prabhu have been appointed executive directors of the RESERVE BANK OF INDIA, following the retirement of

O.P. Sodhani and S.N. Razdan. Subrahmanyam was chief general manager for RBI's internal debt management and Prabhu the chief general manager of banking operations and development.

Adriano Passardi, 53, and Dominique Morax, 47, have been appointed to the enlarged corporate executive board of ZURICH INSURANCE COMPANY. Passardi assumes responsibility for the controlling and management services division, succeeding Heinrich Wirth, who retires at the end of the year. Morax, currently manager of the investment department, takes on responsibility for the recently created fund and asset management business division.

Madame Sun Nipha has been appointed deputy governor of the NATIONAL BANK OF CAMBODIA, replacing Chulalong Somnua, who resigned on September 13. Sun Nipha had worked for the Banque Paribas in Paris, for several years.

Mitchell Mandich, 47, is to be vice president of worldwide sales at NEXT COMPUTER and a member of the company's executive management team. Before joining NEXT, Mandich served as senior vice president of Americas sales and Marketing at Pyramid Technology.

Joseph Magliochetti becomes president of DANA CORPORATION from January 1. He has been Dana's president for north American operations since 1992, and will now take on additional responsibility for European operations. Southwood Morcott, who has been president since 1986, continues as chairman and coo.

Brent Ballantyne has resigned from the UK's HILLSDOWN HOLDINGS following his appointment as chairman, president and coo of Beatrice Foods, a leading Canadian food manufacturing company. Ballantyne was formerly coo of Maple Leaf Foods, which was sold by Hillsdown in April.

Steven Peras has joined CREDIT SUISSE NORTH AMERICA to manage its foreign exchange and precious metals activities. Peras joins from Republic National Bank of New York, where he had been responsible for foreign exchange operations in New York and Singapore.

Yu Xinyang has succeeded Xu Fangle as chairman of SHANDONG HUANGENG POWER DEVELOPMENT CO. He was deputy director of Electric Power Bureau of North-East China. Shandong Huangeng was the first Chinese electric power generator to be

listed on the New York Stock Exchange, in August 1994.

Patrice Marteau has taken over from Bernard Yoncourt as company secretary of Pinault-Printemps-Redoute, the French retail group.

CREDIT LYONNAIS has appointed Pierre Riviere, a member of the COB house watchdog, as independent ombudsman to deal with customer complaints.

Michael Levin, 53, succeeds David Shute, as general counsel of SEARS, ROEBUCK, from January 1. Levin is a partner of Latham and Watkins in Chicago.

Jean-Michel Stieg, 42, has left Lazard Freres et Cie to be head of corporate finance in Paris for BZW, the investment banking arm of Barclays Bank.

Gordon Humphrey has resigned as a director of W. R. GRACE & CO.

International appointments

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There will also be a special report on the Internet in which we reveal how some exporters are now arranging international trade deals on the information superhighway.

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FT Exporter. Thursday, December 14.

ARTS

Drawn to figure and form

William Packer reviews two exhibitions of sculpture

Since so much of what now passes for serious modern sculpture amounts to little more than the re-presentation - by assemblage, installation or even simple appropriation - of given material, it is good to be reminded that close reference to the modern sculptor's prime imaginative stimulus. Of the *Human Form* at the Waddington gallery shows us that to a surprising extent it still is - although attitudes to knowledge and technical accomplishment have clearly changed.

There is no statement of curatorial intention in the catalogue, but a quotation from Henry Moore is given in the hand-out. "In my opinion, long and intense study of the human figure is the necessary foundation for a sculptor... A moderate ability to draw will pass muster in a landscape or a tree, but even the untrained eye is more critical of the human figure - because it is ourselves." The point is inescapable in the exhibition whether intended or not.

For on the one hand we have the work of those modernist generations, from Degas and Rodin, Matisse and Picasso, Lipchitz and Lehmbruck, Giacometti and Moore, even down to William Turnbull, which, for all their differences and degrees of abstraction remain in the essential tradition of looking and making. On the other hand, we have the rest: all, with but the rarest exceptions, thrashing about, this way and that.

Here is a small Degas study of the nude, close in pose to the "Small Dancer", with hands on hips and breasts thrown forward. Close by is a Lehmbruck torso, that at once harks back to the classical model and forward to art-deco formalism. Here too is Giacometti's attenuated bust of Diego, and Turnbull's tiny yet monumental abstracted head, teased and smoothed out of a mere lump of clay. All are modelled, all realised with a deep understanding of what the figure is, as it lives and breathes.



Precocious talent: one of Henri Gaudier-Brzeska's bronzes

precocious talent who came to live in London before the first world war. He went back to join up, and was killed on the Western Front in 1915, aged 24. He was a great loss to the art world - for he had been active and influential in his time in London, with his interests in the primitive and the symbolic, and what he knew of the currency of sculpture in Paris.

What we find here is a young artist working in several ways at once, looking now to the primitive, now to cubist abstraction, now to a romantic symbolism. And all the time the work is founded in the constant, vigorous practice of drawing from the figure.

Such understanding informs all the sculpture, though it has nothing of the looseness and freedom of the drawings. There is a calm simplicity to the sculpture, whatever the image, and a stately rhythm to its organisation - all balance and order. The demonstration, no less than at Waddington along the road, is that from that "long and intense study of the human figure", all else follows. For us it is all so moving "because it is ourselves."

Of the *Human Form*: Waddington Galleries, 11 Cork Street W1, until December 22. Henri Gaudier-Brzeska: Mercury Gallery, 26 Cork Street W1, until December 23.

Musical/Ian Shuttleworth

The World Goes 'Round

John Kander and Fred Ebb are probably the greatest current exponents of the American musical, with the exception of Sondheim. However, the opening night of this compilation show was a slight case of "Rumple without the Prince".

Director Jude Kelly's pre-curtain announcement was that Michelle Dixon, whose laryngitis had reduced her to miming through the previews, would tonight attempt a few of her numbers. Even reduced to a miming of the full-throated song, it is evident that Dixon has a remarkable gospel voice which, when restored, could set off all-comers, and fully justifies casting this relative unknown in the central role.

But herein lies the problem. *The World Goes 'Round* is 100 per cent song and dance: characterisations and relationships are to be inferred from the musical programming. With a clutch of Dixon numbers reassigned to Frances Heston and former Wham!-ster Peppa Lawrie Domacque, this dramatic house of cards collapses: it becomes impossible to unravel who is supposed to be confiding in or lamenting over whom.

It remains an expertly assembled entertainment,

building up to finales of *Cabaret* and *New York*, in Acts I and II respectively. Hendley and Glyn Kerslake are seasoned musical performers - the former concentrating on grinning kookiness, the latter more versatile in mood and delivering the most bitter rendition of *Mr Cellophane* I have ever heard.

Pianist and musical director Warren Wills and his rhythm section are joined by floris flamenco guitarist Esteban Antonio to produce a Hispano-jazz hybrid which is at times bizarre but far from unpleasant. RJC Dance Theatre Company supply a complement of fluid movement, for the most part of a jazz-contemporary nature.

Comprising as it does three distinct groups, the company takes some time to get into early in Act II, with the title song from *Exit the Spiderwoman*, do the dancers get their first opportunity to do much more than simply augment the songs. But a definite camaraderie does emerge, and one consisting of more than Kelly's directions to the performers to cheer one another on. Nevertheless, Dixon's indisposition deals a heavy blow to narrative coherence. Demacque in particular is uncertain where to put herself on the nightclub set during one or two newly-acquired songs.

On this showing, it is impossible to judge the evening except by the *Song by Song* standard it seemed so determined to transcend. By these standards it is a fine show, though not a momentous one; perhaps in a week or two, and delicate structure that was obviously intended.

At the West Yorkshire Playhouse, Leeds, until 20 January (0113-2442111).

Ballet/Clement Crisp

Mr Worldly Wise

With a choreographer as gifted as Twyla Tharp, we heed every step, follow where she leads. These pages have charted her progress for 25 years, from brave iconoclast to grandly assured maker of dances for both modern and classical troupes. Her choreography has ever seemed dazzling, bold, and it has often shown a concern with the establishing of order from chaos, with action on that fine balance between security and disintegration.

In this she is a figure of our time: we see in society, as in art, the difficulty with which the line holds. Tharpian dance has raced with dizzying verve, but has not over-balanced. Tharpian skill has fused disparate elements - rag-time and Haydn; family drama and bravura steps - and made us believe and rejoice in what she has done.

So, faced with the three acts of *Mr Worldly Wise* which she has made for the Royal Ballet, and which had its first performance on Saturday night, I went with happiest anticipation. What I saw is difficult to qualify save as vastly disappointing. The theme, or rather the point of departure, is Rossini, whose music is used throughout. The piece is not biography. Rossini's life - from worldly success when young, by way of reclusive middle years to final serenity in Paris and the production of those works he called "Sins of old age" - serves as parable of an artistic journey, which may even be seen to reflect on Tharp's own career.

The result, though, is a ballet both gauch and unconvincing. Tharp's ingenuity in the first act is undeniable. Irek Mukhamedov, in tattered dress, is the eponymous worldling (shock-haired, driven by tearing steps, playing the role at us like a great clown) with

Tetsuya Kumakawa (also in tatters, cork-screwing in prodigies of bravura: Tharp relishes his flashing technique) as "Master Bring the Bag", who is servant, shadow, apprentice, jester. Mukhamedov is goaded by success, haunted by his creations, facing mental breakdown. The score comprises early overtures, late vocal music. Amusing costumes - the piece is cleverly designed by David Rogers - and some skittish dances for vegetables (Rossini wrote a piano prelude entitled "Ugh, Peas") and zany operatic characters, lend a joking edge to events. Yet Mukhamedov is so compelling an artist, and the dance for him and for Kumakawa is so taxingly brilliant, that we accept the entire act as a piece of legend whose significance will be clear later on.

The last act, reconciling *Mr Worldly Wise* with his identity, starts with a sketchy Second Empire promenade of vestigial crinolines, bouffants, toppers and rufousing posture. (Massine, where art thou?) There is much sweetness and light on offer. Mukhamedov is given a high, expressive solo when *Worldly Wise* again finds himself alone on a darkened stage, facing his destiny. Vegetables and operatic phantoms reappear, but *Worldly Wise* flees, racing towards better things (a different ballet?) while Master Bring the Bag sets about taking over his identity. The curtain falls.

Thus *Mr Worldly Wise*. It is a work so puzzling, so prolix, that I find it hard to reconcile with anything Twyla Tharp has done before. I thought it sentimental, disjoint, uncertain in manner. It is out-judged in its components - the grab-bag of Rossini music does not hold together - and has an oddly sanctimonious air, as if Tharp were receiving messages from the beyond. And, despite the power of Mukhamedov's presence, it nowhere seems coherent. Inside this overblown affair there is a clever one-act ballet waiting to get out. Too late. Too late.

Concerts/Adrian Jack

'MultiMusic' festival

The Place Theatre, another functional home of contemporary dance, occasionally puts on concerts. MultiMusic was a ten-day festival of new music hosted by Piano Circus and covered their kind of sharply-plattered music (Steve Reich, Graham Fitkin) as well as jazz, easy listening and all kinds of music of uncertain pedigree.

More than half the evenings were shared, presumably to down barriers between different audiences. On Monday, pianist-composer Errollyn Wallen had a nice personality and can sing in a passable jazz/rock falsetto, but her talents as a composer are slim; only the last song of her set, "Hurricane of Love", had much force, though not as much as its title.

Later, the Radio Science Orchestra turned out to be an eight-piece band of posers, creating an entertaining, Glen Baxter-like mix of nostalgia and humor. Slightly suited Bruce Woolley crooned pleasantly and pretended to play the electronically warbling Theremin, famous from Hitchcock's film *Spellbound*. There was a breathy-voiced soprano, Darby Brown for sugar-frosting, a harpist for a touch of class, a spunky drummer for a bit of

rhythmic backbone, and a white-coated computer huffin for laughs. Andy Visser brought off some stylish embellishments on sax and flute, and all the arrangements, not clearly credited in the programme, were elegant.

On Wednesday, the jazz trio Infinitum shared a long evening with the Kreisler String Orchestra. Infinitum's composer and pianist Nikki Yeo pitched her introductory patter at five-year-olds and called her compositions "tunes". They were far too sophisticated for that, with tensely elaborate, Latin-based syncopations and liberated harmony to the point of becoming atonal.

The complex switches of mood and heat were tightly worked out between her, the drummer Keith Le Blanc and Michael Mondesir on bass guitar. A piece called *Solo Gemini* began with Yeo and Mondesir in unison, outlining a complex melodic line in unrepeatable note values that was almost 12-note series. Yeo need not have explained the musical argument of "Dance of the Two small Bears" in playtime terms - surely the music was aimed at more intelligent listeners - but the snappy, gestural flourishes of "Dougall's Dream" were quite funny when smudged

ing out the dialogue of a children's TV show - a trivial *jeu d'esprit* to end a pretty demanding set. Nikki Yeo will decide on her own future, but I would find her punchy keyboard style more exciting if ruled by a simpler, more rigorous harmonic grammar.

The Kreisler String Orchestra fielded nine violinists, three viola-players - all standing in a semi-circle - with two cellists and a bass, seated in the centre, and a keyboard/percussionist in two minimalist "classics". Arvo Part's *Centuria in Memoriam Benjamin Britten* and John Adams's over-long *Shaker Loops*. They played without a conductor, and with more enthusiasm than finesse, but Zoran Eric's *Cartoon* was an effective, simple piece of chug-chug neo-classicism, and Javier Alvarez's *Memo Chocano* of 1987 a real winner, with a catchy, suavely dipping melody over a neat ostinato accompaniment tracing a well-structured harmonic journey. Throughout, the Place's stage managers twiddled with coloured light, including, for a good few minutes in *Shaker Loops*, a lurid orange bathing the players and white floodlights glaring straight into the audience's eyes. Just like a motorway nightmare.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Orlando Kwartet; with cellist Boris Pergamenschikov perform works by Beethoven, Boccherini and Schubert; 8.15pm; Dec 14
JAZZ & BLUES
Sinhalese Tel: 31-20-6233373
● Dave Holland: solo performance by this double bass player; 9pm; Dec 14

BERLIN

CONCERT
Konzerthaus
Tel: 49-30-203092100/01
● Habé-Quartet: perform works by Lachenmann, Abingier, Reich and Sciarino; 7.30pm; Dec 13
OPERA & OPERETTA
Deutsche Oper Berlin
Tel: 49-30-3438401
● Die Zauberflöte: by Mozart. Conducted by Sebastian Lang-Lessing and performed by the Deutsche Oper Berlin. Soloists

include Reinhard Hagen, Kurt Streit and Friedrich Molsberger; 7pm; Dec 16
Staatsoper unter den Linden
Tel: 49-30-2082861
● Händel und Götter: by Humperdinck. Conducted by Fabio Luisi and performed by the Staatsoper unter den Linden. Soloists include Bernd Zeltisch, Uta Friew, Dagmar Pecková and Laura Aldin; 7pm; Dec 13, 16

CHICAGO

OPERA & OPERETTA
Civic Opera House & Civic Theatre
Tel: 1-312-332-2244
● The Mikropoulos Affair: by Janáček. Conducted by Bruno Bartoletti and performed by the Lyric Opera of Chicago. Soloists include Catherine Malfitano, Kim Begley, Tom Fox and John Duykers; 7.30pm; Dec 13, 16

COLOGNE

OPERA & OPERETTA
Opernhaus Tel: 49-221-2218240
● Elektra: by R. Strauss. Conducted by James Conlon and performed by the Oper Köln. Soloists include Hanna Schwarz, Gabriele Schnaut, Eva Johansson and Andrea Trauboth; 7.30pm; Dec 13, 16

EINDHOVEN

CONCERT
Muziekcentrum Frits Philips
Tel: 31-40-2442020
● Schoenberg Ensemble: perform Schoenberg's "Das Buch der

hängenden Gärten" and works by Kurtág; 8.15pm; Dec 13

FRANKFURT

CONCERT
Alte Oper Tel: 49-69-1340400
● Christine Schäfer, accompanied by pianist Graham Johnson. The soprano performs songs by Zelter, Schubert, Mahler, Berg and Schoenberg; 8pm; Dec 15

GLASGOW

CONCERT
Glasgow Royal Concert Hall
Tel: 44-141-5326533
● Royal Scottish National Orchestra: with conductor Vernon Handley and violinist Tasmin Little perform Mendelssohn's "Hebrides Overture", Bruch's "Scottish Fantasy", Nielsen's "Hells Overture" and Sibelius' "Symphony No.5"; 7.30pm; Dec 14

LEIPZIG

CONCERT
Gewandhaus zu Leipzig
Tel: 49-341-12700
● Wellnachtsoratorium (Part 1, 2 and 3); by J.S. Bach. Performed by the Gewandhausorchester and the Thomanerchor, conducted by Georg Christoph Biller. Soloists include V. Hrubá-Freiburger, R. Lang, P. Schreier and M. Göme; 5pm; Dec 15 (7.30pm); 16, 17

DANCE
Oper Leipzig Tel: 49-341-1261261
● The Sleeping Beauty: a choreography by Scholz to music by Tchaikovsky, performed by the

Leipziger Ballett and the Gewandhausorchester; 3pm; Dec 13

LONDON

AUCTION
Christie's Tel: 44-171-8399060
● Russia at Christie's. Important Icons, Russian Pictures, Works of Art and Fabergé: highlights of the sale include a previously unknown portrait of Boris Pasternak painted by his friend Iuri Annenkov, a draft of Alexander Pushkin's poem "Over the hills of Georgia lies an Evening Mist" and a landscape drawing by Mikhail Lur'evich Lermontov; 10.30am & 3pm; Dec 13
Phillips Tel: 44-171-5296502
● Oriental, European and Art Nouveau Ceramics: including Chinese porcelain vases and vases, and Chinese temple carvings; 11am & 2.15pm; Dec 13

CONCERT
Barbican Hall Tel: 44-171-6388891
● London Symphony Orchestra Chamber Players: perform works by Tchaikovsky, Beethoven and Brahms; 7.30pm; Dec 13
St John's, Smith Square Tel: 44-171-2221081
● Choir and Orchestra of St. John's, Smith Square: with conductor John Lubbock, bass Stephen Richardson, violinist Jonathan Rees, flutist Lenore Smith, trumpeter Mark Bennett and oboist Melinda Maxwell perform excerpts from Handel's "Messiah", works by Pachelbel and J.S. Bach, and carols for all; 7.30pm; Dec 13
Wigmore Hall Tel: 44-171-9352141
● Sally Burgess: accompanied by the pianists Philip Thomas and Neil Thornton. The soprano performs works by Chabrier, Carteloube,

Debussy and others; 6pm; Dec 13
MUSICAL
Olivier Theatre Tel: 44-171-8282252
● A Little Night Music: by Sondheim. Directed by Sean Mathias. The cast includes Judi Dench, Laurence Guittard, Patricia Hodge and Siân Phillips; 7.15pm; Dec 14, 16 also 2pm; from Dec 13 to Dec 18 (not Sun)
OPERA & OPERETTA
Royal Opera House - Covent Garden Tel: 44-171-3044000
● Tosca: by Puccini. Conducted by Simone Young and performed by The Royal Opera. Soloists include Marie Ewing, Giuseppe Giacomini, John Dobson, Harry Dworth, and Jeremy White; 7.30pm; Dec 13

MARSEILLE

CONCERT
Cité de la Musique Marseille Tel: 33-91 39 28 28
● Autour de Henri Purcell: special programme devoted to Purcell, commemorating the death of the composer 300 years ago. With soprano Brigitta Peyra, mezzo-soprano Mireille Quercia, flutists Catherine Duval and Xavier Walczak, viola-player Danièle Alpers and Christine Lecocq on harpsichord; 8.30pm; Dec 15

NANCY

CONCERT
Opéra de Nancy et de Lorraine Tel: 33-83 85 30 60
● Orchestre Symphonique et Lyrique de Nancy: with conductor/ pianist Stephen Kovacevitch perform Mozart's "Symphony No.29", "Piano

Concerto No.25" and "Symphony No.40"; 8.45pm; Dec 14, 15

NEW YORK

CONCERT
Auditorium of The Metropolitan Museum of Art Tel: 1-212-879-5500
● Beaux Arts Trio: perform works by Hummel, Adolphus and Schubert; 8pm; Dec 15, 18
PARIS
CONCERT
Institut Néerlandais Tel: 33-1 47 05 85 99
● Wellnachtsoratorium: by J.S. Bach. Performed by the Amsterdam Baroque Orchestra and Amsterdam Baroque Choir, conducted by Ton Koopman. Soloists include soprano Barbara Schlick, mezzo-soprano Elisabeth von Magnus, tenor Guy de Mey and bass Klaus Mertens; 8pm; Dec 14
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50
● Katia & Marielle Labèque: with pianist Gonzalo Rubalcaba. The pianists perform works by Ravel, Debussy, Albéniz and Rubalcaba; 8.30pm; Dec 13

SAN FRANCISCO

CONCERT
Louise M. Davies Symphony Hall Tel: 1-415-864-6000
● San Francisco Symphony: with conductor Michael Tilson Thomas and cellist Steven Isserlis perform the overture to Rossini's "Semiramide", Haydn's "Cello Concerto in D major" and Adams' "Harmonielehre"; 8pm; Dec 13, 14 (2pm), 15, 16

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COMMENT & ANALYSIS



Europa • Dominique Moïsi

Costly way to change

The present strikes reflect the fact that France is suffering from a triple crisis: of the state, of politics, and of society

As the wave of French strikes enters its third, and possibly final, week the people of France – and above all Parisians – are entitled to ask whether there are less costly ways of demonstrating France's distinctiveness.

Everyone is asking what the origin of the present crisis really was. Did it stem from the anachronistic resistance of trade unions and others to long overdue and vital reforms which were put off under two consecutive Socialist presidential mandates? Or does it represent the revolt of a desperate and proud people against the technocratic disdain of its rulers?

Once again, France is surprising both itself and its neighbours and partners. The latter may admire the French people's ability to marshal their opposition to unpopular proposals. But they are mainly worried about the consequences of the unrest for the future of the European Union.

In 1968, General de Gaulle's ambition to promote an international role for France as an intermediary between east and west was stymied twice – first by May's student revolt, then by the Soviet invasion of Czechoslovakia in August. The events of May weakened France from within; those of August highlighted the limits of any possible rapprochement between the two halves of Europe.

In 1995, what is at stake in the streets of Paris and the main provincial cities, is not just the future of France and its margin for manoeuvre on the international stage; it is the future of the EU itself. If irrationality prevails and the strikes linger on, France will be unable to join the single currency, which will mean the end of economic and monetary union. Furthermore, the weakness of France's position would seriously threaten the stability of the Franco-German relationship. How did we reach this sorry pass?

At the start of its mandate

In May, prime minister Alain Juppé's government was faced with a number of challenges. It needed to stimulate adequate economic growth while engineering a significant reduction in unemployment; it needed to keep inflation low and to cut the public-sector deficits while preserving as much as possible of the welfare state; and it needed to satisfy a still rigidly corporatist society while acknowledging the convergence criteria of monetary union as set out in the Maastricht treaty.

For many years France lived beyond its means. The post-second world war economic boom is long gone and the social security system that depended on constant economic growth is bankrupt. Reform had become absolutely essential. A majority of French people accepted that an overhaul – which, in the government's view, would require control of the system to be passed from the unions to the French parliament – was inevitable.

But this did not mean that the government had carte blanche to impose its chosen solution. In a complex society, rational choices can prevail only if they are preceded by pedagogy, not demagoguery.

Instead of calmly trying to make public opinion ready for tough measures, after the manner of US President

The French behave towards their state in the same way that adolescents behave towards their parents: switching abruptly between rebellion and submission

Franklin D. Roosevelt and his fireside chats, which prepared Americans for the US's entry into the second world war, Mr Juppé's government gave the impression first of ignoring, then of seeking to pander to, French public opinion.

Public resistance to the Juppé plan is based on more than a stubborn refusal to bow to indispensable reforms. It is a reflection of society's desire to enter into dialogue with the government it elected. The present strikes, therefore, reveal a triple crisis: a crisis of the state, of politics, and of society.

If France is more affected by the need to move away from the concept of the welfare state than other European and western countries are, it is because the state's role is more central in France than anywhere else. The French nurture contradictory feelings towards their state. They criticise its heavy-handedness and inefficiency. But they also appreciate the reassuring presence of its protection.

The way the French behave towards their state is similar to the way adolescents behave towards their parents: switching abruptly between rebellion and submission. Only a minority really wants a minimalist "business friendly" state.

The political crisis is most readily apparent in France's political elite. Most of its members are graduates of the Ecole Nationale d'Administration (ENA), the prestigious but stifling and conformist public service training school. These political technocrats in their plush corridors never learnt to appreciate the need for social dialogue, nor how to govern in a genuinely democratic environment, in which all citizens expect to be treated as equals. Today the French are beginning to criticise this technocratic elite, and to question whether it is truly efficient, in a manner reminiscent of their ancestors who questioned the role of the nobility at the end

of the ancien régime. If those who embody the state at its highest level cannot find answers to unemployment and social injustice, people are asking, why should they enjoy an exclusive status and virtual immunity from accountability?

Because the elite schools such as ENA hold what is almost a monopoly in French decision-making, graduates of these schools attain positions of responsibility at an early age. They lack not only work experience "in the field", but also the required maturity and modesty which only time and the test of government can provide.

Lurking behind these crises of the state and of politics is a far deeper social malaise which can be summarised as a lack of hope for the future. In May 1968, the French were bored, the weather was beautiful and the state was rich. In autumn 1995, the French are depressed, it is cold and the state is poor and in debt. The young who have not yet entered the workforce and the wage earners who worry over the future of their pensions are bound together by a common fear about what the future holds.

When he proposed his reforms, Mr Juppé did not understand the psychological and social depth of these fears. Only now, three weeks into the strike, has he begun to address them.

France is in the midst of a crisis of transition. It is turning from a welfare state living beyond its means into a modernised state learning to live with modest means. Yet the present crisis is in keeping with the French political tradition whereby *le peuple* can only engage in reforms while flirting with revolution. There must be less costly ways of transforming society.

The author is deputy director of Paris-based Institut Français des Relations Internationales. He writes here in a personal capacity.

LETTERS TO THE EDITOR

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We are keen to encourage letters from readers around the world. Letters may be sent to: +44 171 873 5938 (please set fax to time); e-mail: letters@ft.com. Translation may be available for letters written in the main international languages.

Time for the independent director tigers

From Mr Peter M. Brown.

Sir, Tom Benyon, chairman of the Guild of Shareholders (December 9) calling for tigers not to tread as independent directors, highlights another problem: time.

The Cadbury and Greenbury reports lay extra responsibilities on independent directors and as a consequence many companies are now limiting main board executive directors to one outside directorship.

However, Mr Benyon wants these formal responsibilities extended to include assessing

overall board conduct; appraising business as well as financial controls; considering market announcements; and having a specific responsibility to private shareholders.

Many of these responsibilities already rest with the chairman and our recent research for Russell Reynolds highlights the increased effectiveness of independent directors when the board is led by a part-time non-executive chairman.

Mr Benyon could have supported Greenbury and

required all quoted companies to separate the role of chairman and CEO, but calls for independent directors to spend even more time in that role could impair their critical contribution, their own independence.

It will further restrict the number of working directors available for the role, and in our experience, estimable though retired executives or partners are as independent directors, the best and most demanding remuneration, audit and nomination committees

also include active executives.

They are usually highly respected by their executive colleagues, limit their role to major issues, insist (because of their own schedules) that meetings are crisp and effective and in extremis can use the threat of resignation with greater effect.

Peter M. Brown, chairman, Top Pay Research Group, Upper Ground Floor, 9 Savoy Street, London WC2R 0BA, UK.

A fashion for laziness of intellect

From Mr Andrew Campbell.

Sir, Mr William Wallace (Letters, December 7) should not believe all his reads in newspapers.

Journalists who describe business actions, like conglomerations, as being in or out of fashion, demonstrate their intellectual laziness rather than their intimacy with the decision-makers.

Business decisions are driven by ambition and constrained by economic realities. We have known for at least 10 years that more than half of acquisitions fail to create value for the acquiring company. Hence, all deals are examined closely by institutions, who normally hold stock in both companies.

Unless the new management team can present a case for why it is likely to do better than the old, the deal will not go ahead. The decision has little to do with short or long-term issues.

Instead of reacting to prattle, Mr Wallace would do better to study the arguments put forward by Fortis and Granados and decide for himself whether he thinks the institutions make the right decision.

Andrew Campbell, director, Ashridge Strategic Management Centre, 17 Portland Place, London W1N 3AF, UK

Directors of small companies on Tecs

From Mr Chris Humphries.

Sir, The figures quoted by the shadow small business minister in your article "Tecs Boards not representative" (November 27) are neither accurate nor complete, and thus do not withstand scrutiny. At least half the Training and Enterprise Councils named by Barbara Roche as having no companies with directors from small businesses on their boards in fact have one or more.

In particular, Dorset Tec, Heart of England Tec, and Southern Derbyshire Tec each have two companies with less than 10 employees, while North London, Sandwell, Cumbria and Thames Valley

Tecs each have one such director.

Three of the named Tecs have substantial membership schemes or are merged with chambers of commerce, and thus are accountable to members. The directors of their boards must be a matter for decision by their members, not lobby groups or parties.

Finally, with only 10 private-sector directors on their boards, Tecs cannot hope properly to reflect the breadth of business interests in their local communities by board membership alone.

Tecs have therefore established a wide range of consultative structures by which they consult and engage

with small businesses, including sector-based advisory boards. Liaison with chambers of commerce, small companies advisory groups, employer councils with representatives from all sizes and sectors of businesses, and focus groups of companies based on geographical location.

In addition, Tecs have funded and supported the establishment of Business Links for the delivery of business services.

Chris Humphries, director of policy and strategy, Tec National Council, Westminster Tower, 3 Albert Embankment, London SE1 7SL, UK

An engineering penalty

From Professor David Blockley.

Sir, Your report "Entente cordiale" (December 5) outlined the new scholarship scheme agreed by Mr John Major and Mr Jacques Chirac at their October summit. The scheme's objective is to place 40 French and Britons in each other's universities and management schools. The report went on to state that French *grandes écoles* have problems with the exchange of engineering students because the standard three-year UK degrees are shorter than the continental equivalents.

In Bristol University, in common with other top engineering schools we

introduced four-year courses for all students precisely because we want our graduates to compete on equal terms with their European counterparts. This is not, however, in accord with government policy which disapproves of the lengthening of degree courses. This policy leads to top engineering schools receiving a financial penalty for competing effectively in Europe.

Professor David Blockley, dean of engineering, University of Bristol, Queens Building, University Walk, Bristol BS8 1TR, UK

Federalism on the line

From Mr John Parfitt.

Sir, To abandon the task of providing the legal framework for one of the central safeguards of British capitalism in an offshore legislature would be both negligent and absurd (leader, December 8). Indeed, it applies to more than auditors' responsibilities. Can we now expect a change to your relentless Eurofederalist line?

John Parfitt, St Andrews, New Street, Painswick, Glos GL6 6UN, UK

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Battle of the opinion pollsters

The Gallup brand name is at the centre of a global struggle

Gallup, one of the most famous international names in opinion polling, is in the divorce courts. What started as a small-scale domestic dispute has escalated into a full-blown legal row, with an argument over custody of the Gallup name at the heart of the battle.

Gallup v Gallup recently fought the first round in the High Court in London. However, according to Ms Merril James, secretary general of Gallup International, one of the parties involved, the dispute "isn't only about the UK but is symptomatic of the global struggle for ownership of the brand".

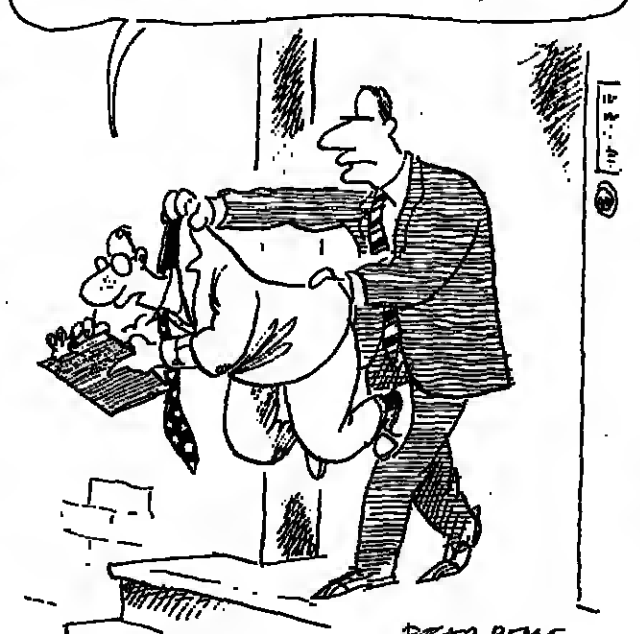
The story starts with Dr George Gallup, a founding father of opinion polling, who, says Ms James, "was more of a boffin than a businessman". As Mr Justice Robert Walker, the judge in the UK court case, put it: "Dr Gallup was interested in opinion polls as an instrument of democracy. He was not, it seems, greatly concerned with maximising commercial returns or securing intellectual property rights."

Dr Gallup, an American, born in 1901, became known between the wars as a pioneer of scientifically representative sampling to forecast voting patterns. Gallup polling companies sprang up in several countries, including the UK, France, Australia and India. Mr Norman Webb, Ms James's predecessor, recalls that Dr Gallup never asked for any kind of franchise or royalty.

The US Gallup operation became what is now the Gallup Organisation, which, after Dr Gallup's death in 1984, was acquired by the Clifton family. Last year it was a \$100m business, with wholly owned subsidiaries (including some of the original Gallup offshoots) operating in 20 countries.

In the 1940s, some of the Gallup companies around the world started meeting each year as the International Association of Public Opinion Institutes. This grouping evolved into Gallup International, a

WOULD YOU SAY THE PROSPECTS OF YOU RENEWING YOUR CONTRACT WITH THIS POLLING ORGANISATION WERE a) GOOD; b) FAIR; c) POOR?



ROGER BERVE

kind of worldwide trade association. New members joined during the 1950s and 1960s, some with the Gallup name, others without. All this was, apparently, with Dr Gallup's encouragement and approval.

By the end of the 1980s, relations between the Gallup Organisation and Gallup International were deteriorating. Arguments about the registration and use of the Gallup name, particularly in the UK, became vitriolic by the early 1990s. In 1992, the Gallup Organisation left Gallup International.

Meanwhile, the Gallup Organisation had been buying companies overseas, and in May last year acquired 80 per cent of Gallup UK, much to the disappointment of Gallup International, which is London-based though registered in Switzerland. Until then, Gallup UK and Gallup International had shared premises and personnel.

During the summer the US company acquired the remaining 40 per cent of Gallup UK. Gallup International has a rule

that only one market research company in each country is allowed to belong to the association; the membership decided that the UK company, now US-owned, should not remain in the association and voted, instead, to admit Taylor Nelson AGB, the UK-quoted market research company. There is no question of Taylor Nelson changing its name to Gallup, but being part of Gallup International gives it access to the network of member companies around the world.

By September, the Gallup Organisation had issued a writ against Gallup International and Taylor Nelson, and tried to get an interim injunction to restrain them from using the Gallup name in the UK. It failed in the recent High Court hearing, but the matter is expected to go to a full hearing in the next few months.

UK case, she hopes, will indicate where the rights to the name belong.

While all this has been going on, the loss-making Gallup UK has been experiencing a period of turmoil and restructuring under its American ownership. Mr Robert Nielsen, the managing director brought in from the US after the acquisition, says the culture and techniques used by the UK operation are being brought into line with the rest of the organisation worldwide. Gallup UK "technologically was not up to speed", and has since been linked by computer with the rest of the network.

Gallup UK had lost contracts to compile music charts. Mr Nielsen therefore decided to close down or sell to staff the charts side of the business, which led to redundancies. However, computer games manufacturers, which had contracts with Gallup for the compilation of their charts, threatened legal action if the charts were not produced during the crucial pre-Christmas period. Charts staff have since been re-employed on temporary contracts. Mr Nielsen says a sale of the charts activities is now "very close".

Two of the directors who sold their shares in the business to the US management are moving to other duties, with one reporting directly to the parent company and the other acting as a consultant on a number of special projects. A former managing director, Mr Gordon Heald, started a rival market research company called the Opinion Research Business. Formerly a 40 per cent stakeholder in Gallup UK, Mr Heald says he has taken a substantial amount of Gallup's business with him.

Mr Nielsen of Gallup UK is confident that new contracts are in the pipeline and the restructuring and move of premises will mark a new beginning. The company has just won a contract measuring customer satisfaction for Citibank Europe in several European countries.

But for several months ahead, at least, fellow pollsters are registering a "don't know" on how the family feud will shake out.

COMMENT & ANALYSIS

FINANCIAL TIMES

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Israeli security and the Golan

Last month's attempt to kill the Middle East peace process by assassinating Israeli prime minister Yitzhak Rabin has so far backfired. Israel has speeded up the handover of the main West Bank towns to the Palestinians, and both the Israelis and the Syrians have signalled their willingness to restart their peace talks, which all but collapsed in July.

Mr Rabin's successor, Shimon Peres, was yesterday due to discuss ways of breaking the Israeli-Syrian deadlock with President Bill Clinton in Washington. It is to be hoped that what are billed as new Israeli proposals are realistic, and that Syria will respond positively. If the Israeli-Palestinian accord is and will remain the core of the Middle East peace process, it is no less true that the overall prospects for an enduring regional settlement depend on getting Syria into the peace camp.

This summer's talks between the two sides, arranged by the US, were purely about the security arrangements to follow Israel's withdrawal from the Golan Heights, captured from Syria in 1967. Yet Israel has still not given the commitment Syria wants - to surrender all the Golan in exchange for open borders, full diplomatic relations, and regional co-operation.

Multi-track approach

Mr Peres is understood now to be thinking of a multi-track approach, whereby withdrawal, "normalisation" and security would be discussed simultaneously, in the hope that advances in any one area would help break ground in the others. This approach produced results in the successful peace negotiations with the Palestinians and with Jordan. But in those cases, as in this, great political determination was needed to get around the main difficulties on both sides. Sensitive US mediation will be essential. That is the task ahead of Mr Warren Christopher, US secretary of state, dispatched to the region by Mr Clinton, yesterday.

One problem is that Syria wants all its land back before "normalisation", whereas Israel wants a period of normal relations before giving up all of a strategic position from which it can - literally - keep an eye on Damascus.

Both sides want iron-clad security guarantees. The Syrians want equal depth of troop withdrawal from the Golan, whereas Israel says Syria, by far the larger country, should withdraw further. Israel also wants to keep an early warning station on the Golan after withdrawal. This demand caused the breakdown in July's talks. None of these issues is easy to resolve, especially because Israel worries about the sort of regime that might succeed Syrian president Hafez al-Assad, whose health has been in question.

Foreign presence

Yet Mr Peres' multi-track approach looks promising, with a number of provisos. Syria will want to hear what the Israeli premier tells the Knesset on his return from Washington, and whether this amounts to the intention to withdraw fully from its land. Second, Syria is adamant that there will be no foreign presence of any sort on its soil, which means hopes that Israel might accept a US early warning station on the Golan are misplaced.

But the US can underwrite an eventual peace deal by offering both sides surveillance of troop movements from the air, and by offering to defend Israel in the event of Syrian attack. Mr Peres and Mr Clinton are expected to discuss the possibility of a formal US-Israeli defence pact at the Washington talks. Yet Israel still needs to state publicly that it will return the Golan if its security needs are met.

As a hopeful sign, the two countries were present at the EU's Barcelona conference last month and both voted for the Euro-Med aid and trade programme, a strategy posited on peace. Syria's presence in Barcelona reflected its need to rejoin international markets and come in out of the diplomatic cold. But equally, if Mr Peres could get a peace with Syria, this would enable him to go into next October's Israeli elections greatly strengthened. He might even bring the polling date forward if a breakthrough with Syria came early enough. Both sides have incentives to start anew.

No more nuclear power

No new nuclear power stations are likely to be built in the UK for a couple of decades, if ever. That is the essence of yesterday's announcement by British Energy, the company formed recently out of the most commercial bits of Nuclear Electric and Scottish Nuclear, which is now being groomed for privatisation.

British Energy is indisputably right that there is currently no economic case for new stations; indeed, the mystery is that its directors maintained the opposite position for so long. But conditions that would once again make nuclear power attractive are easily imaginable, and both British Energy and the government should ensure that the nuclear option remains accessible.

British Energy has decided to allow its planning consent for a new station at Hinkley to lapse, and not to apply for planning consent for another station at Sizewell. One reason for this step may be the desire to simplify the description of the company's prospects ahead of sale. But in doing so, it acknowledges that there is currently no commercial case for new nuclear stations.

For years, the price of electricity in the UK has been declining, owing to the falling price of gas and the existence of spare capacity in power generation. Some argue that the present structure of the electricity industry, which stems partly from the government's previous failed attempt to privatise nuclear power, has encouraged the building of too much capacity. A British Energy points out, there is currently no reason to build any power stations. Whatever the truth of that, the liberalisation of the generating market means that nuclear will be judged against other fuels on commercial grounds, whenever new stations need to be built.

Future cash flow

That is a test it will fail for a long time. Sizewell B alone, which produces about an eighth of British Energy's output, cost more than £2bn. Yet investment houses expect the whole company to be sold for scarcely more than that sum, so low is the value of the expected future cash flow. True, the UK nuclear industry has kept

construction costs unnecessarily high by repeatedly changing the design of power stations. But even though it has now settled on the Sizewell PWR design, British Energy estimates that the price of electricity in the wholesale market would have to rise by at least 16 per cent for a new nuclear station to pay its way. Even then, a gas-fired station might still be a cheaper proposition.

Enthusiastic embrace

Three things could make nuclear power seem attractive once again. The first would be a rise in the price of gas, but that is not imminent. The second - again, not in sight - would be a sharp fall in the cost of nuclear technology. That could occur through technological improvements in other countries: Asia, in particular, is embracing nuclear power with enthusiasm. But one of the UK nuclear industry's favourite justifications for government subsidy - that it was equipping the UK with world-class expertise and technology - has largely been disproved.

The third development that could restore the industry's fortunes is growing international concern about global warming, paradoxically, given many environmentalists' opposition to nuclear power. Global warming is thought to be caused by burning fossil fuels, such as coal and gas. If governments take the threat seriously, then a carbon tax, to discourage the use of gas and coal, is one tool close to hand. That would increase the appeal of nuclear power. Despite the extensive claims made by environmentalists for the potential of solar or wind power, nuclear power is at present the only credible alternative to fossil fuels.

For that reason alone, the government and generators should not rule out a return to nuclear power in making plans for decommissioning old stations and for storing radioactive waste - the most contentious issues to be settled ahead of privatisation. But provided that precaution is observed, yesterday's move is welcome. It means that support for uncompetitive producers in one of the UK's most important industries is coming to an end.



Paper dinosaurs refuse to fold

Despite the emergence of new electronic media, predictions of the imminent demise of US newspapers are greatly exaggerated, says Tony Jackson

These are hard times for the US newspaper industry. Detroit's two daily newspapers have been embroiled in a vicious strike since the summer. Times Mirror, owner of The Los Angeles Times and a host of other publications, is sacking workers in their thousands. Several of its papers, including the respected and award-winning New York Newsday, have been shut.

For the rest of the world's press, this might seem an omen. The US is the home of electronic media. In an on-line world, the printed newspaper can seem painfully old-fashioned. Will America be the first society to witness its demise?

Perhaps, but not just yet. The industry's upheavals are mainly a response not to its future, but to a traumatic downturn in the early 1990s. The rest of the decade, analysts suggest, could bring a revival. Further ahead, the advent of electronic media might prove as much an opportunity as a threat.

The newspaper slump of 1991-92 - perhaps the worst in the industry's history - was "a wake-up call", says Mr Miles Groves, chief economist at the Newspaper Association of America. Bear in mind, he says, that US newspapers typically depend on advertising for 75 per cent of their revenue - considerably above the international norm.

This makes the industry inherently cyclical, since advertising revenue fluctuates more with the economy than circulation revenue does. Also, newspapers' share of national advertising has been in decline since the mid-1970s. But in the booming 1980s, this was disguised by the fact that advertising was growing in relation to the economy as a whole.

In the recession of 1991, national advertising contracted and newspapers continued to lose share. The result was a 6 per cent drop in newspaper advertising revenue, which slashed profits at some big media groups and sent others into loss.

By 1994, advertising was picking up again. However, the cost of newsprint - the chief raw material - had started to double.

In response, publishers have been pushing up their cover prices, by an almost unprecedented 10 per cent this year, according to Veronis Suhler, the New York investment bank and media specialist. Inevitably, this has dented circulation; and while the rise in newsprint prices is slowing, it may not be over yet.

Nevertheless, there is room for optimism. Mr Kevin Lavalla of Veronis, Suhler points out that next year brings both a presidential election and a US-staged Olympics, both of which are good for newspaper revenue.

Demographic trends are also favourable, with postwar baby boomers moving into their late 40s. In the US as elsewhere, newspaper reading has become a characteristic of the middle-aged and elderly. As a result, Mr Lavalla predicts, the fall in US newspaper circulation should slow to 0.2 per cent a year from now until the end of the decade, compared to 0.6 per cent over the past five years. And advertising revenue should rise by almost 5 per cent a year, he says, compared to 1 per cent on average in the earlier period.

But if the next few years look healthy, what of the next century? The long-term trend, after all, is one of decline. Since its peak in the mid-1970s, daily newspaper circulation is down about 6 per cent, and the percentage of the population reading a daily paper is down from 73 per cent to 62 per cent.

At the same time, the number of US cities supporting more than one newspaper has fallen from 94 in the late 1950s to 38 this year. The decline in daily sales is partly offset by a modest rise in Sunday sales. But given the industry's reliance on advertising, the dominant fact is that its share of the advertising cake has dropped from 30 per cent in the mid-1970s to 23 per cent today.

In this context, the advent of electronic media might seem doubly threatening. The communications

revolution, we are assured, is having an impact on society equivalent to that of the Industrial Revolution.

In a world of digital information, the physical newspaper is forecast to go the way of the parchment scroll.

Some observers of the US industry are less sure about that. Newspapers have survived the advent of radio, which made them a day out of date, and of television, which brought news to life with moving images. The newspaper format, despite its gradual decline, is plainly robust.

It also has some technological advantages. As one US academic puts it, think of it in terms of a computer. It can be booting up instantly, simply by picking it off the doorstep. Its pages can all be downloaded instantly with a flick of the wrist. It is light and portable, does not mind being dropped and does not need a power source. Electronic media will challenge all that in time, but not yet.

At the same time, electronic media are still chiefly limited to text. That too will change, but it arguably gives newspapers a head-start over competing media such as television. As Miles Groves of the newspaper association points out, some 120 US newspapers at the last count have web sites on the Internet. "Newspapers won't just stand

back and watch the Internet," he says. "We'll be part of it."

If newspapers could pull this off, it would help to address their most fundamental problem: the fact that while their readers are gradually affluent, educated and middle-class, they are getting old and not being replaced in sufficient numbers. The Internet offers newspapers a chance to address a computer-literate younger generation. If they do not take advantage of it, they have only themselves to blame.

This leaves open the question of whether their product will take a physical or digital form. From the proprietors' viewpoint, this may not matter much. Either will do, given the crucial proviso - still hotly debated and unresolved - that they can charge as much for digital advertising.

From a journalist's viewpoint, the physical versus digital argument is partly irrelevant as well. The physical newspaper will doubtless survive. But just as print journalism was radically changed by the advent of radio and TV, so it will be by the Internet.

Just what forms journalism will eventually assume cannot yet be predicted. However, some would say the changes are already under way. Professor James Carey of the Columbia School of Journalism points a strain of sensationalism - what he calls "yellow journalism" - in both newspapers and TV. "The

last stage of yellow journalism in the US was at the turn of the century," he says. "That was also when the industry was up for grabs."

Then, he argues, newspapers were being transformed by the advent of the high-speed press - which made mass circulation possible - and the emergence of mass advertisers in the form of the over-the-counter chain. Now, he says, "the disorder in the communications industry generally means no-one knows where they're going. That very instability has driven the industry into a sensationalist mode."

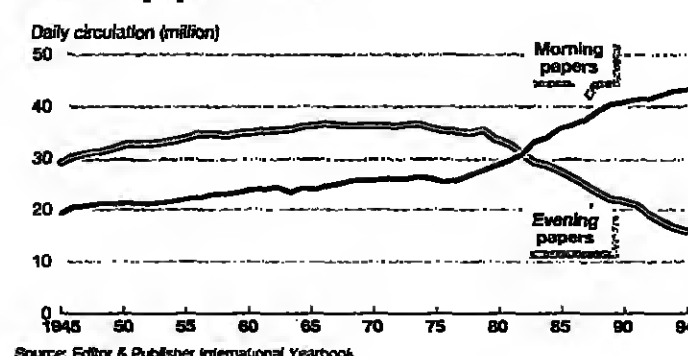
Prof Carey does not expect this phase to last. First, the audience fires of new sensations fairly rapidly. Second, the process of upheaval in communications will not last for ever. "But there's a media ecology as all these things adjust to one another," he says. "You get all kinds of funny hybrids as the process goes through."

When stability returns, he expects newspapers to remain a significant part of the system. In part, he says, this is because their readers mostly belong to local communities, and newspapers play a part in building those communities together. "As long as newspapers remain anchored in that tradition, they will play an important role - even if it's smaller and more elite."

For the rest of the world's press, however, this suggests that the US model may be of limited relevance. In a country with 240m inhabitants, the US press is astonishingly fragmented. Of its 1,500-odd dailies, 1,300 have circulations of less than 50,000, and only four - the Wall Street Journal, USA Today, the New York Times and the Los Angeles Times - have more than 1m.

In other countries where newspaper circulation is higher in proportion to the population, the battle of the media will doubtless play out differently. But the general principle seems clear: the printed newspaper - inky, quirky and a day behind with the news - is not dead yet.

US newspaper circulation



Source: Editor & Publisher International Yearbook

OBSERVER

Don't get too wound up

It's later than you think. The Domesday Clock, which appears each month on the cover of the Bulletin of Atomic Scientists, was reset three minutes closer to midnight at the weekend, as experts darkened their view of how close the earth is to all-out nuclear war.

The clock was last reset in 1991, when the cold war ended and editors of the University of Chicago-based Bulletin demonstrated their optimism by setting the clock at 17 minutes to midnight - its farthest point from nuclear-holocaust in the publication's history. The clock has been as close as two minutes to midnight, at the height of the nuclear arms race in 1964.

Why have we all moved closer to Armageddon? The expert view is that while superpower conflicts are less likely to trigger a nuclear war, regional struggles and an abundance of loose plutonium could lead to nuclear terrorism. As he reset the Domesday Clock last Friday, Leonard Rieser, board chairman of the Bulletin, noted that Russia and the US still own more than 35,000 nuclear weapons, with the Russian gear under less than ideal security. There are ample global stockpiles of uranium and plutonium. And, added a gloomy Rieser, no new arms

reduction treaties are in the works and neither the US or Russia has signed the Start II arms reduction treaty.

Heigh-ho

Will Günter Rexrodt, Germany's economic minister, hang on to his job, after all? A few days ago it seemed Rexrodt faced the chop on Thursday, when the Free Democrat party will discuss which of its leading lights should join Chancellor Helmut Kohl's cabinet. Now Wolfgang Gerhardt, FDP chairman, reckons that state of confidence - given to Rexrodt last week - should last.

Mind you, there are contrary signs. After all, Rexrodt is conspicuously absent from the cartoon illustrating this year's FDP Christmas card. It shows a gang of four FDP notables scaling a cliff. Last year, Rexrodt was one of the happy band.

Yellow ribbon time

Word is that Stuart Eizenstat, US ambassador to the EU, is about to return to Washington to become under-secretary of commerce. It would be a natural switch. A methodical operator with an almost touching faith in the inevitability of closer European integration, he's made many friends in Brussels, where he recently wrapped up the

transatlantic accord on closer political, trade and economic ties between the US and EU.

Colleagues at the Commerce Department will notice a change in style between Eizenstat and his irrepressible predecessor Jeffrey Garten, who combined a flair for big ideas with a healthy appetite for self-publicity. A former White House domestic policy chief under Jimmy Carter, Eizenstat is a trade lawyer by temperament and training. His encyclopaedic knowledge of domestic politics and Congress could prove useful to the administration in a presidential election year. And if Ron Brown steps down as commerce secretary next year, who knows - maybe Eizenstat could land the top job.

Lo point reached

T S Lo, the Balliol-educated lawyer with aspirations to become Hong Kong's first post-colonial governor, has always enjoyed good fortune. But his latest stroke of luck - exchanging his UK passport for a Chinese one - has embroiled him in a row. After the 1997 handover, Chinese in Hong Kong will get a Chinese passport bearing the words "special administrative region of Hong Kong".

Yet when Lo was a loyal servant of the UK - he was a member of the governor's Executive Council, or cabinet - he stoutly advocated British passports for Chinese born under the UK flag. So outraged was

be at the 1984 Joint Declaration, which sealed Hong Kong's fate, that he resigned from government. Times, of course, change.

Hard cheese

If you're going to a contract signing at Greece's industry ministry, take a packed lunch. The advice comes from Biomagn, a Greek company which has been negotiating to pay Dr1.35bn (\$5m) for Skalfitri, a mining concern put up for sale under the ministry's privatisation programme. The Biomagn team turned up at 10am on Wednesday, intending to sign on the dotted line and leave. They had forgotten the ministry lawyers' reputation for splitting hairs. They departed - exhausted - at 8pm, with the job only half-done; though signed, the contract still requires parliamentary ratification. Better make that several packed lunches.

What a cracker

Good and bad news on the French yuletide front. The good is that Father Christmas and his 30 secretarial assistants in the post office are busily responding to letters from hopeful children. The bad is that, thanks to strikes by other postal workers, many replies won't arrive in time for Christmas. It's the thought that counts.

100 years ago

Anglo-Argentine Bank
The Chairman, in moving adoption of the report, said their business in Buenos Ayres was improving. The accounts presented would have been far better, but for a heavy debt incurred in Monte Video through the failure of a well-known firm. They had purchased new freehold premises in Buenos Ayres from the Baring trustees for £27,500, their former premises being altogether unsuitable, and, so far as could be seen, they had made a good purchase. This would reduce their expenses by £500 a year now paid for rent.

50 years ago

Tin position in Malaya
Some idea of the task confronting the tin industry in Malaya in its efforts to repair the material damage caused during the Japanese occupation is revealed by the publication of the first authentic news from the Tin Inspection Committee operating on behalf of the Malaya Chamber of Mines. Of the 126 dredges inspected, the statement reveals that even by August next year only about one-third are expected to be in operation. The industry has a clear claim for compensation for damage occasioned by "scorched-earth" policy or direct enemy action.

Handwritten note: *Handwritten text in a box at the top of the page.*

FINANCIAL TIMES SURVEY

AUSTRIA

Premier league place at stake

EU membership has put new strains on a society already struggling to cope with the liberalising forces of the past decade. Elections soon will, however, offer voters a clear choice, says Ian Rodger

Austria, one of the most successful and peaceful countries in Europe in the past decade, has suddenly got itself into a bit of a muddle. Its very generous social security programmes are driving public spending out of control, threatening both the stability of the schilling and the country's chances of qualifying for European monetary union membership in 1993.

At the same time, its peculiar political institutions and practices, which have worked so well in the past to solve tough problems, seem to have lost their effectiveness. It took the squabbling coalition government four months to agree a 1993 budget, and the coalition collapsed in October because of differences over the 1993 budget, forcing a second general election in 14 months.

Meanwhile, repeated letter bomb campaigns against immigrants and those who support them have again raised fears that not all Austrians are willing to resolve their differences by democratic means. Few doubt that the country, which joined the European Union in January 1995, is approaching an historic turning point - "the issue is whether we are going to be in the European premier league or relegated to the eastern Danube regional division," says Mr Helmut Kramer, director of the Austrian Institute for Economic Studies (WiFo).

The seriousness of the situation appears to be widely recognised by ordinary Austrians. Although annoyed at having to vote so soon after the last election, they are paying close attention to the current campaign. A record 1.5m viewers, nearly a fifth of the population, watched a television debate between two political party leaders three weeks ago. And for once, the political parties are offering the voters clear alternatives.

The Social Democratic Party, which has dominated the government for a quarter of a century, is campaigning for the preservation of hard won social entitlements and promising that any reforms will be "fair".

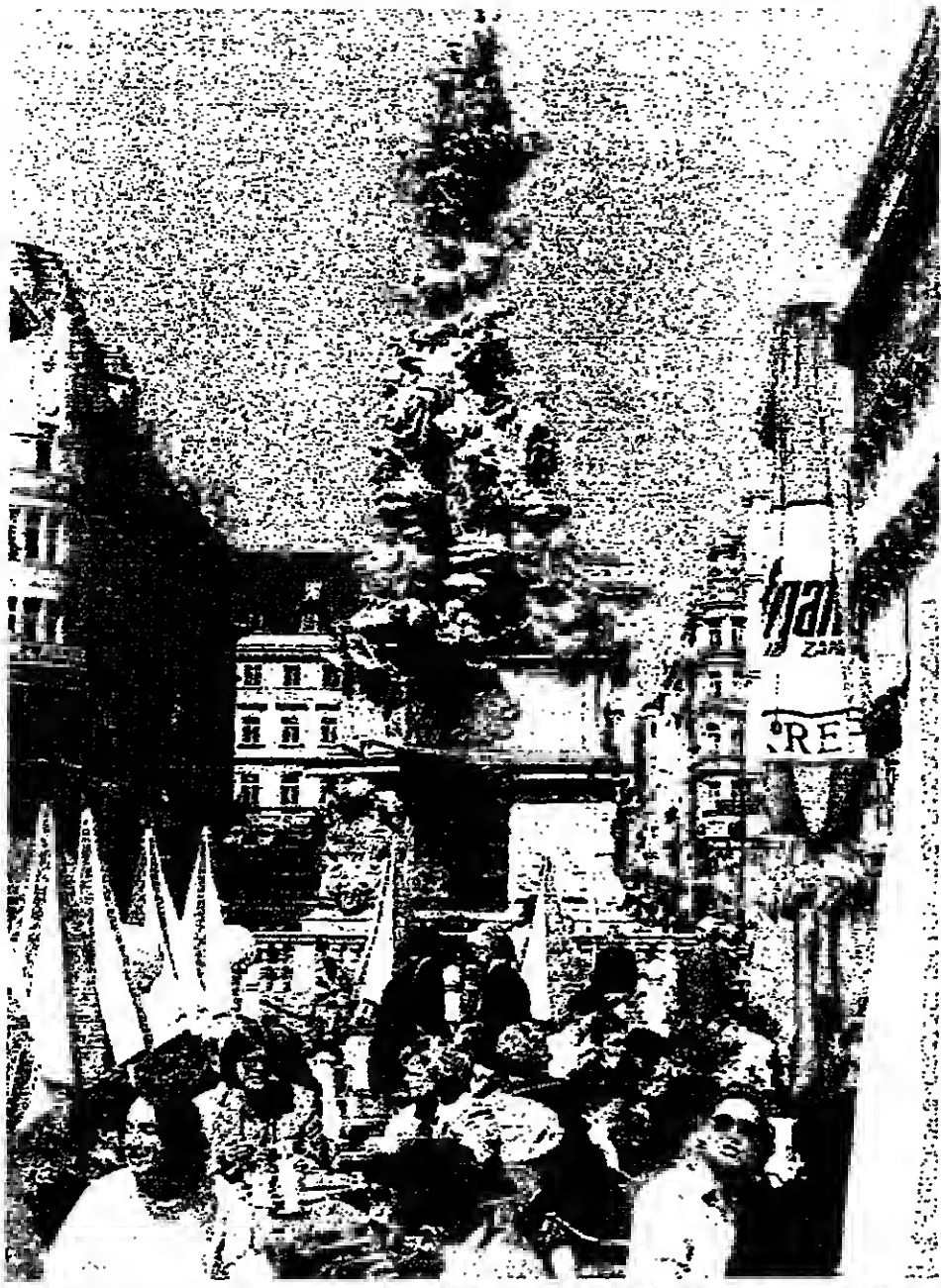
The conservative People's Party, junior partner in the coalition, is calling for substantial cuts in some social programmes and for a freeze on public sector hiring. Close behind them both, the populist Mr Jörg Haider, leader of the right wing Freedom party, continues to appeal to large audiences with his attacks on immigration and on alleged abuses of power by both ruling parties. Whatever form the new government takes, the unpredictable Mr Haider is likely to have a significant influence.

The latest opinion polls suggest that no party will win a decisive victory in next Sunday's general elections, although the unprecedentedly high proportion of undecided or undeclared voters, over 40 per cent, adds a big element of uncertainty. It is largely, but not entirely, coincidental that this convul-

sion in Austrian public life is taking place only months after the country joined the EU.

EU membership has contributed substantially to the federal budget deficit in spite of rash promises by the coalition parties a year ago that it would not. And it has forced open some protected markets, bringing bankruptcies and insecurity to many small towns.

But the real malaise is in the two ruling political parties and the powerful chambers of commerce, agriculture and labour



Vienna: the view (left) towards the Pilsener Platz in Graben, while tourists, (right), through the shopping area - but Austria's income from tourism has fallen, sending the balance of payments into record deficits.



which have run the country throughout the postwar period. These bodies are having immense difficulties maintaining internal cohesion in the face of the liberalising forces that have gathered pace in the past decade, especially since the lifting of the iron curtain in 1989.

For example, some groups of businesses and workers have profited by the opportunities presented by the opening of neighbouring eastern European markets, while others feel

threatened by them. The chambers and trade unions can no longer resolve stark differences like these among their members and so are losing credibility.

One disturbing symptom of the malaise is the growing willingness of highly placed officials to leak even the most sensitive documents to the media if they disagree with what is going on. In the past few months, there have been leaks of a leading bank's boardroom minutes, of a loan contract

between a bank and a leading newspaper and of a privatisation contract between the government and a bank.

Private sector companies have now become uneasy about passing on sensitive documents to the government or to the government controlled banks.

As Mr Ferdinand Lacina, the former finance minister points out, the weakened chambers and trade unions have also become increasingly unwilling to accept government calls to

co-operate in restraining spending. On the contrary, their tendency has been to demand ever more services, in a desperate attempt to demonstrate their continuing usefulness to their members.

Thus, in the early 1990s, when the economy was growing strongly, they backed a whole new series of generous social measures - a second year of paid maternity leave for women, three years' free

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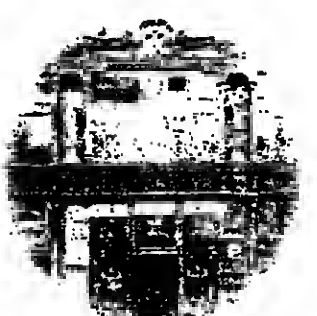


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VIENNA BUSINESS PROMOTION FUND

2 AUSTRIA

Political scene: by Eric Frey

New force breaks cosy duopoly

The rightwing Freedom Party is challenging the political establishment

Two months ago observers of Austrian politics were sure that nothing would ever change. Since the ruling coalition government collapsed in October, paving the way for new elections on December 17, the same people have predicted that nothing will ever be the same.

The Social Democratic Party and the conservative People's Party fell out over the 1995 budget. This ended a coalition that had ruled the country for nine years. It also seemed likely to end a 25-year period of Social Democrat predominance in Austrian politics. The party has governed Austria alone or with a partner without interruption since 1970.

The collapse of the coalition may mark the end of 50 years of political stability and consensus policy-making. Austria has been governed by a duopoly of the two main parties since the end of the second world war. Until the 1991 election they together always took more than 90 per cent of all votes cast.

The first formal coalition between the Social Democrats and the People's Party ended in 1986. After this even when one party ruled alone, it followed a strict formula of sharing power and job patronage with the other, called *Proporz*.

Relations between trade unions, aligned with the Social Democrats, and employer associations, sympathetic to the People's Party, followed a similar pattern. They always co-operated closely in the so-called social partnership, avoiding labour disputes and creating steady economic growth.

The first strains in this system appeared in the early 1980s when growing ecological concerns created a new party, the Greens. The real turning point came in 1986, when a charismatic young politician from the southern province of Carinthia, Mr Jörg Haider, took over the languishing Freedom Party and turned it into a powerful political force.



Demonstration by 13,000 farmers in Vienna recently, backing the demand for sustained farm subsidies as promised in the European treaty

Mr Haider is the most talented and successful of the new breed of right-wing populists who have shaken up European politics since the end of the Cold War. His recipe mixes foreigner-bashing with attacks on the all-encompassing patronage system.

Mr Haider, the party chairman, scores points with voters by criticising excessive salaries and privileges in powerful national institutions from the Chamber of Labour, to which all employees have to belong, to the central bank, an extremely comfortable resting place for old politicians.

These tactics have boosted his party's share of the vote from 4 per cent in 1986 to 22.5 per cent in last year's elections. But he has always seemed too extremist and unpredictable to serve as a serious political partner to one of the main parties.

On more than one occasion, Mr Haider has spoken favourably of Nazi policies and used terminology echoing that of the Third Reich. A government role for Mr Haider in the country where Adolf Hitler was born would drive Austria into international isolation and hurt its economy, many observers fear.

Mr Haider's rise has pushed the Social Democrats under Mr Franz Vranitzky, a former banker, closer to the People's Party.

This has turned the Freedom Party into the strongest opposition force and given Mr Haider

a platform from which to continue his attacks on the establishment.

In June 1994, the coalition enjoyed its last success when Austrians voted by a majority of two-thirds to join the European Union. Mr Haider, who opposed European Union membership, turned the tables four months later when both the ruling parties lost votes at the polls and with them their two-thirds majority in parliament.

The two parties kept the coalition alive, but hickered increasingly openly on most issues, especially on the difficult deficit reduction negotiations.

New leader

The People's Party was the first to move, electing a new leader, Mr Wolfgang Schüssel, in April. Within weeks it became clear that Mr Schüssel was looking for an opportunity to break out of the increasingly unpopular partnership.

This chance arose in the autumn when the two parties failed to agree on the 1996 budget. By forcing new elections Mr Schüssel is gambling that voters will reward his tough stand on social spending.

Mr Schüssel has been a steadfast supporter of the grand coalition and the *Proporz* system for many years. But in the election campaign he has presented himself as an agent of change who can deliver what Mr Haider promises.

Ironically the Social Democrats have been playing the conservative role, defending the welfare state and attacking Mr Schüssel for introducing uncertainty into a placid system.

After nine years at the helm, Mr Vranitzky of the Social Democrats looks tired and vulnerable, but he may score points with an electorate afraid of both Mr Haider and of painful cuts in the social programs.

Whatever the outcome of the elections, warnings of continuing instability are likely to come true. A majority government may be an impossibility. The two traditional parties are too at odds on key issues of economic policy to be reconciled.

Mr Schüssel has said that he would welcome the Social Democrats back into a governing coalition if he wins the election. Many Social Democrats would prefer to go into opposition if, as expected, their party suffers further electoral setbacks.

The arguments against a coalition with Mr Haider are still as strong as ever. Mr Schüssel has been at pains to avoid any speculation of this kind during the campaign. If the People's Party wins, it may have no choice but to form a minority government. It could probably gain the support of the Freedom Party on the budget, for the two parties differ little on basic economic issues.

Mr Schüssel would probably

look for different allies on other issues.

This could be a workable system for a year or two and seems to many preferable to any other arrangement. The Social Democrats would have a hard time finding a partner even if they manage to defend their status as the strongest party.

People's Party leaders believe their sharp decline in the past decade is partly due to being overshadowed as the junior partner in the coalition. They do not want to continue in that role.

The most attractive option for the Social Democrats would be a coalition with the left-wing Greens and the Liberal Forum, a small new party formed by defectors from the Freedom Party. But these three parties are unlikely to gain enough seats to establish a majority government.

In case of a stalemate, Mr Thomas Klestil, the federal president, would enter the political spotlight. The conservative former diplomat does not like the Freedom Party, but might adopt Mr Haider's proposal to form a cabinet of experts.

Mr Klestil has been frustrated by his office's lack of power and would enjoy the role of government builder.

Schilling could come under pressure after the elections

Continued from previous page

pension rights per child for women and expanded free care services for the aged. As a result, the cost of the government's social transfers soared from Sch94.1bn in 1990 to Sch149.7bn last year, with the annual growth rate now three times the level in the late 1980s.

Public sector salaries have been growing at 7.5 per cent annually in the five years to 1994, compared with a nominal GDP growth rate of 5.5 per cent, and are now ahead of private sector salaries at many levels.

The public sector deficit, which had been on a declining trend up until 1989, is likely to reach 5.4 per cent of GDP this year, well above the 3 per cent level needed for EMU entry.

The situation is by no means as dire as that in some other European countries, but Austria lives and works on a very high standard, with its currency pegged to the D-mark for nearly 20 years.

Swift action will be needed

Whoever emerges victorious from next Sunday's elections will have to move quickly to produce a budget that will demonstrably reverse the negative public sector spending trends.

So far, anxiety about the government's finances has shown up only in the stock market. The ATX index of leading shares lost 10 per cent of its value from late September, when the budget crisis became acute, to the middle of November. After the elections, it could be the turn of the schilling to come under pressure if investors suspect that government borrowing will continue to rise.

It would be sad indeed if the country's political leaders do not rise to the current challenges. Austria's economy is fundamentally one of the strongest in Europe. And its stability and high productivity of the labour force has made the country an increasingly popular location for industrial investment by multinational companies.

Austria has come a long way since the early 1980s when the state still dominated virtually every aspect of economic activity.

The rationalisation and privatisation of the many businesses making up the old Voest-Alpine steel and engineering combine have been great successes by any standard, uncovering profitable assets and entrepreneurial and management talent that few knew existed.

There is still much to be done - from privatisation of the leading banks to introducing competition in broadcasting and telecommunications and loosening the tight restrictions on shop opening hours - before Austria could be called a truly liberal democracy.

But there is no need or excuse for it to retreat into any second division.



Flashback: anti-EU posters read: 'EU - not like this. We have read the contract.'

EU membership: by Eric Frey

Business benefits as politicians struggle

Commerce has avoided the headaches suffered by statesmen and consumers

Joining the European Union in January of this year has turned a nation of Europhiles into Europhobes.

A year and a half after the June 1994 referendum, when 66 per cent of Austrians voted to join the EU, the majority for Europe has disappeared. Surveys show that if the vote were to take place anew, 47 per cent would say No to the EU and only 40 per cent would support membership; 57 per cent of those surveyed said they were disappointed by the union and saw more disadvantages than advantages in membership.

Business and political leaders insist that the mood is better than these figures indicate. Many Austrians complain about Brussels and the government's EU policies, but only a fifth of the electorate actually wants to withdraw from the EU.

Even Mr Jörg Haider, chairman of the Freedom Party and the leading Eurosceptic in politics, is not threatening to take Austria out of the union if his party comes to power. He would merely renegotiate the financial terms of membership.

While the result of the 1994 referendum may have overstated support for the EU current polls probably underestimate it. A majority of Austrians approve of further integration in principle, while insisting on the right to opt out of any common policy they do not like.

The regard proposals for closer integration - like monetary union and a joint foreign policy - with scepticism.

The ambivalent attitudes of Austrians to the EU should not come as a surprise. They have felt the costs of membership sharply: Austria's Sch90bn (£3.2bn) contribution to the EU budget this year forced the government to cut domestic spending and triggered the budget crisis that brought down the coalition government last month.

Farmers saw prices for their products drop 30 per cent and more on January 1. Shopkeepers lost thousands of customers who drove to Germany and Italy to take advantage of open borders and lower prices.

It took much longer for consumers to see the advantages of EU membership promised by the government before the 1994 referendum. Prices were slow to fall at first. EU funds for regional development are still

stuck in the administrative pipeline. And the payout of farmer compensation was delayed for ten months because of political squabbles.

Business leaders are better pleased as the first year of membership nears its end. Consumer prices began to fall across the board in the summer, helping to push the inflation rate to a six-year low of 2.2 per cent. Some car prices dropped by 20 per cent, and average supermarket prices fell 10 per cent, according to Mr Johann Farnleitner, deputy secretary general of the Federal Economic Chamber.

The decrease was sharper than expected and caused an unexpected shortfall in federal tax revenues, he adds. Ironically, this has exacerbated the budget crisis and added to disillusionment about the EU.

Investment

New investment has been pouring into the country. Exports have risen sharply as small and medium-sized companies discovered the larger European market. Mr Farnleitner says: "I have been in this business for 30 years, and I have never seen as much investment interest in Austria as now."

Many European companies are moving their headquarters for central eastern Europe to Vienna. Some Swiss firms are shifting production facilities across the border to Austria to take advantage of the single market of which Switzerland is not itself a member.

The textile and machinery industry is benefiting from the elimination of import duty cumulation, which had subjected Austrian products sent to eastern Europe for processing to EU tariffs on their return.

In the food sector big national dairy groups are being forced to merge and cut capacity by half. Subsidiaries of multinational food groups are also shedding jobs. Some are even thinking of closing down their Austrian plants because they can supply the small Austrian market more efficiently from other European countries. The most prominent example is Eskimo/Igloo, the frozen-food unit of Unilever, which shutting an operation in Lower Austria.

Small Austrian producers, such as the jam producer Darbo, are making up for this by stepping up exports to Germany, Italy and other EU countries.

The variety of foreign products on Austrian supermarket shelves has increased too. But

most consumers stick to familiar national brands. "Austrians remain patriotic consumers," Mr Farnleitner says.

Companies have seemed more adept at taking advantage of EU membership than the government. The consensus between the Social Democrats and the conservative People's Party that helped membership negotiations succeed broke down after the referendum. EU issues became a battlefield for competing interests and jealousies. There is no central co-ordinating body for European policy. The foreign ministry and the chancellor's office fight over who sets the agenda.

Ministers representing Austria in Brussels are handicapped by laws that force them to seek approval from the Austrian parliament before casting a vote in the Council of Ministers.

In the first ten months of EU membership, Austria has been most vocal on environmental issues such as the harmonisation of animal transport regulations, truck size limits and French nuclear testing, which it opposed.

More than once the country was on the losing side. Critics say that Austrian politicians and diplomats still have to learn how to influence EU policy at the early stages.

EU membership has speeded up the process of liberalisation and deregulation in the domestic economy. This will boost productivity in the long run but cause pain in some sectors in the process. The bloated retail industry is undergoing a rapid transformation, sparked off by the collapse of the Konsum supermarket chain in February.

Indicators

In another sign of change, employers and unions agreed to keep shops open for the first time on December 8, a Catholic holiday in the middle of the Christmas season. In previous years, thousands of shoppers went to neighbouring countries that day, depriving Austrian stores of huge revenues.

Financial services will be hit hard by European competition. The banking sector is being shaken by the entry of new participants. Pressure is increasing to privatise the remaining institutions still in state hands.

The insurance sector, which is dominated by four large companies, has become more efficient in recent years. But it will have to increase its competitiveness if it is to fend off strong foreign insurers.

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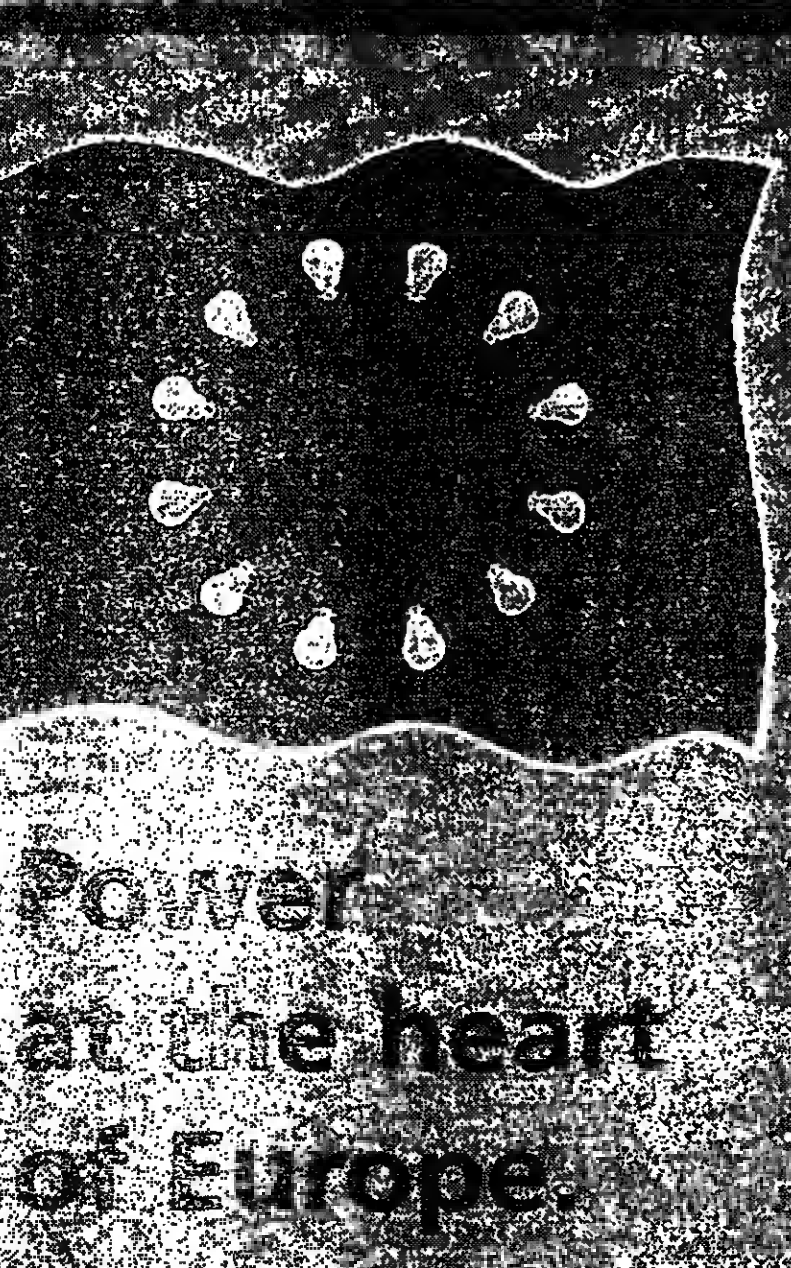
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FINANCIAL HIGHLIGHTS	1994/5	1993/4	CHANGE %
ELECTRICITY SALES	GWh 5,463	5,259	+2.9
GAS SALES	GWh 1,136	1,136	+8.9
HEATING SALES	GWh 169	169	+74.3
TURNOVER	VS 10,973	10,525	+4.3
RESULT FROM ORDINARY ACTIVITIES	AS 1,185	1,078	+10.8
DIVIDEND PER SHARE	23	23	0.0

1 PROPOSED TO THE ANNUAL GENERAL MEETING IN A-2344 MARIA ENZERSDORF, AUSTRIA, 20.01.1996

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■ Economic outlook: by Ian Rodger

Export performance is impressive

The near-term outlook for the economy is unclear because of the political turmoil, but it is at best dull

The Austrian economy would be in reasonably good form, were it not for the weakness of the public sector.

Overall real GDP growth is slowing slightly from last year's 2.7 per cent to perhaps 2.5 per cent this year and is likely to ease somewhat further next year. But export performance has been extraordinarily good, inflation is under control and the adjustment to membership in the European Union has been surprisingly smooth.

The problem of the public sector is a familiar one in industrialised countries. Rising deficits caused mainly by burgeoning welfare budgets are bringing with them the threat of interest rate rises which would undermine economic growth.

In Austria, this has suddenly become a very acute problem because investors worry that the current political disarray will make it very difficult for the national government to take the measures necessary to curb its deficit, now running at over 5 per cent of GDP.

Moreover, provincial and local governments, which have traditionally provided sur-

pluses to soften the national government's deficits, are themselves moving into the red.

In 1994, the federal deficit was 4.7 per cent of GDP and the local governments had an aggregate 0.7 per cent surplus. This, according to Mr Helmut Kramer, director of the Austrian Institute for Economic Analysis (Wifo), the federal deficit will be about 5.2 per cent of GDP and the local governments will add a further 0.5 per cent to the total.

The other headline economic problem is tourism (see report on page five).

Tourism has long been one of the most important components of the Austrian economy, accounting in good years for as much as a tenth of GDP. The industry has also been the

lynchpin in the balance of payments, covering chronic visible trade deficits. In the past two years, however, the net tourism surplus has suddenly deteriorated - from Sch51.4bn in 1993 to Sch43.7bn last year and Sch27bn in the first nine months of this year.

Forecasts

That in turn was responsible for a record current account balance of payments deficit in the first nine months half of Sch30.5bn. Forecasts of the full year deficit range up to Sch41bn, compared with deficits of Sch22.3bn last year and Sch8.2bn in 1993.

Even though there have been some extraordinary factors in the decline of tourism income, notably the rise in the value of

the schilling against most European currencies - most economists now believe that it is unlikely to resume its former importance. That means that the country has no choice but to look to other ways of balancing its international payments in the future.

In spite of these burdens, the economy has performed well so far this year. Industrial production has been growing at rates above 7 per cent up to August. Economists say this performance is broadly based, with particular strength in capital goods. Details are hard to come by because of changes in statistical collection methods following Austria's entry into the EU.

Exports of manufactured goods were 8 per cent ahead in volume, 14 per cent in value, in the first eight months.

Construction activity, on the other hand, has slumped following a strong 7.3 per cent advance last year. Mr Kramer observes that construction has been strong for most of the past five years, especially housebuilding, and perhaps a slowdown was inevitable. Also, the public sector's budget difficulties mean reduced infrastructure spending.

The main impact of EU membership has been felt so far in the retail sector. Impatient with the reluctance of local retailers to reduce their prices, more and more Austrians have headed over their borders, mainly with Germany and

Italy, to do their shopping. The retail sales index in August was 5 per cent lower than the average for 1994. This trend, which should be self-correcting, has also had detectable negative impacts on the balance of payments and on the government's value added tax revenues.

A more positive immediate impact of EU membership has been a significant reduction in inflation. It has fallen to around 2 per cent in recent months, compared with an average 3 per cent in 1994, and economists see further reductions next year.

And the unemployment rate has been stable at about 6.5 per cent, well below the EU average, in spite of some large business failures this year, notably that of the Konsum supermarket chain.

The near-term outlook for the economy is unclear because of the political turmoil, but it is at best dull. New orders in manufacturing have been weakening in recent months and the squeeze on the public sector, which accounts for nearly a half of GDP, will continue to dampen both public and private consumption growth.

Productivity

But economists are confident that no recession is in prospect. The medium-term outlook is even less clear. It would seem that Austria would have difficulty making its export-oriented industry take up the slack from tourism. Austria is a high wage, strong currency country with a weak capital market and a not particularly distinguished education system. Yet its labour force gets high marks for quality and productivity. In recent months, Austria has won some very large industrial investments from companies such as General Motors and the Dutch paper group, KNP.

Mr Josef Christl, head of the economics department at Creditanstalt-Bankverein, suspects that the more likely solution is a reduction in demand for imports.

That may not be as painful a process as it sounds. Manufacturing still occupies an extror-



Shop signs in central Vienna: appealing to affluent Austrians and tourists, alike

Productivity per employee		
Year	Index (1975=100)	Plus, minus % vs previous year
1990	180.5	6.0
1991	186.0	3.0
1992	190.2	2.3
1993	199.0	4.6
1994	215.8	8.5

Wages and salaries per employee*		
Year	Index (1975=100)	Plus, minus % vs previous year
1990	226.2	7.5
1991	239.1	5.7
1992	252.5	5.6
1993	263.1	4.2
1994	271.0	3.0

Wholesale prices		
Year	Index (1975=100)	Plus, minus % vs previous year
1990	136.2	2.9
1991	137.4	0.8
1992	137.1	-0.2
1993	135.6	-0.4
1994	137.4	1.3

Consumer price index*		
Year	Index (1975=100)	Plus, minus % vs previous year
1990	170.2	3.3
1991	175.9	3.3
1992	183.0	4.1
1993	189.6	3.6
1994	195.3	3.0

* Price indices based on monthly data for period indicated; wages based on income, prior to child allowances, of the average employee in manufacturing and mining; price index comprises on the basis of an average-sized urban family with average income.

Source: Austrian Financial Markets



Wildly beautiful scenery at the start of the Grossglockner road, near Bruck. Tourism has long been one of the most important components of the Austrian economy, accounting in good years for as much as a tenth of GDP. But in the past two years the net tourism surplus has suddenly deteriorated - from Sch51.4bn in 1993 to Sch43.7bn last year and Sch27bn in the first nine months of this year. Some observers feel that tourism may not regain its former position as the balancing factor for the country's visible trade deficit, as many international tourists seek warmer, more exotic destinations: see report, page five.

■ Banking: by Ian Rodger

High tensions continue

The shape of Austrian banking is changing amidst intensive competitive pressures and mediocre performance

Austria's banking scene has been in a state of high tension for much of this year and the cause of that tension shows little sign of abating in the near future.

The headline issue has been the completion of the privatisation of Creditanstalt-Bankverein, the country's second largest bank, a project launched in 1990 and which has once again been postponed because of the collapse of the government in October.

But there are also strains at Bank Austria, the largest banking group, arising mainly from its indirect purchase last year of a controlling interest in GiroCredit, the clearing organisation for Austria's savings banks. Further privatisation is lurking as an issue at Bank Austria as well.

Meanwhile, the sector's performance continues to be mediocre, reflecting the excessive competitive behaviour that has long been a hallmark of Austrian banking and which is generally attributed to the high degree of public ownership in it.

A measure of that mediocrity emerged in September when Moody's Investors Service issued financial strength ratings for the world's leading banks. The idea of this new rating is to assess a bank's own strength independent of those of its parent company or any government guarantees it might enjoy.

The results are particularly revealing for Austrian banks. Bank Austria, which enjoys a triple A rating on its long-term deposits, thanks to a city of Vienna guarantee, received only a C+ financial strength rating. Creditanstalt, which has an A1 rating on its deposits, has only a C financial strength rating. The Austrian government holds 66 per cent voting control of Creditanstalt.

Moody's defines banks with C ratings as having acceptable fundamentals within a stable environment or better than average fundamentals within an unstable operating environment.

GiroCredit, which has no government backing, has a D+ and only Erste Oesterreichische Spar Cassa Bank, which is also independent, achieved a B.

The cure for this general malady has long been clear - a combination of consolidation to remove excess capacity and

wearing the biggest banks from their government backers and political affiliations. The consolidation process has been under way for several years, with the latest step so far taken in the autumn of 1991 when Zentralparkasse, the Viennese savings bank group, took over the failing Ländersbank to create Bank Austria.

This was expected to be followed by Erste Oesterreichische and GiroCredit joining forces to consolidate the rest of the savings bank movement. But Erste was a reluctant suitor, and Bank Austria, which wanted to sell its 30 per cent stake in Giro as part of any deal, last year became impatient with Erste's dithering and instead bought up enough shares to give it 56 per cent control.

Giro, which is affiliated with the conservative People's Party, has not fitted in easily to the Socialist Bank Austria community. It has actively resisted some of BA's attempts at rationalisation, suspecting that a strategy of slow murder by a

If the Social Democrats retain control of the government, they will probably renew their attempt to sell the bank to the highest bidder. That would almost certainly be a foreign bank, which might well bring new competitive fizz to the domestic banking scene.

Whoever is in charge of the federal government will probably try to carry through with the plan to sell off its 19 per cent stake in Bank Austria, either to strategic investors or via international secondary offerings.

But Bank Austria's status is no longer as certain as it once seemed. The Social Democrats face losing their absolute majority in the city of Vienna elections next year for the first time in this century. That would mean, among other things, that they would lose their total grip over the bank, now exercised through a city foundation which holds just under 50 per cent of the shares.

The foundation, which was also the buyer on behalf of Bank Austria of Giro shares last year, is understood to be financially stretched because of loans it took out to pay for those shares. These loans have been non-performing as Giro had a bad 1994 and passed its dividend.

And if the People's Party wins the federal finance ministry, it would probably be less sympathetic than the Social Democrats to Bank Austria's plea for a 10-year transition period in adopting EU accounting guidelines on consolidation.

Mr Gerhard Randa, chief executive of Bank Austria, says the bank's capital ratio would deteriorate from 10.75 per cent to about 9 per cent if it had to consolidate both the foundation and Giro.

While there has been much controversy in the past two years over the possibility that control of Creditanstalt could pass into foreign hands, foreign ownership is increasingly becoming a part of Austrian banking life. Schoeller Bank, a medium size private and commercial bank, is now owned by Bayerische Vereinsbank, and last spring Bayerische Landesbank bought a 45 per cent stake in Bank für Arbeit und Wirtschaft (Bawag), previously controlled by the Austrian trade union movement.

There has also been considerable change at the top of the biggest institutions, with new chief executives at Bank Austria, Giro and Bawag in the past 15 months, and changes at Erste and Creditanstalt not too far away.

All of which suggests that the face of Austrian banking could take on a quite different shape in the next year or so.

By Ian Rodger

There have been big changes at the top of larger institutions in the last 18 months

thousand cuts lies behind them. In November, it even converted its participation certificates into preference shares and floated its preference shares on the stock exchange in a demonstration of its independence.

In the meantime, Erste has pulled off this year's biggest consolidation, acquiring a 70 per cent stake in Sparkasse der Stadt Salzburg in October for Sch1.9bn.

The next steps depend to a considerable extent on the outcome of next week's elections and then on municipal elections in Vienna next year.

If the People's Party succeeds in getting the upper hand in the government, it will probably be sympathetic to an Austrian-German-Italian consortium that is seeking to buy Creditanstalt. Mr Wolfgang Schüssel, the new leader of the People's Party, believes domestic control of the country's second largest bank is important.

Erste is a member of that consortium, which would indicate the likelihood of some rationalisation between it and Creditanstalt. The large rural Raiffeisen co-operative bank group, which three years ago made an abortive takeover bid for Creditanstalt, might also get involved again.

Tough views on spending controls

The new president of the National Bank is a man of forthright opinions

Mr Klaus Liebscher, the new president of the Austrian National Bank, is on the surface quite a contrast to his outspoken predecessor, Mrs Maria Schaumeyer.

Mr Liebscher is a financial man through-and-through with a reluctance to take up strident positions. Before assuming his post, he was chief executive of Raiffeisen Zentralbank, the central organisation of Austria's co-operative banks, and was president of the Vienna stock exchange.

Mrs Schaumeyer was a leading figure in the conservative Austrian People's Party which, under Austria's curious proportion system of sharing top jobs among members of the two leading political parties, has the right to name the central bank president.

But Mr Liebscher - perhaps because the situation has substantially worsened in recent months, with widening current account and public sector deficits - is already proving to be just as outspoken as Mrs Schaumeyer about Austria's financial and economic problems.

Some analysts and currency market speculators have even suggested that the 13-year-old link between the Schilling and the D-Mark could be threatened, although Mr Liebscher will not hear of it.

"The stable currency policy will be continued," he says, emphasising that it has helped create the strong economic growth and low inflation that Austria has enjoyed for most of the past decade. Austria strengthened that link early this year by joining the European Union's exchange rate mechanism immediately after it entered the EU.

However, Mr Liebscher is highly critical of Austrian governments at all levels for letting their spending get out of

control - "fundamentally, we have a sound economy with a very high savings rate, low interest rates and an attractive tax structure, but we are faced with increasing budget deficits that must be reduced in a substantial and sustainable way".

Social welfare programmes have, he believes, become much too generous - "people

do not really know how much the government is paying. If there was more self-payment, then they would understand the government's problems".

He was optimistic that the new government, "however it is composed", would deal with the situation. "My recommendation would be to do more next year rather than (implement) half-measures and then have to go through the same fights again. My priority would be to achieve it mainly on the expenditure side, although it is not realistic to exclude tax increases."

He was also eager that sacred cows, such as severe limitations on shop trading hours, be removed, because of the damage they do to the economy. "With the opening to the east and (membership of) the EU, Austria now has a completely open economy. That brings with it a more competitive environment, and we have to change our habits."

Mr Liebscher is not happy



Klaus Liebscher: welfare programmes 'too generous'

Continued on next page

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■ Equity market: by Ian Rodger

A visible weakness

The development of large institutional investors in equities has not yet happened in Austria

Austria's equity market is notoriously thin and weak. Its total capitalisation in 1993 was only about 15 per cent of GDP compared with 144 per cent in the US, 127 per cent in Britain and 117 per cent in Switzerland. This is despite the fact that Austria has one of the highest gross saving rates, 25 per cent of GDP, among industrialised countries.

Until the past three years, the weakness of the equity market has not been a great problem for the country. But now that large scale privatisation has become a necessity, it has become painfully apparent. In many cases, privatisations can only be achieved by calling on foreign investors, and that in turn has caused a popular reaction against it.

Since the Second World War, about a third of the country's industry has been owned mainly by governments or by banks controlled by the governments. Another third has been held by foreign owners and a further third by private individuals or families.

For most of this period, the country's economic climate has been remarkably stable, thanks to the politically-led social partnership of management and labour.

As a result, it was safe for banks to provide much more lending to industrial companies than they otherwise might have. Typically, equity accounts for less than 20 per cent of industrial company capital.

Moreover, the banks were in a good position to provide loan capital because individual Austrians preferred to place their savings in anonymous numbered savings accounts,

thereby escaping tax, than to invest in securities.

The development of large institutional investors in equities, such as insurance companies and pension funds, as seen in other countries, has not yet happened in Austria.

The government provides generous pensions to all citizens from its current account, which means that there is no public pension investment fund and very few private ones. And the insurance companies have benefitted from an oligopolistic market, being able to maintain adequate returns by investing in government securities and raising policy premiums when necessary.

The weaknesses of this system did not become apparent until the first wave of partial privatisations via stock market flotations in the late 1980s of leading companies such as the Verbund electric power company and Creditanstalt-Bankverein.

In all of these operations, the government maintained majority control and so was not very concerned about where the rest of the shares went.

Political rows

But from 1992, when it became apparent that international investors would no longer accept partial privatisations, the situation changed. In cases of small companies, such as microchip maker Austria Microsystems, no one made much of a fuss when foreign investors bought up a majority of the shares. But the prospect of foreigners holding a majority of the shares of integrated oil group OMV or the venerable Creditanstalt has caused huge and as yet unresolved political rows.

In early 1992, the Austrian financial community, with the support of the finance ministry, launched a multi-faceted initiative to strengthen the equity market. Wealth taxes have been reformed to incite family controlled companies to go public, legislation to make

the market more trustworthy has been passed and regulations on insurance company investment practices have been relaxed. Next year, in all likelihood, an independent market supervisory agency will be created.

But, as Mr Johannes Attems, the coordinator of this reform drive admits, the problem is still participation - "the framework is not too bad now, but we still have to make the horses drink," he says.

Mr Attems, who is an executive director of Oesterreichische Kontrollbank, cites a number of forces that should gradually strengthen the market:

● The government's immense budget difficulties will force it to withdraw gradually from the pension area, clearing the way for the development of private pension funds.

● Increasing competition in the insurance business arising from Austria's European Union membership will force the insurance companies to look for the higher financial returns only available from equities.

● The creation of a single European currency will make the Austrian market more attractive to more European investors because the exchange rate risk will disappear.

● Banks, which are themselves under growing pressure to perform better, will probably become increasingly reluctant to provide companies such high levels of debt financing as in the past.

Meanwhile, the processes of privatisation and stock market flotations of private companies are likely to continue to be as bumpy as they have been in the past two years.

The issues are complicated by the fact that long years of half-hearted supervision by governments and banks have left many industrial companies not in the best shape for selling on the market.

A prime example is Lenzing, one of the world's largest producers of viscose fibres. Bank

Austria and Creditanstalt together hold a small majority of the shares and want to get rid of them.

But a secondary offering would be difficult because the company's recent track record is not that strong. The more attractive alternative is to sell to a strategic investor who in this, as in most cases, is going to be a foreigner.

Another type of valuation problem emerges in the case of Creditanstalt itself. The government has been committed to selling its 70 per cent voting stake in the bank for the past five years, but has had great difficulty doing it. Last year, the government decided to sell to a strategic buyer, but has become embroiled in controversy over the price to demand.

Suspicious

The bank itself and a consortium of Austrian, Italian and German groups interested in buying it believe offers should be based on the stock market price. But the finance ministry is suspicious of the market price, because the market is so thin.

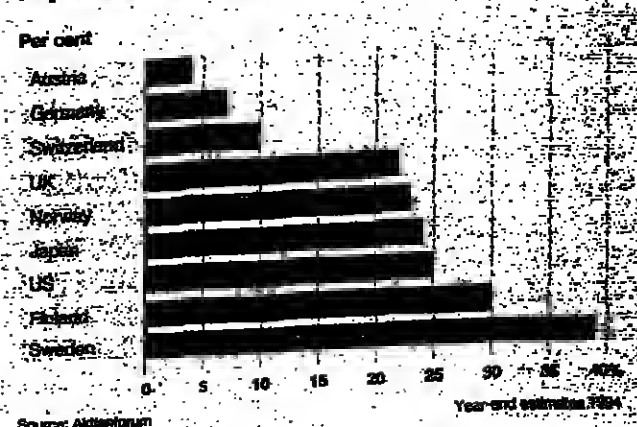
Indeed, the Creditanstalt share price has fluctuated wildly from a high of Sch933 in 1993 to a recent price of Sch540.

In the midst of these difficulties, considerable credit must be given to OIAG, the state industrial holding company. It has had a large agenda of privatisations and market flotations, but has continued to attract a growing number of Austrian and foreign investors to its offers.

It has been criticised for pricing its shares too low - the recent flotation of steelmaker Voest Alpine Stahl was set at only three times estimated 1995 earnings - but Mr Attems rejects the criticism.

"Yes, the prices have been low, but they have done that to promote the long term interest of shareholders. If you have a large programme, you have to keep your clients happy."

Population owning shares



■ Profile: Mayr-Melnhof Karton

Learning to live with a listing

Europe's largest maker of carton board rebuilds investor confidence

In late August, Mayr-Melnhof Karton, the carton board manufacturer, reported a first half net profit of Sch216m (€14m), double the level earned in the same period of the previous year.

It said demand had been brisk in the first half and that its plants had worked at full capacity. Some cooling of activity

was foreseen. But Mr Michael Gröller, the chief executive, forecast that net income would more than double to Sch400m in the full year, making a dividend increase possible.

On October 16, Mr Gröller and other executives gave an indication in an interview that the market situation had changed. But four days later, the group confirmed a report in an Austrian newspaper that it had introduced short-time working at one of its largest plants in response to a drop in orders.

Mayr shares, which are among the most actively traded on the Vienna Stock Exchange, lost 13 per cent of their value in the four weeks following this announcement. Late in November Mayr felt obliged to put out a statement assuring shareholders that there would be "no long-term material effects on the business."

Many quoted Austrian companies are having a hard time adjusting to the expectations of international investors. Mayr, a long-established and very successful family-controlled company, has had more trouble than most since making a Sch2.88bn international public offering of 4m new shares in April 1994.

The offer of 40 per cent of its enlarged capital was highly priced. The managers, Creditanstalt-Bankverein and Morgan Stanley, had to push inves-

tors hard to complete the sale. Their reluctance seems to have been well founded. The shares have not yet recovered to the offer price of Sch720 each.

Only two months after the flotation, the company released an ambitious profit forecast due to sharp rises in raw material prices.

Mayr executives appeared to be making some headway this year in rebuilding investor confidence. Its full year 1994 results were better than the revised forecast suggested and its first half was very strong.

Until the slip in October, it was careful to disclose important information to the market. It even published a memorandum it had sent to customers in September assuring them that it would not raise its carton board prices again this year.

But investors can be unforgiving and it may take time before the company's strengths are fairly reflected in the share price.

Mayr is active in three businesses - making carton board, producing and folding cartons, and collecting and selling waste paper.

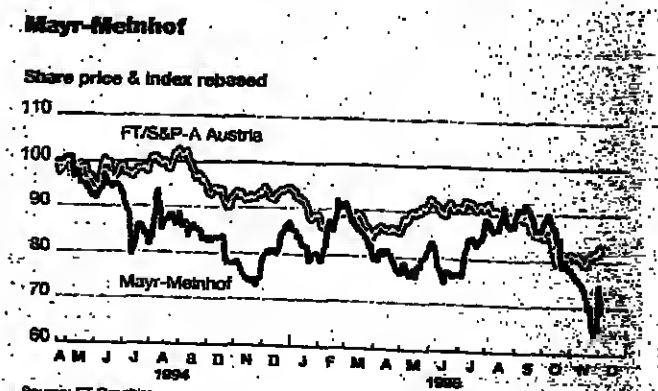


Michael Gröller, chief executive: "We are in a good position in the face of legislation on packaging."

Although family-owned, it has been run by managers who are not family members since the 1950s. Early on it recognised the need to have operations across Europe, especially to meet the demands of multinational companies, for example in supplying breakfast cereals maker Kellogg with folding cartons.

It believes it will benefit from customers' growing inter-

Continued on page six



Ian Rodger

■ Profile: First Austrian Bank

Small, strong and growing

Visitors to Vienna could hardly fail to notice Die Erste Österreichische Spar-Casse-Bank. The bank's distinctive logo seems to project from every other street corner.

Investors, too, may pay more attention to Die Erste in the future, as it seems to be about to play a significant and profitable role in rationalising Austria's generally undisciplined financial sector.

Die Erste is Austria's oldest bank and still its strongest. In September, it won the highest rating of Austrian banks, a B, under Moody's new Bank Financial Strength analysis (BFSR). This rating only measures banks' own resources, and specifically excludes government and other external guarantees. But it is relatively small, ranking fifth, with assets of Sch226.1bn at the end of September. This compares with more than Sch600bn at Bank Austria and Creditanstalt-Bankverein, the country's two largest banks.

GiroCredit, the bank that acts as the clearing organisation for most Austrian savings banks (including Die Erste), and Bank für Arbeit und Wirtschaft (Bawag), the trade union controlled bank in which Bayerische Landesbank bought a 45 per cent stake in June, are also bigger.

Until the 1980s, Die Erste was exclusively a Vienna savings bank. Changes in Austrian banking legislation in the late 1970s made possible the acquisition of other banks and the opening of new branches.

In an era when other leading Austrian banks chose to expand their international activities - in most cases unsuccessfully - Die Erste concentrated on building up its core retail business.

Since 1990, it has acquired some 19 savings banks with aggregate total assets of Sch70.6bn. Its purchase of a 70 per cent stake in Sparkasse der Stadt Salzburg in October for Sch1.9bn boosted its network to 318 branches, three times the level of a decade ago and only slightly smaller than that of Bank Austria.

Die Erste is not immune to the weaknesses of Austria's banking industry, which are mainly the result of excessive competitive behaviour by the large number of banks controlled by the public sector, and labour market rigidity. By international standards, its lending margins - 5.1 per cent last year - are thin and its staffing is excessive. Operating costs last year were 76 per cent of interest and commission income, and return on equity only 5.4 per cent. But the bank has worked hard and successfully to attract profitable portions of the retail market -

doctors, lawyers and other highly paid independent professionals - and has embarked on a programme to reduce its staff by 15 per cent over the next three years, mainly through natural attrition.

In the first nine months of this year, operating revenue was Sch4.77bn with Sch3.2bn coming from net interest income and just under Sch1bn from commissions. Pretax profit was Sch1.3bn, 11.1 per cent higher than in the same period of last year.

Customer loans account for

DIE ERSTE
österreichische Spar-Casse - Bank AG

just over half of the bank's balance sheet, and interbank business for another third. About 30 per cent of lending goes to individuals, 23 per cent to trade and commerce and 10 per cent to housing. Only 5 per cent of creditors are outside Austria.

On the liability side, over 85 per cent of primary funds come from savings deposits. Shareholders' equity at the end of September stood at Sch8.5bn. The BIS capital ratio was 11.6 per cent at the end of last year with a 7.67 per cent tier one ratio.

Die Erste managed to escape the first round of bank rationalisation in Austria in the early 1990s. In the autumn of 1991, Zentralsparkasse, another Vienna savings bank, took over Landerbank to create

Bank Austria. That brought into new focus a growing problem over the status of GiroCredit. The new Bank Austria and Die Erste were Giro's two largest shareholders and deposit customers, but also its main competitors in many wholesale banking activities. Moreover, Die Erste and Bank Austria also competed against each other in these areas.

Many thought that Giro and Die Erste, both identified with the conservative People's Party, could be persuaded to merge, but Die Erste was never comfortable with the idea. It was not big enough to buy a decisive controlling interest in Giro and did not want to lose control over its own business.

In the end Bank Austria's parent foundation raised its stake in Giro to 56 per cent last year, and has begun the process of rationalisation by combining the capital markets and some foreign activities of Bank Austria and Giro.

Giro, in which another 75 savings banks throughout Austria also have shareholdings, has recently objected to what it sees as an attempt by Bank Austria to destroy it slowly by a thousand cuts, and it now appears that a new round of negotiations with all parties concerned is under way. A logical outcome would be for Giro to be liquidated and for Die Erste and Bank Austria to share out its businesses and provincial savings bank network. But logic has not always prevailed on Austria's banking scene.

■ Profile: Unternehmens Invest (UIAG)

A pioneering equity advocate

"We are like missionaries, we go to small companies marketing the idea of equity capital," says Mr Kurt Stiasny, chief executive of Unternehmens Invest (UIAG), one of Austria's few venture capital companies.

Mr Stiasny operates in a tough environment. Austrian entrepreneurs have grown up believing that equity funding has to be minimised and bank finance maximised - "we were taught at university that high leverage was a good thing," he says.

Debt financing may suit companies in a few stable sectors but it is not ideal for Austria's many small and medium-sized manufacturers, Mr Stiasny argues.

His problem is convincing a small company understand that a broader equity base can help it weather recessions, expand abroad or develop new technologies. Moreover, he

says, companies with high borrowings tend to delay telling their bankers when things go wrong.

With a view to stimulating equity investment in small companies, the Austrian government brought a law into force early last year allowing the creation of finance companies for small and medium-sized firms.

These companies are free from both income tax and capital gains tax. Shareholders in these new ventures are also exempted from these taxes on gains from shares worth up to a value of Sch200,000 (€12,800) nominal.

UIAG was the first company to take advantage of this legislation. It was founded in 1990 by Creditanstalt-Bankverein and a Deutsche Bank affiliate. It floated its shares on the Vienna Stock Exchange shortly after.

Its policy is to take minority stakes in small companies for a limited period. Individual investments range from Sch150n to Sch350m.

Rising star

Its track record is like that of most venture capital operations, consisting of a few duds, some good performers and at least one star.

The star is Wolford, a high quality tightens manufacturer which came to the market last January since when its shares have soared from an issue price of Sch440 to a recent Sch1,300.

UIAG, which reduced its stake in Wolford from 19 per cent to 2 per cent in the flotation, reported a surge in its first half profits from Sch30m to Sch98m. It made clear that the near doubling of its total assets from Sch363m to

Sch619m between the end of June 1994 and the end of June 1995 was mainly attributable to gains from Wolford.

Another big investment has been in Binder & Co, a Styria-based company that makes exterior cladding for buildings and systems for separating waste materials for recycling. UIAG reduced its stake from nearly 26 per cent to 3 per cent in 1993, realising a profit of Sch65m.

UIAG's other stakes are in JCK Holding, a German textile trading company; Schrack Seconet, a maker of hospital fire alarm and communications systems; Le Duignon, a perfume distributor; and EWS Energy, a Canadian company developing a method for making hydrogen from electrolysis.

Mr Stiasny says the group looks at about 100 companies per year for possible invest-

ment. It rejects 80 of them immediately and does a full feasibility study on 10.

As the list of companies in which UIAG is vested shows, the firm is wary of high technology companies. It has been willing to make investments abroad because of the difficulty of making satisfactory deals with Austrian companies.

UIAG is setting up its own international network. It has established representatives in Prague, Bratislava and Budapest. And it is setting up a joint venture with a Canadian consulting company to help small Austrian companies develop in North American markets and assist North American companies build a presence in central and eastern Europe.

Ian Rodger

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■ Touring the capital

A day to remember

For the business visitor with a free day in Vienna, Carina Lafite highlights some of the city's many attractions

For a princely start, take breakfast in the Palais Schwarzenberg, a baroque palace overlooking quiet and elegant gardens in the centre of the city. The 250-year-old palace at the south end of Schwarzenberg Platz was converted by the current Fürst Schwarzenberg, just after the Second World War, into a hotel and restaurant.

The restaurant overlooks seemingly endless gardens leading up to the Lower Belvedere, and even at 7:30 in the morning it feels romantic – especially so after a fresh snowfall.

After breakfast, burn off your kaiserlicher Guehupf by crossing the gardens to the Upper Belvedere art gallery where all the Gustav Klimt and Egon Schiele have recently been brought out again, much to the pleasure of Art Deco addicts.

On the way out, ignore the taxi rank and risk a ride in the tram marked D (tickets can be obtained from a machine beside the driver). The D is a bit like the old number 9 bus in London, weaving its way from one end of the city to the other, passing most of the landmarks along the way. Many of the D trams are also rather ancient, complete with cabbies for fare checkers.

Alight two stops later at the Opera, break away from the



Floodlit splendour: Austria's Parliament Building in Vienna, the capital city

mobs heading down the glittering Kärntnerstrasse and head for the Secession, a five-minute walk in the opposite direction.

This important Jugendstil building was created in 1897 by the leading figures of the Secession Association of Austria's Creators of Fine Arts, including Josef Hoffmann, Klimt, Josef Maria Olbrich and Otto Wagner. It still follows the founders' motto – "To the time its art, to the art its freedom" – and features eclectic displays of Austrian and international modern artists in its frequently changing exhibitions.

Stay with the period and take the Number One underground line from Karlsplatz, a Wagner masterpiece, one stop to Stephansplatz. Walk up the

Graben, a broad pedestrian precinct flanked by Jugendstil houses that host some of Vienna's best cake temples and antique dealers and feature wonderfully weird ornamentations on their top floors.

If you feel a little peckish, you can safely trust a sign just off the Graben in the Dorotheergasse with the name 'Trzesniewski, a tongue-twister even for Austrians. Don't be put off by the fifties decor or the queue – just indulge in the unique sandwiches (recipes are a well kept secret brought in from Poland nearly 100 years ago) and try a 'Puff', which translates as 200ml of beer, the maximum amount a Viennese housewife would allow herself before midday.

Or you might take refuge nearby in Vienna's oldest coffee house, the still remarkably unspoiled Café Bräunerhof. Try a 'Melange', which is not unlike Café au Lait – and don't be irritated if it takes three to four 'Herr Ober, bitte', before someone advances your table.

Karl Kraus, Josef Roth, Peter Altenburg and other members of the Austrian turn of the century intellectual elite had the same trouble 70 years ago, but they still kept coming back to exchange their revolutionary ideas.

If you have an interest in jewellery, visit the Dorotheum, which puts on auctions as well as permanent sales exhibitions. A more personal service can be had at Köchert in Neuer Markt, where the same family that served the Habsburgs is

still in charge and the motto remains, 'Noblesse Oblige'.

If you are into old books, maps and prints, Gilhofer's Antiquariat in Bognergasse specialises in Austria, Vienna and natural science.

Then observe the young bankers and other professionals piling into the Schwarze Kameel across the street, a restaurant designed by Adolf Loos and featuring Viennese specialities and excellent wines by the glass.

Oenophiles should try to persuade the owner to let them continue the tasting in the Roman cellar, three levels below the ground floor. Lord Nelson, when visiting Vienna with Lady Hamilton, emerged with a bottle of French champagne, then a rarity in the anti-Napoleonic Austrian empire.

Modern art

Cross the Freyung and once again board tram D at Schottentor. Modern art enthusiasts and pop art fans should alight at the fifth stop from Schottentor and visit the Palais Liechtenstein which houses the Museum for Modern Art, including a large part of the Peter Ludwig collection. Nature lovers and joggers should continue and will arrive twenty minutes later at Wertheimstein Park.

This private estate was handed over to the city by Leopold Ritter von Wertheim, a director of the Viennese Bank Rothschild, at the turn of the century. The Biedermeier-style villa has been left untouched and turned into a museum, giving the visitor a rare feel for how arts, politics and finance blended together at that period.

Another architectural treasure is the strange Art Deco house built by Otto Wagner for

himself and his family in 1890 in the Vienna woods. It was restored after the second world war by the painter Ernst Fuchs who added his own contemporary style to the decoration. Best reached by taxi.

If you want to remain in the same period and bear some good music too, attend a concert in Wagner's masterpiece, The Steinhof Institution Church, situated to the extensive gardens of the Psychiatric Therapy Institution of the City of Vienna.

Music lovers will be pleased to know that a new electronic ticket service enables you to buy tickets for most events at banks and some shops rather than having to queue at the Bundestheaterkasse – another example of long overdue liberalisation in Austria.

Finish your day at a Würstelstand. Situated in little butts all over Vienna, these stands provide night owls with sausages, beer and insights into politics. If José Carreras is in town, you might spot him at his favourite Würstelstand by the Opera.

Addresses:
Hotel Restaurant Schwarzenberg, 1030 Wien, Schwarzenbergplatz 9.
Österreichische Galerie im Oberen Belvedere, 1037 Wien, Prinz Eugenstr. 27.
Wiener Secession, 1010 Wien, Friedrichstr. 12.
Trzesniewski, 1010 Wien, Dorotheergasse 1.
Café Bräunerhof, 1010 Wien, Stallburggasse 2.
Dorotheum, 1010 Wien, Dorotheergasse 17.
Köchert, 1010 Wien, Neuer Markt 15.
Gilhofer, 1010 Wien, Bognergasse 2.
Schwarze Kameel, 1010, Bognergasse 5.
Museum moderner Kunst, Palais Liechtenstein, 1090 Wien, Freyung 1.
Wertheimsteinpark, 1190, Döblinger Hauptstrasse 92.
Villa Wagner, Privatmuseum Fuchs, 1140 Wien, Hüttelbergstr. 26.

■ Tourism: by Ian Rodger

German stayaways hit earnings hard

Competition from exotic locations is proving hard to match

You have to give the Austrians full marks for effort. They are promoting their ski resorts this season – even in Switzerland.

That is a good measure of the desperation that has justifiably spread through the country's tourism industry in the past year or so. The country that used to enjoy the world's largest per capita earnings from tourism has suddenly seen its net income from this source shrink dramatically. Indeed, the net tourism surplus has slumped from Sch61.4bn in 1993 to Sch43.7bn last year and only Sch27bn in the first nine months of this year.

Not so long ago Austria's tourism industry seemed to have the best of all possible worlds – a landscape that

appealed to holiday makers in both winter and summer and an extraordinarily rich cultural heritage that drew thousands of visitors every year to its two principal cities, Vienna and Salzburg.

Tourism accounted for close to a tenth of gross domestic product and employed around 400,000 people, 11 per cent of the labour force. In 1991, it brought in Sch160bn in foreign earnings.

Today, as the country's income from tourism sags, sending the balance of payments into record deficits, many people wonder what has gone wrong, and, whatever it is, whether it can be fixed.

Most economists believe that tourism will not recover its past economic prominence. An official in the ministry of economic affairs pointed out that a long term decline had in fact been detectable for many years. The combination of the steady reduction in real travel

costs and the opening of relatively low cost resorts in exotic locations has created competition that Austria cannot match.

However, this decline was interrupted in the early 1990s by a number of extraordinary factors that resulted in many people failing to spot the underlying trend.

The lifting of the iron curtain in 1989 released a huge flow of curious visitors from former eastern European countries. The Gulf war in 1990 discouraged many Austrians and other Europeans from travelling abroad. In the summer of 1991, reports of polluted beaches on the Adriatic Sea drove many European holiday-makers to Austria's pristine alpine lakes instead. The war in former Yugoslavia has stopped many people from taking both winter and summer holidays in that region, to Austria's advantage.

All these extraordinary phenomena have faded in the past year or so, and a reverse pressure has occurred because of the strength of the schilling – which is tightly tied to the D-Mark – against most currencies.

In the first seven months of 1995, the number of overnight stays in Austrian hotels fell by 4.2 per cent to 74.4m. This decline has been entirely attributable to foreign guests. Domestic guests were actually up 0.7 per cent.

The worst declines were registered by guests from Britain (-13.4 per cent) and Italy (-8.9 per cent), countries where the national currency has dropped significantly against the schilling. A more disturbing statistic is the 7 per cent drop in overnight stays by Germans. Austria's northern neighbours are by far the most important group of visitors, accounting for nearly two thirds of the total, and currency is not an issue for them.

That can only mean that Germans are finding better value elsewhere. Critics say that many Austrian resorts have not responded quickly enough to changes in public tastes and to their reduced competitive standing.

"We have to ask what people are looking for and what they want to do. We have the resources but we have to ask the right questions. Holiday makers do not come to look at the electric power stations," Mr Werner Schicklberger, an economist at Bank Austria, says.

The Austrian National Tourism Organisation and the provincial tourism agencies have recognised the changes and have been offering low cost packages to cater to special interest groups for several years.

Mr Josef Christl, head of the economics department at Creditanstalt-Bankverein, and one of the first economists to be pessimistic about tourism, says it is simply a matter of price.

"There has been such a huge change in the relative prices of tourism for both foreigners and Austrians. We do not see a recovery".

Mr Werner Schicklberger, an economist at Bank Austria, is less gloomy. He points out that urban cultural tourism has held up extremely well, with Vienna and Salzburg both reporting slight gains in overnight stays so far this year.

He says Austria's particular vulnerability was that it appealed to middle earning Germans, individuals who would pack their family into the car and pull a mobile home to a trailer park by a lake in Tyrol. They are the ones who are most likely to be impressed by lower prices elsewhere.

The obvious answer would appear to be to move upmarket, but it would be difficult for Austria to compete with Switzerland, which has a strong hold on this area. So perhaps it is not so silly after all to go after the Swiss middle market.



The Numberberg Hut in the Stubai Alps



Exploring Vienna's old world charm: a drive in one of city's famous horse-drawn carriages

'Austria offers no warm beach'

Continued from page three

with the deterioration of the current account balance in the past three years, caused mainly by a sudden weakening in the tourism balance.

"We are not in a position where we have to be worried, but we have to find ways to improve all the activities in the balance of trade. We have skilled people, but we have to do more in research and development."

Tourism would not resume its former position as the balancing factor for a chronic visible trade deficit – "there is a general change in people's leisure behaviour. They want to see more exotic places and it has become cheaper to get to these places. And we do not have a warm beach in Austria in winter".

As the former head of the stock exchange, Mr Liebscher remains very committed to the development of Austria's anemic capital market. "What I try to do is explain to people that we were like Sleeping Beauty. We had 30 years of silence and then the market was discovered by international investors and it woke up. Expectations were very high and we have had to do a lot in a short time."

"What we need to do now is to attract large institutions, and we can only do that if we have more and larger companies on the market." Privatisations have been very successful this year, he points out.

On the banking front, he is not critical of the seemingly never-ending attempt to complete the privatisation of Creditanstalt-Bankverein – "it is not good for a bank with a high

reputation to be always in the newspapers. I hope in 1996 we will come to a solution".

Mr Liebscher dissociates himself from the strident position of his predecessor who said last year it was unthinkable for Creditanstalt to be controlled by non-Austrian interests. "We are in a liberalised world so we should be relatively open. The idea of a core holding in Austrian hands has my sympathy, but it is not the only factor. In the end, the most important thing is what helps the business of the bank."

Mr Liebscher rejected recent reports of several billions of dollars being laundered through Austrian banks. "I do not understand such claims. We watch over foreign exchange movements and there are no indications of

such large transactions." The banking act revisions had put in place a strong set of measures to prevent money laundering through Austrian banks, including an obligation on bankers to report any suspicious dealings or clients. Some reports on accounts worth Sch2.7bn had already been lodged, and accounts with some Sch600m had been blocked. "The system is working, the banks are very cautious."

He dismissed worries in some quarters about Austria's anonymous numbered bank accounts. Foreigners were not allowed to use them, and could not use Austrian representatives as fronts, because bankers were obliged to assure themselves about the identity of the beneficial owners of an account.

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6 AUSTRIA

■ Transport; by Ian Rodger

The hills are alive with sound of motors

Increasing volumes of traffic have led to protests over congestion and pollution

Arriving at the top of a high alpine pass can be exhilarating, providing a sense of achievement as well as beautiful views in all directions.

Not so at Austria's Brenner pass, for centuries the main thoroughfare between Italy and Germany, and still the easiest way across the Alps.

Approaching the Brenner from the Austrian side is a depressing experience. The long, gently rising Wipp valley has been badly scarred by a motorway built in the 1960s, when giant concrete bridges and cliffside spans were deliberately erected to be seen.

At the narrow pass itself, the motorway jostles for room with the old road and a double-track railway. The small space which remains is covered in tarmac to serve as a loading and unloading station for lorries piggybacking on the railway.

Piggybacking has to end at the pass because Italy is several years late in fulfilling its promise to enlarge the rail tunnels on its side of the border.

The issue of how best to manage freight transit over the Brenner appeared to be settled with an agreement between Austria and the European Union in May 1992, but it has arisen again this autumn.

In early October angry residents of Innsbruck and other towns on the Brenner route blocked the motorway for 24 hours and served notice they would do so again unless the volume of truck traffic was reduced.

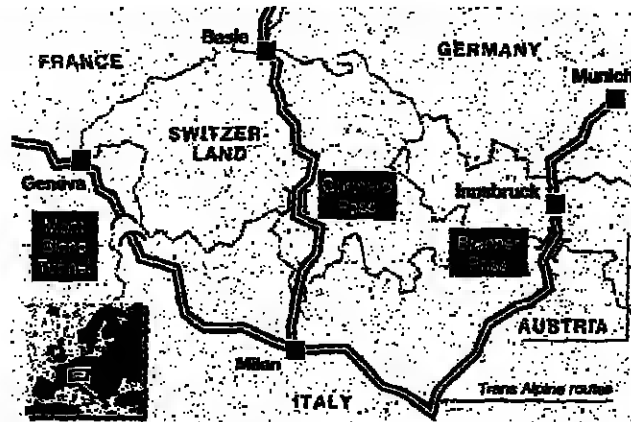


Route to the Brenner Pass: the Europa Bridge, near Innsbruck

"There is no longer a possibility of a compromise. We are building an alpine attack force," says Mr Fritz Gurgiser, head of Transforum Austria, a local pressure group with broad support from the Austrian Alpine Club.

Mr Gurgiser, who runs a steel fabricating business near Innsbruck, says the measures aimed at reducing traffic and pollution which were introduced with the transit agreement have not worked.

The number of lorries in the first half of this year was nearly 725,000, 37 per cent higher than in the same period of 1991. This has been possible because the number issued of so-called "eco-points", the currency conceived to control movements, was far higher than it should have been. This, Mr Gurgiser alleges, was the result of lobbying by haulage companies.



(Ecopoints are distributed by Brussels to all interested EU countries without charge. Each lorry crossing the Brenner must spend a number of ecopoints depending on the amount of NOx (Nitrous Oxide) per kilowatt-hour that it spews out. The idea is that hauliers can only expand their usage if they use lorries that pollute less. In theory, the overall number of ecopoints issued was also intended gradually to decline but this has not happened.)

Mr Gurgiser also complains that Austria's lorry road charges are having to be reduced to bring them into line with EU levels, thereby removing the incentive to use the piggybacking service or pure rail freight.

Austria's ministry of transport does not contest Mr Gurgiser's facts and figures but puts a different interpretation on them.

Yes, too many ecopoints were issued, it says, but an innocent estimating error was made because statistics on transit traffic were not complete. They excluded empty lorries and those dropping part of their load en route.

It agrees, too, that lorry road charges have had to be reduced, but says the Austrian government has tried to offset the impact of this by raising lorry road taxes and fuel taxes, which only affect Austrian lorries, and by doubling the Brenner motorway toll last July. These measures will bite only gradually, however, and in the meantime, piggybacking is down 20 per cent this year.

One main reason for the increase in traffic has been the recovery of the Italian and German economies this year. Lorry traffic over the Brenner stabilised between 1992 and

1994, leaving most countries with plenty of unused ecopoints.

Today, there is a shortage of ecopoints in some countries, and Austria, which has not used all of its points, has been called upon to return them to Brussels for distribution to those hardest hit.

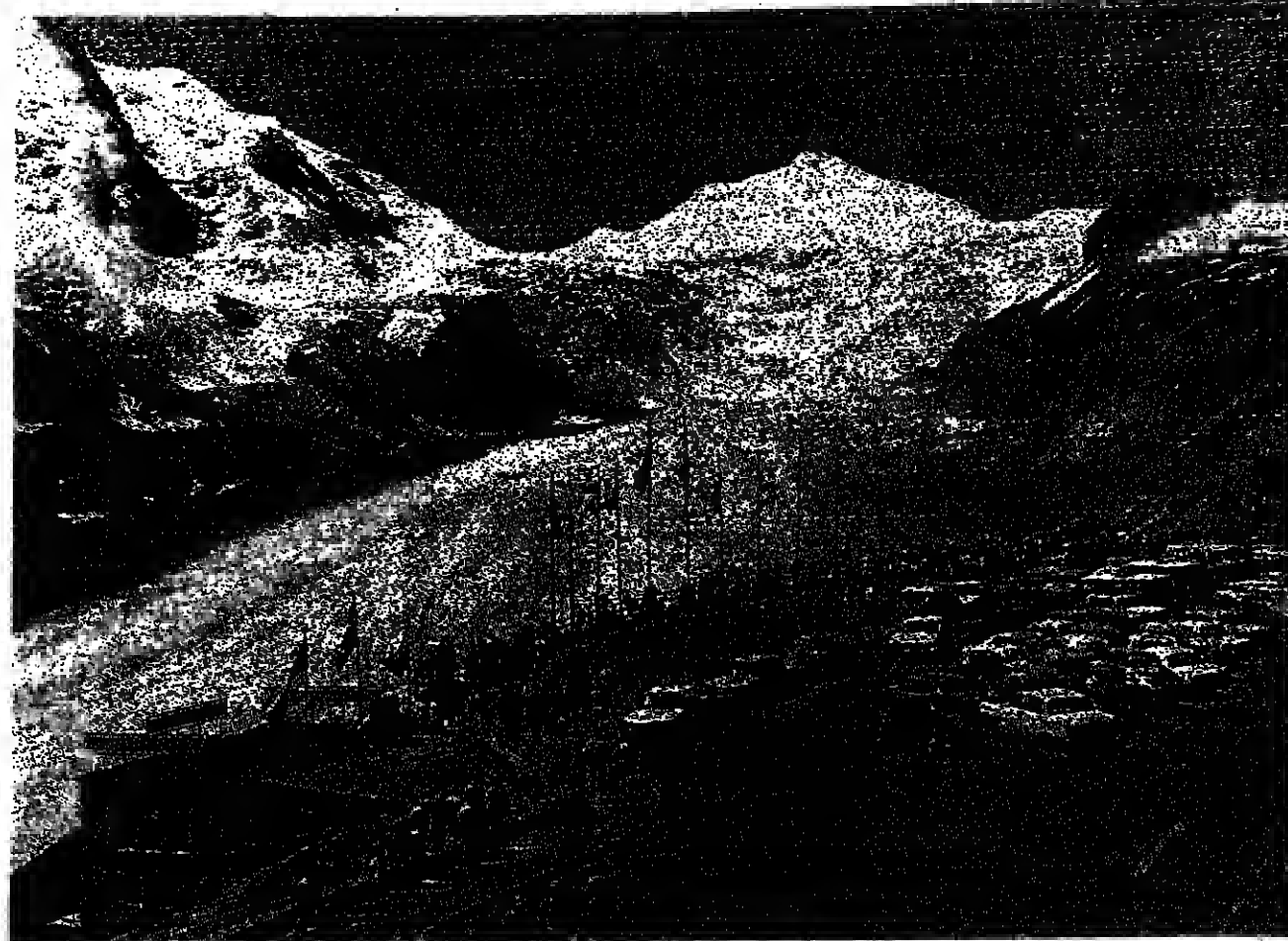
Meanwhile, the government, together with its EU partners, is working on longer term solutions. In mid 1997, a system of fees based on distance travelled will be introduced for lorries, thereby encouraging the movement to piggybacking. As an interim step, the government plans to introduce a flat rate vignette for all vehicles using motorways next summer.

Also, the governments of Italy, Germany and Austria and the European Commission agreed a year ago to launch a long term project to upgrade the rail line between Munich and Verona.

The plan is to build it step by step, with the heavily travelled section between Innsbruck and Wörgl, being the first. Brussels has recently contributed Sch800m toward the estimated Sch800m planning costs and the government has established a joint stock company with the hope of attracting private partners to the project.

The last step would be a new base tunnel under the Brenner, but it would be built only if necessary. Mr Gurgiser believes the existing rail line, whose capacity is not even a quarter used, will prove adequate for all foreseeable needs. The ministry says it does not know, but the decision can be postponed for at least five years.

It all sounds promising, but it remains to be seen if the Tiroleans will be patient.



Mountain splendour: the Pasterze Glacier, opposite the Grossglockner - there is good access by alpine roads

Picture by Peter Baker

■ Gaming companies; by Ian Rodger

Yielding healthy returns

A casino operator and a slot machine maker have expanded outside their home market

Austrians are not noted for being keen gamblers. Yet the country is host to two large companies that are active throughout the world in the gaming business.

Casinos Austria is a state-controlled group with a quoted Australian subsidiary that claims to be the largest casino owner and operator outside the US. It runs gaming houses in locations as diverse as Christmas Island and Argentina and 600 cruise ships too.

Novomatic, a privately-owned group based in a Vienna suburb, is still a modest participant in the casino business, but ranks itself as the world's sixth-largest maker of slot machines with annual sales of some Sch2.6bn (£160m).

Supporters of Harvard professor Michael Porter's theory that companies in a given sector thrive by clustering together should not get too excited.

There is little evidence that the two have had any influence on each other's development, except that Casinos Austria is a significant customer for Novomatic's slot machines.

Casinos Austria was set up in the 1930s to promote domestic tourism, but fell into mysterious hands after the second world war. When the finance ministry refused to renew its

licence in the late 1960s, the national tourist office bought it. Two of the country's leading insurance companies took minority stakes.

The insurance companies and a few other independent investors are still shareholders. Two years ago Münze Oesterreich, the Austrian Mint, took over the controlling stake, after the privatisation of the tourist office.

An initiative was made at the time to launch the group on the Austrian stock market. In the end it was decided to keep its ownership in the

NOVOMATIC

hands of the state and existing institutional shareholders. Mr Leo Wallner, the man who rebuilt the business and remains its chief executive, worries about undesirable types buying big shareholdings and throwing their weight around.

Novomatic was started by Mr Johann Graf in 1970 as a small operation selling and servicing slot machines and juke boxes in bars in the Vienna area for British group JPM.

Graf, who still owns 97 per cent of the group outright, began manufacturing on his own account in the late 1970s just as the application of electronics to slot machines was becoming practical. Today, Novomatic controls more than 10,000 slot machines.

Both companies see a rosy future for their businesses.

"Governments everywhere need more money. We provide it in a convenient way," says Mr Graf, referring to the tax revenues governments make from gambling.

But their strategies for exploiting that future to the full are strikingly different.

Casinos Austria is continuing with its winning strategy of the past two decades: expanding aggressively abroad and while carefully tending its monopoly at home.

From a modest start in the Netherlands, the group now operates 55 casinos in 14 countries and another 21 on cruise ships. It first published consolidated accounts for 1994, revealing profits before tax of Sch99.9m on revenues of Sch8.2bn.

Last year, it spun off its activities outside Europe into an Australian company. It floated 45 per cent of the concern's shares on the Australian Stock Exchange in December at a price of A\$1 per share.

Mr Wallner explains that the group wanted a legal entity that would not be associated with the European Union. The parent retains a firm grip on the unit through its statutes. These stipulate that Casinos Austria must maintain majority ownership and that no other investor can hold more than five per cent of its shares.

Mr Wallner says that the group avoids operating in areas where security is uncertain. It has withdrawn from Moscow and has never tried to start operations in the Andean

countries of South America where drugs cartels are powerful. It withdrew from Croatia when the war began in former Yugoslavia.

In March Casinos Austria opened what it describes as Europe's largest casino in the resort town of Baden, south of Vienna. Built at a cost of Sch800m, it has 35 gaming tables and 317 slot machines.

Novomatic too is interested in expanding its business as an owner or operator of casinos, but slot machines remain its main focus. Mr Graf believes that today's gamblers prefer

CASINOS AUSTRIA

the privacy and anonymity of these machines to the social glitter of the gaming tables. And that is fine with casino operators because slot machines need fewer staff to service them and are thus more profitable.

Novomatic sells its machines under a number of brands but is increasingly settling on the Admiral name. Its strategy relies on continuing innovation in the games on the machines. Mr Graf says he spends 10 per cent of revenues on product development and brings out 30 new models a year.

Both groups are excited about the recent legalisation of gambling in neighbouring Switzerland and have been prominent among those seeking licences to operate full-scale casinos there.

Ian Rodger

Mayr-Melnhof expands into eastern Europe

Continued from page four

est in the environment. Its board manufacturing is based on recycled waste paper.

"We are in a good position in the face of legislation on packaging. We can demonstrate that [in terms of production] we are in a closed loop," Mr Gröller says.

Mayr has adopted a strategy of acquiring competitors in these three highly fragmented sectors. It has accelerated the pace since raising Sch2.9bn from the public offering.

The carton board division is already the European leader with plants at eight locations, capacity of 1.1m tonnes a year and a 30 per cent European market share.

The group claims its folding carton division is also the largest in Europe, since the acquisitions of Walmesley in the UK and Impact Cartonnages in France last summer. But it still has only a 5.5 per cent share of the 3.5m tonnes-per-year European market - "we think we need a 10 per cent share in Europe and to be market leader in the big markets: Germany, Britain and France," Mr Gröller says. The waste paper division collects and sells 1.2m tonnes of its raw material a year and claims to be in the top five in Europe.

In spite of Mayr's apparent vertical integration, the group's divisions do not have to buy from each other on an exclusive basis. The carton board division buys only 40 per cent of the waste paper it uses from group companies, and the folding carton division buys only half of its board from internal sources. Purchases by the folding carton division account for less than a tenth of the sales of the carton board business.

The group is expanding into eastern Europe and working hard to produce recycled board of high enough quality to dis-

place virgin material in high-value product packaging, such as for cigarettes. It also is developing a barrier board to displace board-plastic laminates in waterproof applications.

Mr Alfred Fogarassy, deputy chief executive, defends the group from criticism over last

year's earnings forecast revision. "We had never seen an explosion in waste paper prices like that," he says. The price went from negative - the suppliers paid Mayr to pick it up - to DM300 (£135) per tonne in the space of a month. He also defends the initial stock price. "We have depreciated our

assets a lot and we have lots of reserves, as will become clear in the next five years. The book value of the group is about Sch7bn but the insurance value is more than Sch30bn."

Ian Rodger

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End to subsidies feared

cent in Eastern Austria. Kronenzeitung alone has 2.7m

His successor, Mr Andreas Unterberger, is expected to

share of the financial advertising market by offering

nue and has given an unfair advantage to direct mailings.

Grand old man of politics

government and parents pay only Schl,300 per month fees.

relied too much on the government to look after education,

Teachers resist reforms

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8 AUSTRIA

AUSTRIA: Key facts



The State Opera House, Vienna, left; and the baroque facade of Belvedere Palace

The Republic of Austria is a land-locked country with an area of 83,845 sq km (32,378 sq miles) of which 18.2 per cent is crop land, 24.1 per cent permanent pasture land, and 39 per cent forests and woodland; 18.7 per cent of land is put to other uses.

Population

7.9m (1993); 93 per cent of residents are of Austrian nationality, of whom 94 per cent speak German, the official language; heavy dialect is in daily use. There are linguistic minorities of Slovenians (29,000), Croats (60,000), Hungarians (33,000) and Czechs (19,000).

Principal towns

Vienna (capital, population 1.53m), Graz, Linz, Salzburg, Innsbruck, Klagenfurt, Villach, Wels, St Pölten, Dornbirn.

Head of state

President Thomas Klestil, sworn in July, 1992 for six-year term. Chancellor: Franz Vranitzky, (Social Democratic Party, SPÖ). Vice-Chancellor: Wolfgang Schüssel, (People's Party, ÖVP).

Culture and religion

Roman Catholic, 78 per cent, according to 1991 estimates, down from 83 per cent in 1981. The downward trend accelerated in the early 1990s; latest estimates put the figure at 75 per cent. Around five per cent of the population is Protestant. The nuclear family is the norm in Austria - it is common for both parents to work; young Austrians tend to live in their parental home until they marry. In part,

this reflects the length of time taken to complete university courses, although Austrians marry at a younger age than the European average.

Currency

Austrian schilling; exchange rates, December 4, 1995: £stg = 15.5; \$ = 10.1; DM = 7.0; Yen (¥100) = 10.0.

Business hours

Banks, 0800-1230 and 1300-1500, Monday-Wednesday and Friday; 0800-1230 and 1300-1730 on Thursdays in Vienna, with slight variations in other areas. Some businesses do not work on Friday afternoons. Offices: 0800-1230 and 1300-1730, Monday to Friday. Shops: 0800-1800, Monday to Friday; 0800 to 1300 on Saturday; 0800-1700 on the first Saturday of the month in main shopping areas.

Climate

Ranges from cool temperate to mountain-type, according to location; winters are cold with considerable snowfall, but summers can be very warm; the wettest months are May to August.

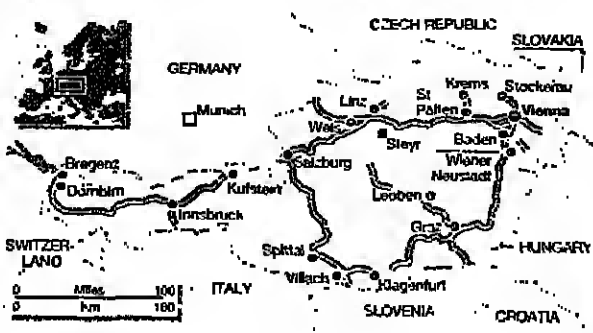
Time zone

Six hours later than US eastern standard time; one hour ahead of Greenwich Mean Time, GMT; GMT+2 from end of March to end of September.

Business and social hints

Appointments must be made in advance and punctuality is important; the usual form of address is Herr or Frau, followed by family or surname; handshaking is universal in business and private meetings, both when arriving and leaving. Business is usually conducted in German, although many executives speak a second language, including English; for restaurant meetings, dress formally, as for business meetings. Tipping is widespread and usually expected. When visiting private homes, it is usual to take flowers or confectionery for the host or hostess. Traditional Austrian food includes Wiener Schnitzel, goulash, knödel (dumplings) and sauerbraten (beefsteak); lunch is the main meal of the day.

Data source: FT Library Service



Salzburg Seminar: by Ian Rodger

A centre for fast-trackers

Salzburg Seminar's world focus is on diplomatic, economic and social issues

What do Marcel Marceau, the French master of mime, Boh Hawke, the former Australian prime minister and Lord Dahrendorf, the prominent British economist, have in common? They, along with 16,000 others from 123 countries, have been fellows at the Salzburg Seminar, a private institution with mainly US private backing, aimed at helping young people on the fast track get to know their counterparts elsewhere.

The Seminar was set up in 1947 by a few US intellectuals, including the famous anthropologist Margaret Mead, to expose war-battered European leaders to American culture and scholarship.

The founders were offered the use of Schloss Leopoldsdorf, an 18th century castle in Salzburg that subsequently became famous as a stage set for the film *The Sound of Music*. The Seminar later bought the castle and its grounds and has stayed there ever since.

Over the years, its focus has gradually shifted away from American studies to international diplomatic, economic and social issues.

Next year it will offer sessions on sustainable agriculture, human rights, the power of theatre, conservative political movements in western industrial societies and the problem of meeting the health care needs of under-served communities.

"There is no point in us doing management training," says Olin Robison, a US academic who has presided over the Seminar for the past four years. "If you want your rising star to produce a better widget, send him elsewhere. But if you want him to get multinational experience, matching wits with fast-trackers from other countries, this is a bargain," he says.

Sessions once lasted six weeks, but Robison has cut them down to one week, recognising that today's rising stars are unlikely to be able or willing to take more than that off from their jobs.



Salzburg Seminar Fellows with Schloss Leopoldsdorf in the background - made famous in the film, 'The Sound of Music'



Multi-national forum: Fellows meet in a working group in the library of the elegant 18th century Schloss

There are normally about sixty fellows in a session, and their time is divided between lectures and small workshops. An intense evening social programme is aimed to break down barriers quickly.

Participation of both faculty and fellows is mainly by invitation arising from contacts with the alumni networks. The Seminar pays only travel and on-site accommodation for faculty but provides full expenses for more than 90 per cent of the fellows. Fellows can only attend once.

Robison, former president of Middlebury College in Vermont, is especially proud of the quality of faculty he can attract without paying them. Among recent participants have been EC commissioner Sir Leon Brittan, US Secretary of State Warren Christopher and former German chancellor Helmut Schmidt.

For all the international aspirations of the Seminar, it is

still largely American in both its feel and its agenda. From the moment one passes through the grand gates of the Schloss, it is as if you have left Austria and entered the United States.

German and other European languages are seldom heard there, and even the freshly scrubbed student hosts and hostesses turn out to have been flown in from US campuses.

Over half of the faculty are American, which means that a US view of the world and its problems inevitably prevails.

Fellows coming from, say, India or South Africa for a session on how to make their non-governmental organisations more effective will learn above all the American way. And they will establish contacts with mainly American sources of funding. The W.K. Kellogg Foundation is the single largest private supporter of the Seminar.

Robison, who operates much of the year from the Seminar's US head office, obviously has mixed feelings about this situa-

ment. Yet he also says he would like the proportion of US fellows in the sessions reduced from about half to a quarter - and the broadening of the funding base is "a major goal".

Similarly, Salzburg Seminar is belatedly trying to strengthen its relationships with Salzburg and Austria. The Austrian government has been a regular, if modest, financial backer but it recently agreed to donate \$25m to help reduce debts incurred six years ago to expand accommodation space.

The Seminar frequently invites distinguished Austrians to participate both as faculty and fellows. "I suspect every one in the Austrian Cabinet has been here at one time or another," Robison says.

Meanwhile, the Seminar has returned to its roots, establishing this year a separate programme for the study of American culture and language.

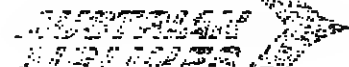
This time, the idea is to provide ideas and materials to academics from central and eastern European countries who are now free to teach American studies without the Marxist overlay. More than 300 have attended so far.

City	Flight Time
Amsterdam	1h 15m
Berlin	1h 10m
Brussels	1h 10m
Düsseldorf	1h 10m
Frankfurt	1h 10m
Geneva	1h 10m
Hamburg	1h 10m
Helsinki	1h 10m
Copenhagen	1h 10m
London	1h 10m
Milan	1h 10m
Munich	1h 10m
Oslo	1h 10m
Paris	1h 10m
Rome	1h 10m
Stockholm	1h 10m
Turkey	1h 10m
Zurich	1h 10m
Amman	2h 15m
Aleppo	2h 15m
Beirut	2h 15m
Cairo	2h 15m
Damascus	2h 15m
Nicosia/Larnaca	2h 15m
Tel Aviv	2h 15m

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INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Moulinex halves losses at mid-term

Moulinex, the French household appliances group, yesterday reported that its losses had halved to FF121m (\$24.3m) for the six months to September 30. Turnover fell 3 per cent to FF3.3bn, compared with the first half last year, even after sales generated by new products. The group stressed that only 40 per cent of turnover was generated during the first six months of the year.

Operating losses rose by a third from FF62m to FF99m, which Moulinex said reflected the negative net impact of exchange rates, the effect of strikes in its Normandy factories last June, higher raw material costs, increased advertising spending, and the cost of launching new products.

The losses were reduced as a result of a sharp fall in interest expenses from FF119m to FF69m, reflecting a reduction in group debt. There were also exceptional gains of FF22m from capital gains on divestment of assets, compared with exceptional charges last time of FF77m generated by restructuring provisions.

The group said turnover trends for October and November were encouraging, raw material costs were stabilising, and new products accounted for nearly 30 per cent of sales in the current year. But it cautioned on the uncertainty of consumption in Europe and of exchange rates.

Andrew Jack, Paris

Mobilfunk sales up 55%

Mannesmann Mobilfunk, Germany's leading private mobile phone operator, yesterday reported a 55 per cent rise in sales this year to DM2.7bn (\$1.38bn) and said it expected to have almost 2m clients next year.

The company is signing up about 60,000 new clients a month, an increase on monthly growth rates of about 50,000 earlier this year. Some 20 per cent of the company's clients were private users.

Mannesmann's D2 mobile phone network has about 1.4m clients, putting it level with DeTeMobil, Deutsche Telekom's mobile phone subsidiary which is its main competitor. E-Plus, a third German network launched last year, hopes to have picked up some 300,000 clients by the end of the year.

MMO said it had invested DM600m in its own telecoms network this year, bringing the total invested since 1988 to DM3bn. Mobile phone operators were given permission to build their own networks earlier this year, enabling them to become leading competitors to Deutsche Telekom, once all telecoms services are fully liberalised early in 1998.

The Düsseldorf-based company said it would increase its 3,000 strong workforce by about 20 per cent next year to service the growing demand for mobile telecoms in Germany.

Michael Lindemann, Bonn

AVC Intressenter sells VOAC

AVC Intressenter is selling VOAC Hydraulics to Parker Hannifan, a US industrial group. AVC Intressenter is a holding company held 50 per cent by Volvo Aero, a unit of Sweden's automotive group Volvo and 50 per cent by Atlas Copco, the Swedish engineering company.

VOAC's 1995 sales are expected to be SKr1.2bn (\$180m). The price was not disclosed.

VOAC Hydraulics develops, manufactures and sells hydraulic components and systems for vehicles in construction, forestry and other industries. About 70 per cent of its sales are outside Sweden, mainly in Europe and North America.

It has three manufacturing facilities in Sweden, sales companies in 10 countries, and employs 980 people.

AP-DI, Stockholm

Arbed sees profits advance for 1995 year

Arbed, the Luxembourg steel maker, expected its 1995 net profit to be higher than the FF141m (\$13.9m) recorded in 1994 while the group's sales were seen rising 30 per cent from 1994's FF205.7bn, said Mr Joseph Kinsch, chairman, agencies report from Brussels.

In an interview with the company's in-house newspaper, Mr Kinsch confirmed forecasts, made in September, of lower sales volumes in the second half.

"Despite lower volumes, the second half of this year confirms the rise in our 1995 results from 1994," he said, adding that the group was also keeping to its budgetary forecasts.

Flat product output was growing strongly because of integration in the Stahlwerke Bremen group but the long products sector was proving "more hesitant", he added.

The negative trend in production volume of long products is partly due to a technical incident at a blast furnace at the start of the year, Mr Kinsch said.

He added that adapting the company's steel operations to the mini-mill type would be the principal task in 1996, along with improving the balance sheet structure and completing the integration of Stahlwerke in the Arbed group.

Mr Kinsch said the acquisition of a majority stake in German steel maker Stahlwerke Bremen had been reflected in better production and financial results in 1995.

Since the integration of Stahlwerke Bremen, formerly Kloeckner Stahl, into Arbed's operations, production of flat products has increased 86 per cent, the newsletter said.

Other sectors that have seen strong production rises include stainless steel, copper sheets and engineering.

Mr Kinsch noted that the only shadow at present was that hanging over its long products operation.

The company swung back to profit in 1994 for the first time since 1991 and in July this year boosted its stake in Stahlwerke to 67 per cent.

Stora to build C\$650m plant in Canada

By Hugh Carnegie
in Stockholm

Stora, the Swedish pulp and paper group, is spending C\$650m (US\$473m) on building a magazine paper plant in Canada in one of the biggest investments by a European company in the North American forestry sector.

The plant at Port Hawkesbury in Nova Scotia, to come on stream in 1998, will produce 350,000 tonnes a year of uncoated "SC" paper used for magazines and advertising materials, a significant addition

for a grade for which annual consumption in the US totals only about 2m tonnes.

"It is a huge investment," said Mr Lars-Ake Helgesson, Stora's chief executive. "But we believe there is a window of opportunity right now in the SC market in the US and Canada."

The move by Stora, Europe's third-largest pulp and paper group, is a rare foray into North America by European producers which have so far concentrated on the European market. However, it confirms an emerging inter-continental

trend in the industry.

Mr Helgesson said Stora was attracted by the recent strong growth in North America for uncoated magazine paper, which averaged 8 per cent a year between 1991 and 1994, in spite of a heavy downturn in the industry as a whole. Although demand has been much smaller than for glossy, coated "LWC" magazine grades, SC is up to 20 per cent cheaper.

"We have seen strong market growth, we have seen high quality SC eating into the market for LWC paper and the

high quality SC we intend to produce has not really been produced in the US to date," Mr Helgesson said.

Worries that such big investments in new capacity may undermine prices have helped fuel fears of a new downturn in the industry, leading to a recent slump in forestry sector share prices, in spite of record profitability this year.

Yesterday's announcement, made shortly before the Stockholm stock exchange closed, prompted a slight fall in Stora A shares, which ended the day unchanged

from Friday at SKr79.50.

"If the new plant comes on stream during a downturn, it's sad," said Mr Helgesson. "But that will not change our fundamental outlook. We have to look at this in a long-term perspective."

The new plant, which will greatly expand Stora's existing pulp and newsprint-making facilities at Port Hawkesbury, is the second big investment in new capacity announced this year by the company. It is building a SKr2.1bn (\$460m) liquid packaging board plant in Sweden.

The ups and downs of buying Belgacom

Finding a partner for the telecoms operator has not been plain sailing, says Emma Tucker

The final bids for a 49.9 per cent stake in Belgacom, the Belgian state telecoms operator, have landed on the desk of the flamboyant Elio Di Rupo, Belgium's communications minister, in what was described by one merchant banker as "a huge and unique transaction".

Huge, because Belgacom had been valued at BF160bn (\$5.37bn) by Petercam, the Belgian consultancy, in 1991 - even if some analysts believe this estimate might now be too high.

Unique, because Belgium is the first west European government likely to complete the tricky process of choosing a strategic partner for its state telecoms monopoly.

Mr Di Rupo, government officials, Morgan Stanley and Banque Degroof - the merchant banks overseeing Belgium's prize privatisation - now have two weeks to select a winner if the government is to deliver its verdict before Christmas.

Two consortia remain short-listed. Swiss Telekom with KPN, the partially privatised Dutch post and telecoms operator, and Ameritech, a US operator which recently announced it had joined forces with Singapore Telecom and Tele Danmark to strengthen its bid.

The carrot for the final bidders is a company at the centre of the European market, and home to a majority of the European Union's institutions. Brussels - the Belgian and European capital - is a prime

location for the European headquarters of international companies and a springboard for possible expansion into the contiguous markets of western Germany and northern France.

"Belgium's position in relation to France and Germany is very important," said an industry source close to the KPN bid. "It would give the consortium a strategic toe-hold."

On the down side, they have to contend with restrictive Belgian labour market laws - which make redundancies near impossible - plus an unfunded pension liability of roughly BF110bn which will stay with the company.

In seeking a strategic partner for Belgacom, the Belgian government has acted as a pioneer. The only previous attempt by an EU government - Greece - to sell part of its state operator to private investors ended in disaster.

"It was an example of how not to handle a privatisation. There was a lot of political interference, there was a change of government, it was really pathetic," says a merchant banker.

Greece's experience has not deterred the cash-strapped Belgian government which desperately needs to lower its budget deficit to qualify for monetary union in 1999.

But the deal will not only strengthen Belgian government coffers. The partner is also expected to haul Belgacom into shape ahead of full EU telecoms liberalisation in 1998. Belgacom, assisted by Arthur

Belgacom turnover breakdown

All figures BF billion

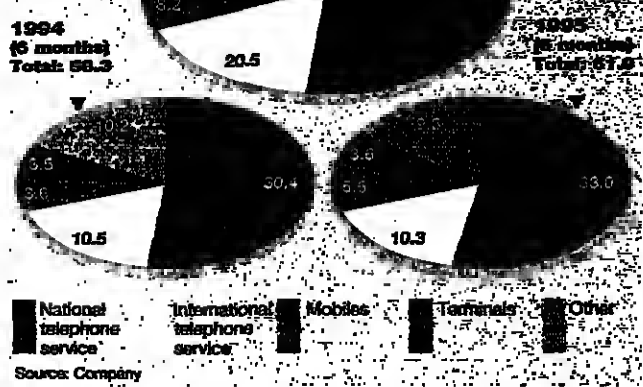
1994 (12 months)

Total: 177.0

1994 (6 months)

Total: 98.3

Source: Company



D Little, is examining the technological and strategic nature of the bids, while a government commission is dealing with the financial side.

Nevertheless the Belgacom privatisation has had its ups and downs - the most notable down being when a British Telecommunications-Bell Atlantic consortium withdrew from a shortlist of three.

B T's stated reason for pulling out was concern that the special status granted to Belgacom employees - similar to that of civil servants - would lead to ugly scenes between management and unions when it came to cutting the workforce. Strong

trades unions represent more than 80 per cent of Belgacom's 26,500 employees.

However, a more likely reason was differences between BT and Bell Atlantic over the best way of providing Belgium's many multinational companies with access to international networks.

Their withdrawal left just the two remaining bids on the table. Apart from Belgium's good geographic situation the deal offers other temptations.

For example, the scope for improved efficiency at Belgacom which, thanks to new local management, is only slowly shaking off its reputation for abysmal customer service.

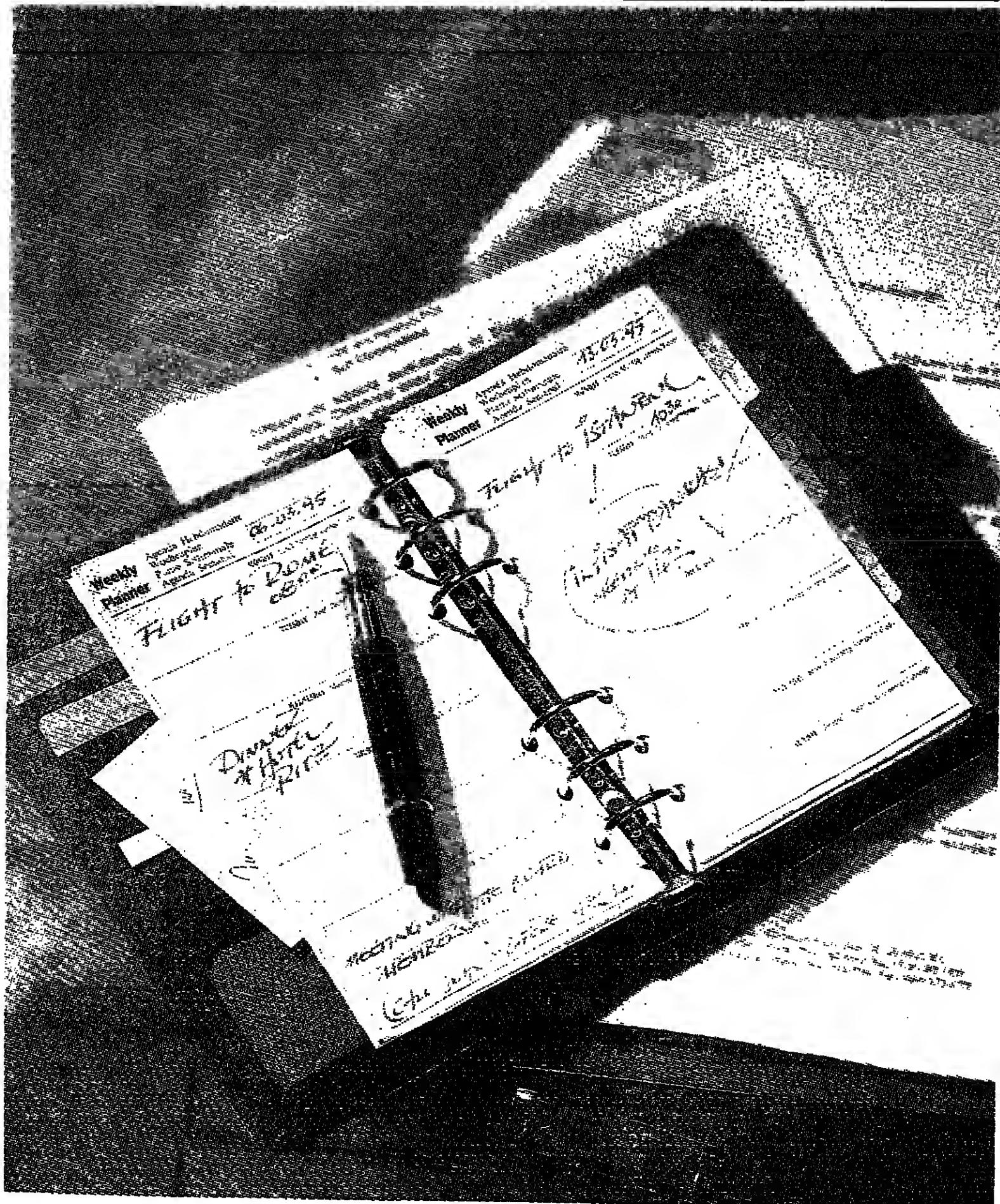
"There is a big margin," says Mr Erik Theyskens, telecoms analyst at Banque Bruxelles Lambert. He cites Belgacom's fleet of 7,500 vehicles whose maintenance costs run at BF4 per km, against BF1 per km for a big Belgian leasing company. Another target would be the company's 1,200 buildings.

On the labour market front the centre-left government, coping with unemployment levels of over 12 per cent, says it believes any problems can be resolved through careful negotiations by all parties. However, some doubts remain.

"Some people just didn't have the stomach to deal with the political issues," says a source close to KPN, who has some sympathy for the BT decision. "The situation is very different in Belgium from Thatcher's Britain when BT had to make its large-scale redundancies."

As for the bids themselves, relative merits are strong on both sides. KPN-Swiss Telekom would bring obvious geographical synergies to Belgacom, but also has an international dimension through its links with Unisource, the pan-European consortium spanning Spain, the Netherlands, Sweden and Switzerland.

The Ameritech consortium brings international experience - through participations in New Zealand, Hungary and Poland - and it has all the experience of liberalisation on the other side of the Atlantic.



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INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

Banco de Santiago faces bid for shares

Trading in the shares of the Banco de Santiago, Chile's second-biggest private bank, was suspended on the Santiago stock market yesterday for one day, by the Chilean securities board, after information that a bid would be announced today for a large package of shares.

The bid was widely expected to be from either the Luksic group, or their partners, Banco Centrolasiano (BCH), of Spain, or from the two together, possibly via their newly-formed joint venture, the O'Higgins Centro Hispano holding company. The Luksic group is the biggest single shareholder in Banco de Santiago, with 24.45 per cent, and is controlling shareholder with BCH in Banco O'Higgins, Chile's third-biggest bank.

The two have made public their interest in merging the two banks, provided they can negotiate an agreement with the minority shareholders. Ownership of the Banco de Santiago is highly dispersed - the second-largest shareholder owns only 2 per cent. Ms Ida Longeri, an analyst with Larrain Vial, a leading Chilean brokerage, said the Luksic-BCH group had a strong interest in expanding its stake and cutting the number of shareholders it had to deal with. *Imogen Mark, Santiago*

RJR and raiders in war of words

Mr Bennett LeBow and Mr Carl Icahn, the US corporate raiders trying to force a break-up of RJR Nabisco, the food and tobacco group, yesterday stepped up their proxy battle by claiming the company had "an arid and bleak future" under its newly-appointed chief executive, Mr Steven Goldstone. RJR Nabisco described the suggestion as "simply bizarre".

In a letter to RJR Nabisco's shareholders, Mr Bennett LeBow's Brooke Group said Mr Goldstone had used the occasion of his appointment last week to express "his strident opposition to a spin-off" of the tobacco business, telling stockholders it was not possible before 1998. Brooke Group said that if Mr Goldstone's priority was to lift the stock price, he should be in favour of an immediate spin-off and an increase in the company's dividend.

RJR Nabisco said Mr Goldstone had never expressed strident opposition to a spin-off of Nabisco: in fact he had reiterated the board's support for such a transaction when it was "in the best interests of shareholders. Simply put, Mr LeBow wants control of the company in order to unload his poorly-performing tobacco company on RJR Nabisco's shareholders on terms that will only benefit him and his associate Carl Icahn." RJR Nabisco said. *See International People Richard Tomkins, New York*

Total's US unit cuts capacity

Total Petroleum North America is to reduce its refinery capacity and is to sell its Ark City, Kansas refinery or to transform it into a storage unit in 1996, said Total, the French oil group. Total Petroleum North America will take an after-tax charge of \$33m to cover the restructuring, which will appear under extraordinary items in the unit's annual accounts. The restructuring would reduce Total SA's 1995 net result by \$29m, the company said. *AFX, Paris*

Philip Morris revamps food arm

Philip Morris, the US tobacco group, has restructured its international food business. Mr Louis Camilleri has been named president and chief executive officer of Kraft Foods International. The restructured Kraft Foods International will include four separate regional units - Kraft Jacobs Suchard Western Europe; Kraft Jacobs Suchard Northern Europe; Kraft Jacobs Suchard Central and Eastern Europe, Middle East and Africa, and Kraft Foods Asia/Pacific. *AFX, London*

Bristol-Myers plans \$2.5bn cuts in next three years

By Richard Waters
in New York

Bristol-Myers Squibb, the US pharmaceuticals group, yesterday announced a further round of cost-cutting to bolster profit margins in the face of patent expiries due in the coming years. The moves are also aimed at providing a stronger platform for acquisitions.

The company's biggest-selling drug, Capoten, loses its US patent in February, exposing it to generic competition. Meanwhile, despite the rapid growth of Taxol, a cancer drug, the company does not have as strong a pipeline of potential blockbuster drugs as some others in the industry. Taxol will also lose its patent at the end of 1997.

Yesterday, Bristol-Myers predicted

that Capoten's sales would fall to about \$1.2bn next year, from about \$1.5bn expected by analysts this year. The company predicted Taxol's sales would rise to \$750m in 1996, compared with \$410m in the first nine months of this year. The group predicted pharmaceutical sales of \$7.8bn for 1996.

While a number of US drug companies moved to trim costs two years ago in the face of slowing sales

growth and uncertainty over the direction of President Clinton's healthcare reform plans, Bristol-Myers has cut more than most.

In 1993, the company reduced its selling, general and administrative expenses - one of the main targets of cost-cutting - by about 13 per cent, though the figure crept up again the next year.

The next round of reductions will

aim to trim \$500m from expenditure next year, with annual savings rising to \$900m-\$1.1bn in 1997 and \$1.1-\$1.5bn in 1998. It will result in a restructuring charge of \$250-\$300m for the final quarter of 1995.

Bristol-Myers said the savings were intended, among other things, to release more resources for internal growth and to lessen the earnings dilution from future acquisitions.

Quality opposition restarts Peruvian beer war

A growing economy and Cervecer's dynamism make prospects bright, writes Sally Bowen



Latin American brewing

When Peru's leading brewery, Backus & Johnston, acquired a controlling interest in its traditional heavy-weight rival

Compania Nacional de Cerveza (CNC) in May 1994, it appeared the domestic "beer wars" - which had kept advertising account executives happy for years - were at an end.

But a new battle has broken out. Aggressive advertising in the past few months has propelled Cervecer's "Cusqueña" brand beer, brewed in the ancient Inca capital of Arequipa and traditionally drunk throughout the Andean highlands, into the Lima market.

By November, Cusqueña had captured almost 18 per cent of consumption in the capital (from 13 per cent at the start of the year) while Backus had hit back, invading Cervecer's southern stronghold.

Peruvian breweries are, barring a small number of foreign investors through the Lima stock exchange, Peruvian owned. Imported beers are a rarity. The Backus Corporation dominates the market with Cervecer offering the only genuine competition. Combined beer sales this year should top \$400m, with Backus accounting for 63 per cent of total revenue, CNC for 31 and Cervecer for 16 per cent.

As in many Latin American countries, Peru's executives and the upwardly mobile prefer their alcohol in the form of whisky. But for the lower income groups, no gathering turns into a fiesta unless the beer flows freely.

The outlook for breweries is

brighter than for years. The economy is booming and disposable income is on the up. Although Peru's 12.9 per cent GDP growth last year has moderated to a projected 7 per cent for 1996, economic expansion is now expected to level out at about 6 per cent until the end of the century.

Beer consumption, however, is low by continental standards: Peru's annual 32 litres per capita (down from a his-

toric peak of 43 litres a head in the brief 1986-87 consumer boom) is well below Mexico's 50 and Brazil's 40. Compared with Venezuelans and Colombians, who down 80 and 60 litres respectively per person per year, Peruvians have a lot of catching up to do.

"We consider the prospects for growth very good," says Mr Carlos Bontin, chief executive of Backus & Johnston. He says his company has invested

\$250m over the past five years in expansion.

The \$135m Backus paid for a 64 per cent controlling stake in CNC last year looked inflated, even for a long-established company with a respected brand. But infiducious spending on advertising combined with technical problems at the elderly plant had pushed CNC to the verge of collapse.

The Backus move, however, pre-empted other anticipated bids from Argentine and Colombian breweries looking for a toe-hold in Peru. It also gave Backus about 87 per cent of the domestic beer market.

Eighteen months later, Mr Bontin says his board is well pleased with the buy-out. There is plenty of room for expansion: Backus is currently operating about 67 per cent of installed capacity, CNC at 60 per cent.

Beer sales are estimated to have risen 12 per cent this year and analysts predict average growth of close to 7 per cent for the 1996-2000 period. On 1995 sales of about \$250m, Backus should post profits of about \$57m, 24 per cent higher than last year. CNC hopes for 1995 sales close to \$90m (from \$74m last year) and profits between \$12m and \$15m.

Meanwhile, Cervecer expects 1995 sales to top \$35m, giving profits of about \$14m, after last year's \$3m. Next year, the company is expecting further sales growth of 15 per cent-plus.

Earlier this year, Cervecer inaugurated, with all due pomp, a major expansion at its Arequipa brewery. It boasts state-of-the-art technology and a superior and well-differentiated product which, unusually in the Americas, is produced with barley alone and no added grains.

"This is the fifth in a series. Previous articles appeared on November 24, November 29, December 6 and December 8

of investment jumped from \$306m in 1993 to \$663m in 1994, when other earnings came under pressure.

Travelers said it expected Morgan's investment to be the last large private stake to be taken in the new company. The remaining \$900m of equity the bank has said it plans to raise to help finance the purchase from Aetna is likely to come through a public listing for the new company's shares, in the spring.

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J.P. Morgan's planned stake is also the latest indication that a range of investors from outside the insurance industry are looking to invest in it. Private equity funds, including one run jointly by J.P. Morgan and Marsh & McLennan, have earmarked substantial amounts of capital to buy troubled insurance companies.

The investment announced yesterday, which will give the bank a stake of 3 per cent, is being made by Morgan directly, rather than through the fund. The stake matches a previously-announced investment in the new company by Aetna, the US insurer.

The company will be created from the property-casualty businesses of Travelers and Aetna, which has agreed to sell its operations to Travelers for \$4bn.

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Fortis: excellent results - higher forecast

Fortis in the first three quarters of 1995 again recorded excellent results. Net profit rose by 14% to ECU 469 million. Total income increased by 6% and operating result rose by 34%. This is mainly attributable to favourable developments in insurance and banking activities in the Benelux. On the other hand the result from health insurance in the United States fell more sharply than expected. Exchange rate fluctuations have, on balance, hardly affected Fortis' results in ECU.

Fortis key figures first three quarters 1995

(in ECU million)	1995	1994	% Increase
Net profit	469.0	411.0	14
Operating result	717.8	535.8	34
Total income	12,693.4	11,972.7	6
	30-09-1995	31-12-1994	
Net equity	4,837.3	4,288.8	
Balance sheet total	110,663.2	103,497.2	

1 ECU = 0.82 Sterling

Key figures parent companies first three quarters 1995

	Fortis AG (in BEF)	Fortis AMEV (in NLG)
	1995	1994
Earnings per ordinary share	230	211
	30-09-1995	31-12-1994
Equity per ordinary share	2,358	2,138
	30-09-1995	31-12-1994
	82.91	75.37

* 100 BEF = 2.18 Sterling
1 NLG = 0.40 Sterling

Prospects

On the basis of the excellent results for the first nine months of the year, Fortis has increased its profit forecast for 1995 as a whole. It now expects a rise in the net profit of at least 12%, barring unforeseen circumstances and sharp fluctuations in exchange and interest rates. On the basis of Fortis' increased profit expectation, Fortis AMEV and Fortis AG now expect earnings per share for 1995 as a whole to be clearly higher.

Fortis: a united force in financial services

Fortis is an international financial group, consisting of a large number of companies in Europe, the United States and Australia. Fortis AG and Fortis AMEV are the two parent companies of Fortis. Each parent company has a 50% interest in Fortis.

Fortis

Fortis represents the joint activities of Fortis AG and Fortis AMEV

If you would like to receive a copy of the first three quarters report 1995 of Fortis and its parent companies, please contact Fortis, Group Communication:

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New Issue

December 1995



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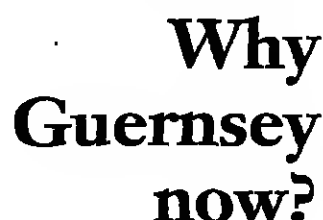
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Co-Managers

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Louise Lucas

Broken Hill Proprietary, the Australian resources group, said yesterday that it had shut down its Jabiru Venture floating production vessel in the Timor Sea after an incident on Sunday during which about eight barrels of oil were split.

The incident happened in the morning, "when a submerged buoy supporting subsea flowlines broke its moorings and unexpectedly rose to the surface. The light crude which leaked was monitored until it broke up in the swell caused by local cyclones." BHP said.

Federal Home Loan Banks

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INTERNATIONAL COMPANIES AND FINANCE

Foster's targets Mildara with A\$482m bid

By Nikid Tait in Sydney

Foster's Brewing Group, the Melbourne-based beer company, yesterday moved to diversify its Australian interests by launching a A\$482m (US\$365m) takeover bid for Mildara, the largest of the independent winemakers listed in Australia.

Mildara, which is also based in Melbourne and best-known domestically for its Wolf Blass labels and for the Black Opal/Black Martin/Black Silk brands in the US, said it would ask an independent expert to report on the offer, and advise shareholders after that.

However, although the Foster's bid price of A\$7.75 a share was pitched at a 22 per cent premium to Friday's closing price for Mildara, the wine-maker's shares rose slightly beyond the offer price. They ended the day at A\$7.85, although most analysts seemed to feel the Foster's offer was fairly pitched.

The bid is the first significant acquisition move by Foster's since it sold its Courage brewing business in the UK to Scottish & Newcastle for A\$25m (US\$19.4m) earlier this year. In recent years, Foster's has also been disposing of a wide range of non-core assets, using the proceeds to pay down debt.

Although A\$600m-worth of assets are still up for disposal, the company has been saying recently that the restructuring is now largely over. Once these final sales are factored in, it is largely unencumbered and thus feels able to expand.

The purchase of a domestic winemaker tallies with the future strategy for the group which Mr Ted Kimek, chief executive, has been outlining.

He has talked about broadening the group's activities in Australia, through moves into the leisure industry and non-beverage, as well as international brewery expansion.

Last week, at a securities industry lunch, Mr Kimek was asked specifically if wine could be an expansion area for Foster's, and he said it was something the group would have to look at.

Yesterday, Foster's chief executive added that the Mildara deal would give his company "good growth prospects in a related business". The existing Mildara management would remain and run the business as a new division of FBG, he indicated.

Mildara itself has been an acquisitive company in recent years, buying up a number of brands in the 1980s and merging with Wolf Blass in 1991.

Earlier this year it raised A\$44m in a rights issue, and Mr Brian Healey, chairman and also a Foster's director, stressed that the company was still on the acquisition trail.

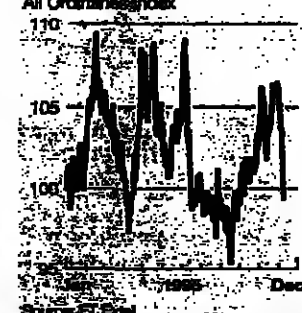
Mildara's sales growth has been strong recently, despite the slower trading environment, and in the year to end-June, it saw a 29 per cent rise in after-tax profits to A\$23.1m.

Many analysts have favoured the company because of its good US sales presence and fairly secure grape supply arrangements - a big problem for some Australian wineries.

Mildara itself has talked of an annual earnings per share growth target of 10 per cent.

Foster's Brewing

Share price relative to the All Ordinaries Index



However, Foster's said yesterday it did not see Mildara making a meaningful contribution to FBG earnings until 1996-97, assuming the deal closes in February.

Gencor celebrates centenary with surge of energy

The South African group is reaping the benefits of a more international outlook, writes Kenneth Gooding

Gencor is behaving in a very sprightly manner for a corporation that this year celebrates its 100th birthday. Last month it signed two big deals in three days, and there is more to come.

Mr Brian Gilbertson, chairman of the South African natural resources group, makes no secret of what tops his list of priorities. That issue is how to link Alusaf, the aluminium producer in which Gencor has a 41 per cent stake, with the bauxite and alumina operations of Billiton, a wholly owned subsidiary.

Bauxite and alumina are essential raw materials for aluminium production and Mr Gilbertson says: "If it was all in the same business it would be a very attractive business. Very cost competitive. All the companies that would be in the integrated business have good cash flows. Even at low prices they generate cash."

One obstacle was cleared away in August when Gencor agreed to pay US\$75m to the Royal Dutch/Shell group for the 30 per cent of Billiton on which Shell had an option. Mr Gilbertson suspects that Alusaf shareholders would not be averse to their company merging with the Billiton operations to form the world's fifth largest integrated aluminium group. "I feel they might be happy to have a share in a bigger business," he says.

Another option would be for

Gencor to own the whole of the aluminium business. As well as the public shareholdings, this would also involve buying out Alusaf's other two big shareholders, Kekom, the electricity supply group with 8 per cent, and the South African Industrial Development Corporation, with 33 per cent.

The two deals signed in November were also, strategically important for Gencor. One had been widely expected because it made such good industrial sense and first details were given in June. This was the agreement to merge Gencor's platinum interests with those of Lonrho, the UK-based conglomerate, to form the world's biggest platinum producer, using Impala as the vehicle. Gencor is swapping 46.6 per cent of a company producing 1m tonnes of platinum a year for 32 per cent of one with an output of 1.5m ounces.

However, the other deal came out of the blue and was unprecedented in the long history of the South African gold industry. Gencor sold its interests in four gold mines to Randgold. In future, its South African gold division will concentrate on operations in the Rand and southern Free State areas.

The new management team at Randgold made the first approach but, typically, Gencor reacted swiftly, once the proposal was made.



Brian Gilbertson: Gencor still burdened with exchange controls

It was not always so.

Less than 10 years ago Gencor was an unwieldy, bureaucratic conglomerate whose performance and rating were so poor that desperate institutional shareholders drafted in Mr Derek Keys in mid-1986 to give the business a thorough overhaul. He proved to be a good choice. When he left to become South Africa's finance minister five-and-a-half years later, Gencor was a successful, entrepreneurial, decentralised group and its rating had improved substantially.

But it still suffered from the disadvantage that plagues most conglomerates - its shares were trading at a big discount to net asset value, even a 30 per cent discount at some times. As the group was valued at about \$5bn this was a huge sum shareholders were not seeing. "We somehow are destroying shareholder value," Mr Keys would say despairingly to his fellow directors.

He floated the idea that Gencor should unbundle but this proved to be impossible during his time at Gencor because of tax complications. Eventually the fiscal legislation was changed and Gencor, not without some trepidation on the part of some directors, unbundled in 1994 to create a focused mining company.

According to Mr Gilbertson, "that released a surge of energy among managers. It has been a huge success. The mining business we were left with is now worth more than the original group. Gencor now trades at a premium to asset value."

There were other important building blocks in Gencor's transformation. In South Africa in the past two years it built some world-class businesses, one through the platinum merger, another by increasing its shareholding in the Richards Bay Minerals mineral sands business so that it is now in 50-50 ownership with RTZ of the UK, and thirdly by merging Trans-Neta Coal with Rand Mines, two companies that made a perfect fit, to form Ingwa.

"That deal leap-dropped us from being good to being world class in the coal business," Gencor also took a one-third interest in the R3.5bn (\$54m) Columbus stainless steel venture, and in Alusaf's audacious R5.5bn project to build one of the world's biggest aluminium smelters.

This showed great faith in South Africa's future but, like Mr Keys before him, Mr Gilbertson saw the need for Gencor, which had most of its assets in that country, to become more international. As he saw it, this was an absolute necessity if Gencor was to compete effectively with other mining giants.

During South Africa's apartheid years Gencor geologists could not even visit most of the countries where the best mining opportunities were to be had. When the political environment changed there were some talks with Lonrho that came to nothing but then Gencor became aware that Shell might sell Billiton. It was a highly complex deal, partly because of South Africa's tight exchange control regulations, and took a year to complete.

Those exchange controls are still burdensome. Mr Gilbertson says Gencor missed out on another attractive deal because it could not get the cash together fast enough. Obviously Gencor for the time being has no intention of pausing for breath even if trying to weld its aluminium interests together takes top priority.

Analysts are enthusiastic about the transformed Gencor although they point out that the group was lucky with the timing of the \$1.1bn Billiton deal and start-up of the Alusaf smelter, both completed just in time to benefit from a sharp rise in the aluminium price. Most of its other ventures have also had remarkably smooth rides.

"Gencor has a small management team," said one analyst, "and, although it is an impressive team, it is fully stretched at the moment. I wonder how it would cope if something went badly wrong."

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COMPANY NEWS: UK

Institutions to get £400m of tax credits on their stakes

Grid stakes sale raises £376m

By David Wighton
and Antonia Sharpe

North West Water and Scottish Power sold their combined stakes in the National Grid for £376m (\$594m) yesterday as official trading in the transmission network's shares opened. The disposal, handled through a bookbuilding process by brokers Dresdner Kleinwort Benson and UBS, held back the Grid price which closed at 209½p, valuing the company at £3.54bn.

As a result, institutional investors are set to receive an estimated £400m-worth of tax credits on their shares in the Grid, which has been demerged by the 12 regional electricity companies.

Because the demerger is being treated as a dividend distribution, pension funds and other institutions which are tax exempt will be able to claim 52½p per share from the Inland Revenue. Non-tax-paying private shareholders and those who hold the rec shares in personal equity plans will get the same rebate.

Top-rate tax payers will face a 52½p bill on each share.

However, the sums will be less than had been expected because of the subdued closing price which forms the basis of the calculation. The closing price also determines the capital gains tax bill faced by the recs. Analysts said the moves by North West Water and Scottish Power had enabled them to realise a good price for their shares while depressing the market price and so minimising their tax bills.

The bookbuilding was successfully completed yesterday at a price of 208p, realising £208m for North West Water and £168m for Scottish Power before the brokers' undisclosed fees.

Southern Company of the US sold 25m of its holding of 106m shares to SBC Warburg for sale to institutions.

The City had been expecting early sales by some of the five recs which have retained their Grid holdings.

This group, which must sell their holdings within 12 months, comprises Southern



David Jefferies, Grid chairman: worth £3.85bn after first day

Electric and four of the recs which have been taken over: Norweb (acquired by North West Water), Manweb (by Scottish Power), South Western Electricity (by Southern Com-

pany) and Eastern (by Hanson). The early sellers are able to tap into demand from index funds which have to buy the stock because it has gone into the FT-SE 100 index.

Goldman Sachs awards big pay increases

By Nicholas Denton

Goldman Sachs, the private US investment bank, has set the tone for remuneration in the City by nearly doubling performance-related pay on average in awards to be announced to staff today.

In London, Goldman's 33 partners and 20 high performing staff are expected to receive more than \$1m each, in addition to their basic salary. Bonuses at Morgan Stanley, another US investment bank which leads the pay season with a November year-end, are also expected to be up when announced today.

The awards underline the recovery in investment banking profits after the setback to the industry which followed the raising of US interest rates in early 1994 and consequent fall in bond markets. They re-establish investment banking's reputation as the highest paying profession.

Morgan Stanley and Goldman have both been lifted by a record level of acquisition activity in the US and Europe, which has generated high fees for advisers.

Despite the recovery, bonuses at Goldman are still below the level of 1993, when about 70 London executives

earned \$1m in performance-related pay. Then, administrative and support staff received a bonus of 30 per cent of basic salary, against 8 per cent in 1994 and 20 per cent in 1995.

Partners will not enjoy an immediate bonanza. They, unlike staff, take their share of profits in a credit to their "capital accounts". It bears interest but the accumulated pay can only be cashed in when a partner retires. This structure contributed to the large number of resignations from the partnership at the end of 1994, when poor profits had raised some partners' concerns about Goldman's prospects.

Goldman, in an internal memorandum last week, also told staff it would differentiate more strongly between individuals in determining pay in order to steepen incentives. But it said that individual performance would include the ability to work in a team and enhance others' work.

Mr Jon Corzine, chairman of Goldman, also said the firm stood by its principle of "mutual support". At Goldman more than many other investment banks, profitable activities, such as mergers and acquisitions in 1995 or trading in 1993, subsidise less well performing divisions.

LEX COMMENT

Allied Domecq

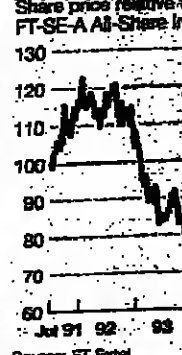
If Allied Domecq shareholders were to present incoming chairman Sir Christopher Hogg with a Christmas wish list, they should ask him to do three things: to prise open the group's inward-looking culture, overhaul its spirits arm and get shot of the disastrous Carlsberg-Tetley brewing joint venture. Investors certainly have grounds for complaint. After a great deal of sound and fury - there have been transactions worth £2.5bn in four years, including the purchase of Domecq spirits and the sale of Lyons foods - underlying profits in 1995 will be virtually the same as in the past two years.

The shares have underperformed the market by almost 40 per cent since the present management team took over in July 1991. The strategy of focusing on retailing and spirits still looks sound, but timing has been poor. Growth in world spirits markets has slowed sharply. Domecq's profits are being hit by the Mexican peso's devaluation and the disposals will dilute earnings by about 5 per cent. Allied's spirits arm lags behind rivals like Seagram in aggressive cost-cutting and Guinness in powerful distribution. In the retailing division, outlets like Dunkin' Donuts have little in common with UK pubs. Carlsberg-Tetley has turned in the worst performance of all the big UK brewers.

Not all of this is the management's fault. Nor can it be put right overnight by a new chairman. But a look at Allied's board, almost all of whom are homegrown, suggests a need for fresh ideas to release the group's undoubted potential.

Allied Domecq

Share price relative to the FT-SE 100 All-Share Index



Source: FT Data

API at £8.4m helped by purchases and new products

By Christopher Price

Full year pre-tax profits at API increased 19 per cent from £7.01m to £8.35m (\$13.2m) as the packaging and coatings group benefited from new products and contributions from acquisitions.

Turnover for the year to September 30 rose 31 per cent to £104m. Operating profits rose 28 per cent to £8.4m, including £740,000 in the second half from three acquisitions made earlier in the year.

The increase came despite a decline in group margins from 8.5 to 8.1 per cent.

Mr Michael Smith, chief executive, said paper, board, polyester and film costs had risen by half during the year. "We hope we have seen base material prices peak, and the rate of increase has now begun to slow."

In the foils and laminates division, operating profits rose 38 per cent to £8.5m on sales also 38 per cent higher at £70.3m.

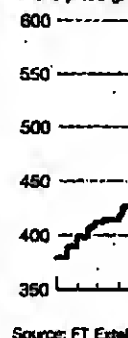
Cost savings and increased volume offset higher raw material prices, enabling margins to be maintained at 9.3 per cent.

Profits in the converted films, paper products and office consumables business rose 15 per cent to £3.7m, with sales 24 per cent ahead at £33.7m.

Mr Smith said the outlook for the current year was encouraging, with new investments allied with easing raw material price rises pointing towards an improved performance. New areas include paper metallisation, with the opening this week of a new 58m plant. API has also signed a deal with Polaroid to make

API Group

Share price (pence)



Source: FT Data

protective coating for X-Ray films.

Earnings per share rose 37 per cent to 27.4p.

The dividend, which is covered 2.7 times, is raised 10 per cent to 10p via a final of 5.93p.

JFB back in black with £5.8m

By Tim Burt

Johnson & Firth Brown, the specialist engineer, yesterday announced a return to profit amid strong demand for commercial vehicle components and steel castings. The company, hit last year by heavy restructuring costs and losses on disposals, rebounded with pre-tax profits of £5.82m in the 13 months to September 30, against losses of £4.39m.

Mr David Hall, chief executive, said the improvement was fuelled mainly by UK subsidiaries making forgings, castings and rings for its Firth Rixson division. However the division had been hampered by manufacturing problems in the US, where the flat aero-engine market and failure to pass on raw material price rises contributed to undisclosed trading losses.

Carco rises 12% despite destocking

Carco Engineering Group, the specialist steel and industrial wire manufacturer, yesterday reported a 12 per cent increase in first half profits despite signs of destocking among some industrial customers, writes Tim Burt.

Mr Ian Williamson, chief executive, said the figures would have been better, had it not been for a disappointing performance in the general engineering division. The division was hampered by changing product specification for control cables and destocking by some customers.

Its lower contribution was more than offset by increased profits in the Lee steel division and the wire division.

Mr Williamson, recruited earlier this year from BBA Group, said this division was enjoying the benefits of last year's rationalisation, which involved the closure of its Belgian plant.

He hinted at further rationalisation following the group's recent £4.3m acquisition of Ashworth Brothers, the US card clothing business, which should enhance its presence in the North American market.

UK side behind fall at Airtours

By Scheherazade Daneshkhu
Leisure Industries Correspondent

Mr David Crossland, chairman of Airtours, the UK's second largest tour operator, said yesterday he expected the UK holiday market to contract by 15 per cent next year from 10m to 8.5m holidays sold.

Mr Crossland said he expected the price of UK holidays to rise by 5-10 per cent next year. He was speaking as the company reported a 22 per cent fall in pre-tax profits to £59.1m (£93.4m) for the year to the end of September.

The decline was less steep than investors had feared. Airtours issued a profits warning in the summer saying profits

could fall by up to 25 per cent. The shares rose 22p to 358p.

In its first full-year contribution, the Scandinavian Leisure Group, bought in June 1994 for £80m, contributed profits ahead of expectations at £25.1m.

This, and Mr Crossland's commitment to reducing Airtours' capacity by 15 per cent, pleased the market.

Mr Crossland said that Airtours, which bought Sunquest, a Canadian tour operator in August, was a broadly-based group of companies. It was continuing with its strategy to increase earnings from outside the UK to match those domestically and would continue to search for investments overseas.

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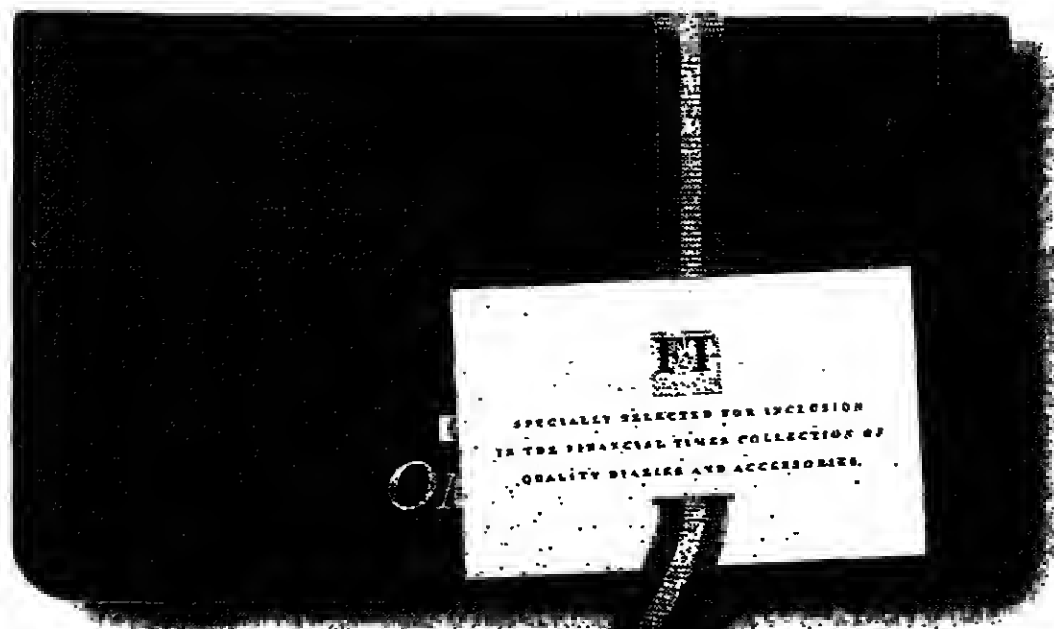
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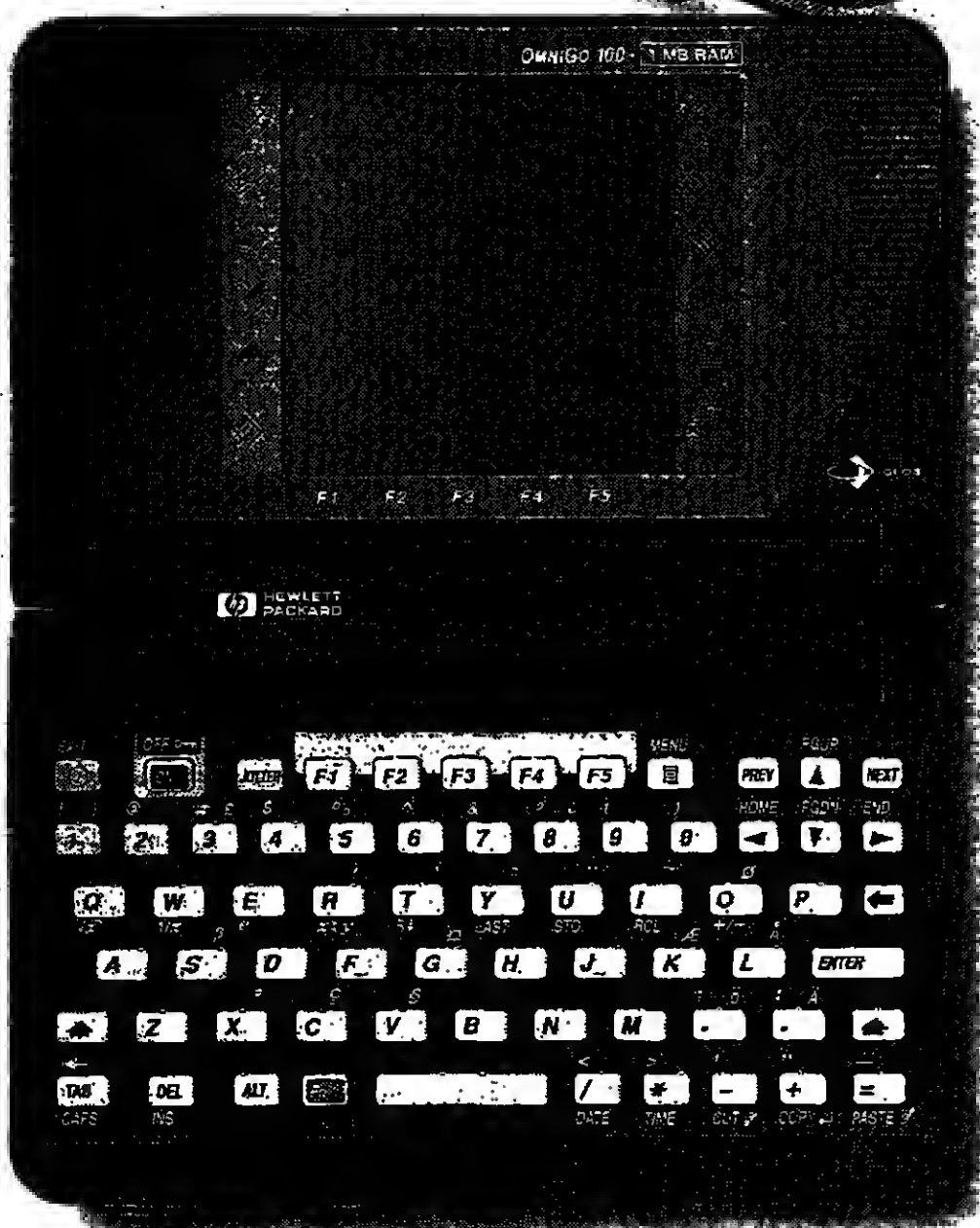
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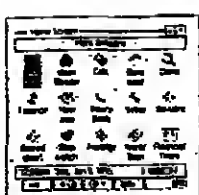
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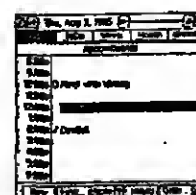


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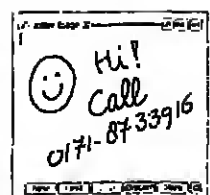
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INTERNATIONAL CAPITAL MARKETS

French prices fall on news of strike talks

By Richard Lapper in London and Lisa Bransten in New York

Developments in France, where industrial unrest is now well into its third week, provided the main focus of interest in the international bond markets yesterday, with volume in most other markets extremely thin ahead of a string of central bank meetings in the next two weeks.

Prices rose gently in the US, Germany and the UK, but fell back in France. Mr Kirt Shah, economist at First Chicago, said profit-taking had held back the potential for further gains and that the markets were looking for "bigger cues from RPI and US inflation data", as well as from the Bundesbank meeting on Thursday and FOMC meeting next week.

In France, the markets fell in early trading in the wake of news of the meeting between Mr Alain Juppé, the prime minister, and trades union leaders.

The December notional 10-year future fell to a day's low of 119.72, while December Pibor also fell, partially reflecting currency weakness.

The markets recovered some ground later in the day, with the December 10-year contracts settling at 120.16, down 0.28, and the same month's Pibor at 94.06, down 0.23. On Matif, 130,136 10-year contracts were exchanged.

GOVERNMENT BONDS

In the cash market yield spreads of 10-year OATs over German bunds, which last week narrowed by 12 basis points to 68 points, widened by 4 points to 72 points.

Ms Alison Cottrell, international economist at PaineWebber, said early fears of a government climbdown gave way to a realisation that Mr Juppé had been "careful not to jeopardise the 1996 budget numbers".

Mr Tony Norfield, treasury

economist at ABN Amro, said that although Juppé had made some concessions "the bond market is not taking this negatively, since it would allow other cost-cutting measures to proceed".

This market is likely to remain extremely nervous, however, with volatility implied by the price of options on the December Pibor contract still more than 75 per cent, according to traders.

In the UK, the publication of the November production price index showed a rise of 0.2 per cent month-on-month on the output measure, with a fall of 0.1 per cent on the input measure, and provided further evidence of a fall in inflationary pressures.

The data propelled gilts to new highs, with the March long gilt contract touching 110 1/8 before drifting back to settle at 110 1/4, up 1/8 on the day.

Volume remained thin on Life, however, ahead of tomorrow's meeting between Mr Eddie George, the governor of

the Bank of England, and Mr Kenneth Clarke, the chancellor, with only 23,483 contracts exchanged.

March startlingly settled at 93.80, down 0.01 on the day, factoring in a half percentage point cut in interest rates over the next four months.

Swedish bond prices fell, largely as a result of weakness in the krona. Yields of 10-year bonds over Germany widened by 17 basis points to close at 256 points.

US Treasury prices edged higher in quiet trading early yesterday as traders prepared for a wave of economic data to be released later in the week.

Near midday, the 30-year Treasury was up 1/8 at 111 1/4, yielding 6.045 per cent. At the short end of the maturity spectrum the two-year note was also 1/8 higher at 100, yielding 5.337 per cent.

The yield curve that maps the spread between two-year and 30-year bonds steepened as debate continued on Wall

Street about whether the Federal Reserve would lower interest rates at next week's meeting of its Open Market Committee. In early afternoon trading, the spread had steepened by 3 basis points to 69 basis points.

Jobs figures released on Friday were weaker than many had expected, but analysts were uncertain whether the Fed would cut rates before the president and Congress had agreed to a deficit-cutting budget package.

There were no new economic figures out yesterday, so traders were waiting for data on the producer and consumer price due today and Thursday, and on retail sales to be released tomorrow.

Bonds were not able to hold on to gains made overnight in Asian and European trading as the dollar lost ground against the yen and the D-Mark in early trading. The US currency was changing hands at ¥101.05 and DML4437 compared with ¥101.25 and DML4475 late on Friday.

Trading link joint venture for Nordic derivatives

By Conner Middelmann

Swedish and Norwegian equity derivatives are soon to become available on an integrated trading and clearing system. The Oslo Stock Exchange, the Norwegian Futures and Options Clearing House (NOS), Sweden's equity derivatives exchange OM Stockholm and its London offshoot OMLX have agreed to set up Link Nordic, which is designed to increase exposure for each of the derivatives markets.

The exchanges hope the LEC, which is planned to start trading next autumn, will lead to greater liquidity for the entire product range, though Norway's market is likely to benefit especially.

Wa expect to increase liquidity once we establish links to brokers in London and Stockholm," said Mr Nils Vogt, head of market surveillance at the Oslo Stock Exchange. Moreover, "we will get a more efficient trading system", he said.

Currently, participants wanting to trade in Norwegian options have to call the stock exchange, where staff match buy and sell orders.

In future, anyone able to trade on OM Stockholm and OMLX will have access to Norway's six equity options and futures on the OLB equity index via the OM's electronic trading system. Norwegian participants will have access to Swedish equity derivatives, 27 equity options and futures as well as options and futures on the OMX stock index.

Average daily turnover on the Norwegian options market is currently 6,000 contracts, and the joint venture parties are hoping LEC will increase that volume. In October, average daily volume on OM was around 130,000 contracts.

On-shore loan by foreign banks for Vietnam Brewery

By Jeremy Grant in Ho Chi Minh City and Conner Middelmann in London

Banque Francaise du Commerce Extérieur (BFCE), the French bank, signed a \$32m, three-year, syndicated loan on Friday with Vietnam Brewery, a joint venture between Dutch brewer Heineken, Singapore-listed beverage company Asia Pacific Breweries and Industrial Foodstuffs Company of Ho Chi Minh City.

SYNDICATED LOANS

The loan, co-arranged and lead-managed by the Vietnamese branches of Bank of America, ABN-Amro, Citibank, the Netherlands and Malaysian Banking, is the first facility granted entirely on-shore by foreign banks, reflecting growing confidence in the earnings performance of selected foreign joint ventures, said BFCE Vietnam general manager Mr Jean-Claude Guillemot.

Vietnam Brewery would use the funds to expand production from 50m litres to 150m litres of beer by the end of 1996.

Since foreign banks first received full operating licences in Vietnam in 1992, they have been cautious about lending beyond 12 months due to concerns about the country's sovereign credit risk and the difficulty of securing land and property as collateral. Vietnam still owes its commercial creditors \$800m.

Mr Guillemot said bankers would be more willing to lend if the central bank gave foreign joint ventures longer guarantees of their ability to convert local currency earnings into foreign exchange. Without such guarantees, bankers can not be confident about future hard currency earnings.

"Although the State [central] Bank is pushing foreign banks to lend medium-term, they don't give guarantees for longer than a year," said Mr Guillemot.

Elsewhere, the financing of Hungary's M5 motorway has been completed, resulting in the largest non-sovereign syndicated loan in Hungary.

The European Bank for Reconstruction and Development, Commerzbank and ING Bank, the arrangers of the loan, raised a FF1.5bn facility for AKA Alkermat Kereskedelmi Antropia, a privately owned concession company set up to build, operate and maintain the M5 toll motorway, which will run from Budapest to Hungary's southern border.

Meanwhile, a FF1.7bn multi-currency revolving credit facility for Crown Cork & Seal, the US packaging company which in May announced plans to merge with Europe's Carlsberg, has been signed after being oversubscribed by about 20 per cent.

The loan was arranged by Chemical Bank, Credit Suisse and Société Générale. The deal is thought to be the biggest acquisition financing in the French market this year.

The facility is for 364 days, with an option for the borrower to extend it by another year. The interest rate is a margin of 19.5 basis points over Libor, increasing by five basis points to 24.5 basis points at the end of six months.

Although it was not very generously priced, the facility met a strong response from banks keen to develop their relationship with a US company that is increasing its global activities. "Banks expect to see big business opportunities to come out of this, especially in Europe," said one banker.

Lithuania makes international debut in dollars

By Conner Middelmann

The Republic of Lithuania yesterday made its international bond market debut, issuing \$90m of 10 per cent, two-year bonds via Nomura International.

INTERNATIONAL BONDS

"Our entry into the international capital markets provides valuable diversification of Lithuania's funding sources and confirms international confidence in the progress of Lithuania's rapid economic transformation," said Algimantas Krizinauskas, deputy minister of finance.

With the Litas, the national currency, pegged to the US dol-

lar, the country's decision to tap the dollar sector seemed a natural one. Moreover, "the dollar market will provide them with the best opportunity to establish the name of Lithuania among a wide range of investors," said one banker.

At the re-offer price of 99.90, the bonds yield 44.8 basis points over the corresponding US Treasury note. The proceeds will be used by Lithuania for general financing purposes.

The deal was said to have been heavily pre-marketed ahead of launch, and was reported to have met a good response, especially from emerging-market fund managers in Asia and Europe, especially Germany.

The Republic of Lithuania issued \$150m of 3 per cent five-year bonds via Merrill Lynch and Kokusai Europe. Yielding

points over the US benchmark at the 99.68 re-offer price. The deal was also led by Nomura, which reported a positive response from fund managers in Asia and Europe, especially Germany.

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NEW INTERNATIONAL BOND ISSUES

Borrower	US Dollars	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
LG Securities Co.	100	6.375	98.688	Dec.2003	0.25%	-	+80.55% (C) Nomura International	
Republic of Lithuania	150	10.00	98.909	Dec.1997	1.00%	-	+44.55% (N) Nomura International	
VEN	150	10.00	100.00	Dec.2000	0.80	-	-	Merrill Lynch
FRANCE	500	5.625	98.498	Jan.1999	0.1875%	-	+20.15% (N) C&G/Société Générale	
CRÉDIT LOCAL DE FRANCE	500	5.625	98.498	Jan.1999	0.1875%	-	+20.15% (N) C&G/Société Générale	

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. +Unlimited. -Semi-annual coupon. R: fixed re-offer price; F: fixed re-offer price; A: fixed re-offer price; L: long term coupon; B: long term coupon.

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BOND FUTURES AND OPTIONS

Strike	Price	CALLS	PUTS
9850	0.43	0.81	1.05
9900	0.19	0.58	0.79
9950	0.07	0.37	0.58
10000	0.03	0.24	0.43
10050	0.02	0.16	0.31
10100	0.01	0.11	0.22

Est. vol. total, Call 2673 Puts 2567. Previous day's open int. Call 12855 Puts 15428.

ITALY

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

SPAIN

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

UK

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

GERMANY

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

JAPAN

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

US

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

EURO

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

AUSTRALIA

Strike	Price	CALLS	PUTS
10830	105.97	0.26	0.28
10835	105.97	0.26	0.28
10840	105.97	0.26	0.28
10845	105.97	0.26	0.28
10850	105.97	0.26	0.28

Est. vol. total, Call 1275 Puts 2415. Previous day's open int. Call 1275 Puts 2565.

NEW ZEALAND

Strike</

CURRENCIES AND MONEY

MARKETS REPORT

Franc slips as market worries about concessions

By Philo Gawth

The French franc lost ground yesterday amid market concerns that the government was making concessions to striking workers which would jeopardise France's prospects of meeting the Maastricht convergence criteria.

Most of the selling took place during Asian trading as the franc fell from a London close last Friday of FF344.44 against the D-Mark to an intra-day low of FF343.45 in Europe. It later recovered to close in London at FF345.45 as traders concluded that the concessions the government may make are less far-reaching than initially thought.

Analysts were not inclined to place too much significance in market moves which took place amid very thin volumes. The market has a Christmas feel to it, with little evidence of any discretionary trading taking place; only those who had to trade

appeared to be in the market. Exchange rate were, in the words of one observer, "well confined within familiar ranges."

The dollar had a fairly steady day, finishing at DM1.448, down from DM1.448, against the yen it closed at ¥101.02, from ¥101.02.

In Europe the highest move came from the Swedish krona, which continued the retreat seen at the end of last week, finishing at SKr 4.673 against the D-Mark, from SKr 4.598. The lira also fell back from the L1.104 barrier, closing at L1.104, from L1.107.

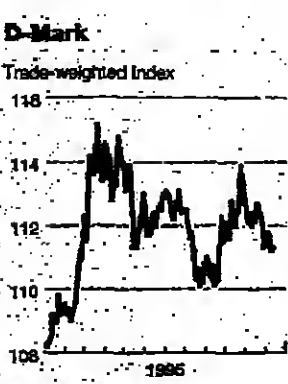
Sterling made up ground against both the D-Mark and dollar, finishing at DM2.2149, from DM2.2116, and \$1.5337, from \$1.5274.

Yesterday was a day more interesting for the currencies of officialdom than for any movements in market prices.

Leading the way on a familiar, if temporarily forgotten, theme, was Mr Larry Summers, the US deputy treasury secretary. He told the Swiss-American chamber of commerce in Zurich that the US preferred a stronger dollar because it meant higher real wages for US workers, lower inflation and also maintained the dollar's role as the world's leading reserve currency.

"The US remains prepared to co-operate with other countries in exchange markets as we have in the past," he said.

Also striking a familiar theme about the value of the national currency was a statement from the Swiss cabinet and Swiss National Bank agreeing that the franc was too strong. The government statement said that "the reasons lie above all abroad," with Mr Markus Lusser, the SNB president, saying that he would use any manoeuvring room that the situation in Switzerland offered him.



Source: FT Econ

Market sentiment appears to be moving away from a pre-Christmas rate cut from either the Bundesbank this Thursday, or the US Federal Reserve next Tuesday.

US commentators note that it would be unprecedented for the Fed to cut rates while the economy was at full employment, while recent comments from some Fed officials indicated a reluctance to lower interest rates while the battle over the Federal budget remains unresolved.

On this front, there was a positive development in the form of the White House agreeing to use the budgetary forecasts prepared by the Congressional Budget Office. This has previously been a sticking point between the White House and its Republican opponents in Congress.

Mr Joe Prendergast, currency strategist at Merrill Lynch in London, said the budget was a bigger focus for markets than monetary policy. "A

lot of Fed interest rate risk and Bundesbank interest rate risk is already in the price," he said.

"US budget developments are the only factor that might give us some significant direction," said Mr Prendergast.

He added that even if the Fed and/or Bundesbank did cut rates this year, the market would probably be disinclined to take any large positions, given the time of year.

Mr Peter Farley, currency strategist at MMS in London, said developments on the French franc were being affected by the market waiting to see what the Bundesbank does. He said a failure to cut rates could leave the franc vulnerable.

WORLD INTEREST RATES

MONEY RATES								
December 11	Over night	One month	Three months	Six months	One year	Long term	De rate	Repo
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	8.00	3.50	-
week ago	3 1/2	3 1/2	3 1/2	4	3 1/2	8.00	3.50	-
France	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	4.70	-	6.10
week ago	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	4.70	-	6.10
Germany	4 1/4	4 1/4	3 3/4	3 3/4	3 3/4	5.50	3.50	3.98
week ago	4 1/4	4 1/4	3 3/4	3 3/4	3 3/4	5.50	3.50	3.98
Italy	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	-	-	6.25
week ago	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	-	-	6.25
Netherlands	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	9.00	3.50	10.51
week ago	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	9.00	3.50	10.51
Switzerland	2 1/2	2 1/2	2 1/2	2 1/2	2 1/2	5.00	2.00	-
week ago	2 1/2	2 1/2	2 1/2	2 1/2	2 1/2	5.00	2.00	-
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	-	-	-
week ago	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	-	-	-
Japan	4	4	4	4	4	0.80	0.50	-
week ago	4	4	4	4	4	0.80	0.50	-

LIFE ASSURANCE

OTHER SERVICES & BUSINESSES

PROPERTY - Cont.

SUPPORT SERVICES - Cont.

APP - Cont.[illegible][illegible][illegible]

P/E	14.6
1974	17.4
1975	16.3
1976	1.7
1977	11.3
1978	14.3
1979	-
1980	17.3
1981	15.5
1982	13.0
1983	14.3
1984	-
1985	10.7
1986	20.5
1987	10.5
1988	12.8
1989	13.7
1990	28.9
1991	16.7
1992	13.7
1993	18.6
1994	14.3
1995	8.2
1996	23.0

Where stock indicated as Symbol refers guide to issue on Monday.

Market cap quoted.

Earnings us Price/bookings after taxes

Yields are % of 20 per cent

Estimated price per P/B - 1 to 1 change at disposition

□ Indica where Stock's highest interest Figure Rate each Free

[illegible]

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10.0	1	10.2	8	FT	code
5.5	0	12.3	8	FT	including
	0		8	FT	Report
	0		8	FT	to
	0		8	FT	available
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P/E	14.6
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3	8.1	
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1	20.8	
5		
8	13.9	
6		
5	17.1	
5	12.8	
1		
5	8.7	
3	11.9	
2	64.3	
		58.7

Call	18.9
Cityline	12.9
For re	0
+44 in	50
	70.4

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MARKET REPORT

Rate cut hopes and Wall Street lift equities

By Steve Thompson, UK Stock Market Editor

What is expected to be an important week in the UK equity market commenced with a confident performance from the leaders yesterday. Helped by another strong showing by Wall Street, plus a steady, if unspectacular, official debut by National Grid shares and modest gains by gilts, the market's top stocks finished just below the day's best levels.

The motivation behind yesterday's advance was the market's conviction that a series of international interest rate reductions could get under way later this week.

Mr Kenneth Clarke, the chancellor of the exchequer, meets Mr Eddie George, the governor of the Bank of England, on Wednesday morning to discuss monetary policy. The Bundesbank council meets on Thursday for the same reason and also to determine Germany's monetary targets for next year.

Next Tuesday, the US Federal Reserve's Open Market Committee meets to discuss monetary policy. Dealers in London said the market was expecting moves in UK and German rates: "The feeling is very positive towards rate cuts; if they do not materialise, then we could be in for trouble," said the head trader at one London securities house.

He also pointed out that the expiry of the December index and options, due on Friday, would see the market squeezed higher. At the close of a session mostly dominated by very heavy activity in National Grid stock, the FT-SE 100 was 22.1 up at 3,652.1, only 28.3 short of its all-time closing high and 31.5 below its intra-day peak.

The FT-SE Mid 250 index managed a more mundane performance, posting a final reading of 3,936.9 for a net gain of 3.7. The underperformance came in spite of a substantial list of big winners in the second-half index. These included Incheape, rallying strongly after its demotion from the FT-SE 100 which was

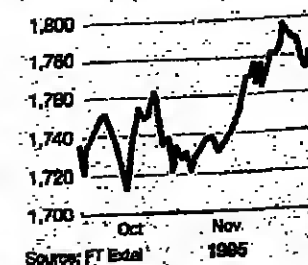
accompanied by heavy selling by index tracking funds. Package tours group Airtrous climbed 8 per cent, with the market relieved that its preliminary numbers were no worse than had been expected. And Laporte was supported after the sell-off that accompanied last week's profits warning.

But the day's main action took place in National Grid, where last week's hints of book-building to place stock owned by Manweb and Norweb - now owned by Scottish Power and North West Water - were confirmed. Some 181m Grid shares were sold to institutions at 208p a share yesterday by Kleinwort Benson and UBS acting jointly. The

operation was said to have gone very smoothly. Another regional electricity company, rumoured to be Southern, was said to have sold a block of 25m Grid shares via a private deal at 204p.

Turnover in equities jumped to 1.1bn shares and was extremely inflated by the National Grid activity, which accounted for 42 per cent of the market's total business. Top performers in the Footsie were London Electricity, reflecting hopes that its link with Thames Water will provide big cost savings, and Royal Bank of Scotland, which attracted revived takeover speculation.

FT-SE-A All-Share Index



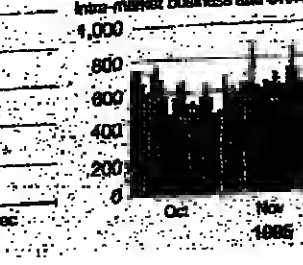
Indices and ratios

FT-SE 100	3652.1	+22.1
FT-SE Mid 250	3936.9	+3.7
FT-SE 100/FT-SE Mid 250	1807.9	+0.0
FT-SE-A All-Share	1781.53	+8.15
FT-SE-A All-Share yield	3.83	(3.83)

Best performing sectors

1. Retailers, Food	+2.1
2. Tobacco	+1.7
3. Distributors	+1.7
4. Spirits, Wines & Cider	+1.4
5. Chemicals	+1.3

Equity shares traded



Worst performing sectors

1. Other Services & Business	-0.8
2. Diversified inds.	-0.7
3. Textiles & Apparel	-0.7
4. Paper, Pkg. & Print	-0.7
5. Property	-0.6

Steel's mettle tested

A profits warning from big French steel producer Usinor, plus a significant portfolio reduction by a leading fund group, sent British Steel crashing to the bottom of the Footsie rankings in heavy volume.

Sentiment was also hit by rumours that a top broker had changed its stance on the shares with a move from hold to sell. BS, which has come down from a peak of 191p since September, finished 5p off at 181p in 13m traded.

Usinor warned that second-half profits were going to be lower, but it was the group's uncompromising bleak view of European steel prices that mostly unsettled BS investors. Mercury Asset Management announced that it had reduced its shareholding in BS by almost a percentage point. It retains a 15 per cent equity stake. There were fears yesterday that the fund management group could be planning further disposals.

building. North West was liquidating 100m shares acquired through its takeover of Norweb, and Scottish disposing of 81m shares obtained after it bought Manweb.

Index tracking funds keen to build a weighting into the new Footsie stock preferred the comparative calm of a book-building auction to scrambling around in the market for stock.

Dealers said the sale, handled by Kleinwort Benson and UBS, was 12 per cent oversubscribed at the strike price of 208p a share. And as the Seaq dealing screens counted the volume of both the buyer and the seller, the sale made up 362m shares of the day's total.

With 1.89bn shares in issue, the turnover (excluding the North West and Scottish sale) of 57m shares was less than impressive, according to one analyst. Almost half of that was done in one trade. Some dealers said the 25m-share block represented a stake sale by Southern, but there were also suggestions that one broker had sold short in anticipation of National Grid shares slipping back.

In price terms, expectations of a 200p-a-share National Grid debut proved misplaced. The stock, which had already traded on the grey market for some time, opened at 208p and barely moved throughout the day before closing at 209p.

Grid debut

First day of trading in National Grid may have seen 42m shares changing hands. But it was more of a short circuit than an electrical storm. Voltage was turned down by an announcement at the start of trading that North West Water and Scottish Power were selling 181m National Grid shares through a global book-

Bank bid talk

Bid talk shifted back to the banks sector as Royal Bank of Scotland climbed 17 to 549p and Abbey National 12 to 638p. Speculation hinged on HSBC improving its UK high street presence by making a move on

one of the two banks. While Abbey offers the prospect of a broad geographical base, RBS appeared the most likely candidate. Analysts pointed to the latter's lower prospective price/earnings ratio and greater synergy with Midland, HSBC's current outlet.

Consensus forecasts for a take-out bid are around 700p a share, although bullish analysts argued that, to be competitive with Lloyds' acquisition of TSB, an offer would need to be nearer to 800p a share.

HSBC put on 3p at 989p. Profit-taking continued to dent British Aerospace, which has had a strong run recently, partly on the back of hopes for a flotation of the Orange mobile phone system, in which BAE is a big stakeholder. Down 7 on Friday, the shares dipped a further 16 to 77p.

Talk linking P&O with struggling engineering and construction conglomerate Trafalgar House depressed the transport group's shares. They closed 11 lower at 464p.

Weekend press comment helped to revive speculation that P&O was about to buy Trafalgar's cruise business, if not put in a bid for the group as a whole. Most analysts felt the rumours needed to be taken with a pinch, or even a fistful, of salt.

Trafalgar, which announces annual results on Friday, lost 2p at 27p in 5.2m volume. "There has been a bit of P&O stock on offer lately. Recent institutional disinvestment with the shares has been quite significant," said one leading sector watcher. The shares stood at 63p earlier this year.

The stores sector moved ahead on a combination of hopes of interest rate cuts and some suggestions that sales during the Christmas period are likely to be better than originally anticipated.

Boots was among the day's big gainers. The shares put on 7 to 589p, while Sears firmed 2p to 99p. Strong demand for new Footsie constituent Argos created a squeeze in the stock, which ended 17 ahead at 569p.

Last week's announcement of boardroom changes at Great Universal Stores continued to boost the stock, up 13 at a new high of 678p.

Seasonal demand and interest rate hopes also spread to food retailers, with the sharp gain registered in Tesco, ahead 10 at 299p. Asda, which reports interim figures on Thursday, hardened 2p to 105p. Argyl rose 7 to 31p.

Guinness was in demand after it was said that NatWest Securities was recommending the stock. The shares added 9p at 461p in 1.5m volume. With the Christmas period favourable for drinks producers, there were buyers of several of the best known stocks in the sector. Allied Domecq moved up 5p to 501p and Grand Metropolitan also 5p to 450p. Bass gained 5p at 720p on 5m dealt and Scott's & Newcastle was 7p ahead at 603p. Greene King, which reported a 13 per cent increase in interim profits to £11m, was 4 up at 633p.

The market was relieved that figures from four operator Airtrous, published yesterday, had included "no fannies", as one observer put it.

The shares responded by jumping 2p to 358p. Analysts were particularly disappointed by the retreat in UK figures. However, they were cheered by the progress of the Scandinavian side of the business.

Several brokers indicated they would be upgrading current year profits expectations by around £10m to about £80m.

London Electricity moved forward 2p to 689p, on the ex-National Grid basis, on talk that the company is poised to form a cost-saving alliance with Thames Water.

International trader Inch-

FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LIFTS) £25 per full index point

	Open	Sett	Change	High	Low	Est. vol	Open int.
Dec	3657.0	3657.0	+22.0	3660.0	3650.0	14208	45504
Mar	3659.0	3659.0	+22.5	3662.0	3652.0	10475	32200
Jun	3661.0	3661.0	+23.0	3664.0	3654.0	0	1116

FT-SE MID 250 INDEX FUTURES (LIFTS) £10 per full index point

	Open	Sett	Change	High	Low	Est. vol	Open int.
Dec	3936.9	3936.9	+3.7	3940.0	3930.0	0	475
Mar	3938.9	3938.9	+4.2	3942.0	3928.0	0	3189

FT-SE 100 INDEX OPTION (LIFTS) £320 per full index point

	3600	3650	3700	3750	3800	3850	3900
Dec	158	175	132	121	85	53	1
Mar	175	132	121	85	53	1	1
Jun	182	137	121	85	53	1	1

FT-SE 100 INDEX OPTION (PUTS) £320 per full index point

	3600	3650	3700	3750	3800	3850	3900
Dec	158	175	132	121	85	53	1
Mar	175	132	121	85	53	1	1
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Jun	182	137	121	85	53	1	1

FT-SE 100 INDEX OPTION (PUTS) £10 per full index point

	3600	3650	3700	3750	3800	3
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WORLD STOCK MARKETS

EUROPE									
AUSTRIA (Dec 11/Sec)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ATX	1,444.4	1,444.4	1,444.4	1,444.4	0.0	1,444.4	1,444.4	1,444.4	1,444.4
BELGIUM/LUXEMBOURG (Dec 11/Frs)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
BRX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
FRANCE (Dec 11/Frs)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
CAC	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
GERMANY (Dec 11/Dms)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
DAX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
ITALY (Dec 11/Lira)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
BIT	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
NETHERLANDS (Dec 11/Gld)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
AEX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
POLAND (Dec 11/Zloty)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
WSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
PORTUGAL (Dec 11/Escudo)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
BVL	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SPAIN (Dec 11/Pes)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
IBEX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SWEDEN (Dec 11/Krona)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
OMX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SWITZERLAND (Dec 11/Frs)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
SIX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
UNITED KINGDOM (Dec 11/Pound)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
FTSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
FINLAND (Dec 11/Mar)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
HEX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
GREECE (Dec 11/Dra)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ASE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
IRELAND (Dec 11/Pound)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ISEQ	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
ISRAEL (Dec 11/Sheqel)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
TASE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
JAPAN (Dec 11/Yen)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
Nikkei	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
KOREA (Dec 11/Won)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
KOSPI	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
TAIWAN (Dec 11/NT\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
TSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
THAILAND (Dec 11/Baht)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
SET	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
HONG KONG (Dec 11/HK\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
HSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
INDONESIA (Dec 11/Rupiah)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
JKSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
MALAYSIA (Dec 11/MYR)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
FTSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
NEW ZEALAND (Dec 11/NZ\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
NZSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SINGAPORE (Dec 11/S\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
SEI	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
AFRICA									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ALX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SOUTH AFRICA (Dec 11/Rand)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ALX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4

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AUTOMOTIVE • AEROSPACE • AUTOMATION • MARINE SYSTEMS

INDICES

EUROPE									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ATX									
BELGIUM/LUXEMBOURG (Dec 11/Frs)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
BRX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
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Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
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Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
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Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
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UNITED KINGDOM (Dec 11/Pound)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
FTSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
FINLAND (Dec 11/Mar)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
HEX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
GREECE (Dec 11/Dra)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ASE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
IRELAND (Dec 11/Pound)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ISEQ	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
JAPAN (Dec 11/Yen)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
TOPIX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
KOREA (Dec 11/Won)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
KOSPI	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
TAIWAN (Dec 11/NT\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
TSEI	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
HONG KONG (Dec 11/HK\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
HSI	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
AUSTRALIA (Dec 11/A\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ASX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
NEW ZEALAND (Dec 11/NZ\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
NZX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SOUTH AFRICA (Dec 11/Rand)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
JSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
INDONESIA (Dec 11/Rupiah)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
JKSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
PHILIPPINES (Dec 11/Php)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
PSX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
THAILAND (Dec 11/Baht)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
SET	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
MALAYSIA (Dec 11/Ringgit)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
KLSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
SINGAPORE (Dec 11/S\$)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
STSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
CHINA (Dec 11/Yuan)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
SSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
INDIA (Dec 11/Rupiah)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
NSE	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
BRAZIL (Dec 11/Real)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
BOVESPA	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
RUSSIA (Dec 11/Rub)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
MOEX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
MEXICO (Dec 11/Peso)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
IPC	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
CANADA (Dec 11/Loonie)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
TSX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
UNITED STATES (Dec 11/Dollar)									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
DOW	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
EUROPEAN STOCKS									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
ATX	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
ASIAN STOCKS									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
HSI	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
AMERICAN STOCKS									
Stock	High	Low	Open	Close	Change	Vol	High	Low	Open
DOW	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
COMMODITIES									
Commodity	High	Low	Open	Close	Change	Vol	High	Low	Open
Oil	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
CURRENCY									
Currency	High	Low	Open	Close	Change	Vol	High	Low	Open
EUR/USD	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4
INDEX FUTURES									
Index	High	Low	Open	Close	Change	Vol	High	Low	Open
DOW	3,444.4	3,444.4	3,444.4	3,444.4	0.0	3,444.4	3,444.4	3,444.4	3,444.4

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

AMEX

Have you

Financial Times

NYSE COMPOSITE PRICES

High	Low	Stock	Vol.	%	High	Low	Stock	Vol.	%	High	Low	Stock	Vol.	%	High	Low	Stock	Vol.	%
Continued from previous page																			
354	54 1/2	Sandier	0.28	0.8	20	3712	335	20	304										
355	54 1/2	SBC Co	0.28	0.8	18	4482	543	18	304										
356	54 1/2	SBC Corp	1.44	5.5	18	867	264	18	304										
357	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
358	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
359	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
360	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
361	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
362	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
363	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
364	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
365	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
366	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
367	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
368	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
369	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
370	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
371	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
372	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
373	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
374	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
375	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
376	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
377	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
378	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
379	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
380	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
381	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
382	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
383	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
384	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
385	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
386	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
387	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
388	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
389	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
390	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
391	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
392	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
393	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
394	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
395	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
396	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
397	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
398	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
399	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
399	54 1/2	SBC Corp	1.06	4.1	9	788	154	9	304										
- V -																			
214	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
215	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
216	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
217	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
218	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
219	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
220	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
221	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
222	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
223	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
224	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
225	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
226	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
227	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
228	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
229	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
230	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
231	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
232	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
233	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
234	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
235	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
236	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
237	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
238	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
239	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
240	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
241	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
242	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
243	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
244	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
245	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
246	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
247	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
248	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
249	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
250	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
251	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
252	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
253	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
254	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
255	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
256	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
257	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
258	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
259	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
260	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
261	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
262	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
263	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										
264	48 1/2	Waco	0.20	2.2	10	1174	425	10	514										

NASDAQ NATIONAL MARKET[illegible]

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AMERICA

Dow boosted by increase in oil prices

Wall Street

Blue chip shares came back from losses made at the end of last week as debate continued as to whether the Federal Reserve would lower interest rates next week, writes Lisa Branstetter in New York.

In early trading the Dow Jones Industrial Average was up 28.54 at 5,185.40. The Standard & Poor's 500 reversed nearly all of the losses made late last week, improving 2.65 to 620.12.

The Dow received a boost from rising oil prices which helped to lift Exxon and Chevron, two of the index's main components. Exxon added 2 1/2% at \$54 and Chevron was up 1 1/2% at \$38.40. The Standard & Poor's 500 was stronger at 0.92% as crude oil futures prices rose to a six-month high.

The American Stock Exchange composite index, however, slipped 0.03 to 535.52. Volume on the New York SE came to 1.52bn shares.

The technology-laden Nasdaq composite, which stumbled earlier in the week and began to recover on Friday, edged up 0.37 to 1,062.78.

The Nasdaq strengthened in spite of a 1% loss made by Microsoft, the biggest company on that index, that brought its share price to \$39.74. Intel, the second biggest Nasdaq company, added 1/2% at \$35.74.

Internet shares were mixed. Netscape Communications, the internet software company, fell 5% to \$12.25, spurred by a downgrading of its shares by a brokerage house, and by publicity surrounding Microsoft's internet strategy.

Mexico weakens 1%

Mexico City fell during the late morning on fears of a rise in domestic interest rates later in the day.

The IPC index was off 30.00 or 1.1 per cent to 2,625.39 by mid-session. Volume was weak at 8.2m shares.

BUENOS AIRES retreated slightly as investors reacted to proposed amendments to the 1996 budget in congress at the weekend. The Merval index slipped 3.17 to 460.49 at noon. Analysts commented that

But Spyglass, which is Netscape's closest competitor and has a licensing agreement with Microsoft, added 1 1/2% at \$39.74 to recover part of the 3 1/2% it lost last Wednesday and Thursday.

Elsewhere, Maybelline, the US cosmetics company, climbed 5 1/2% or 17 per cent to \$38.40 after L'Oréal, the French cosmetics group, said that it would buy the company for \$60m or \$36% per share.

Canada

Toronto was unable to maintain early gains and the TSX-300 composite index was 3.46 weaker by noon at 4,737.11 in volume of 38.7m shares.

Alberta Energy gave up 1/2% to \$21.75 and CN Rail Exploration receded 3/4% to \$27.75 after Sunday's announcement that they had agreed to merge in an effort to create a dominant force in Canadian oil and gas exploration and production.

Diamond Fields Resources moved forward 3/4% to \$28.75 in brisk trade after the company improved analysts on Friday with the latest results for the Eastern Deep area of its Voisey Bay base metal property.

TVI Pacific, heavily traded in recent sessions, firmed 3 cents to \$22.20 after the company said that it had finished financing for the first phase development of its Christmas Island and precious metals project in the Philippines.

Istar Internet dropped 3 1/2% to \$12.25, following its US counterparts lower after Microsoft said that it would refocus attention on the Internet.

EUROPE

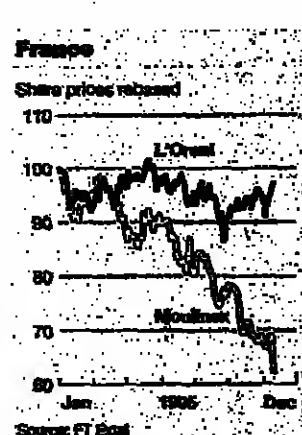
Moulinex slides, L'Oréal climbs in edgy Paris

A number of corporate stories in PARIS overrode the news that the government was to meet with trade union leaders; this move did not have as big an impact on sentiment as had been feared, and the CAC-40 index slipped just 6.74 to 1,849.59 in low turnover of FF2.7bn.

Early in the day, fears were expressed that the government might be about to make concessions to its reforms of the social welfare system. However, as trading progressed the apprehension began to evaporate, although there was still an element of confusion about the tactics being adopted by Mr. Alain Juppé, the prime minister.

Meanwhile, Moulinex, the household appliances group, slid FF7.80 or 9.4 per cent to FF77.50 as it reported that operating losses rose by more than 30 per cent over the first six months to September 30. This was attributed to the negative impact of exchange rates, the effect of strikes at some of its factories during the summer, higher raw material costs, increased spending on advertising, and the cost of launching new products.

Usinor Sacilor, the steel company, tumbled FF6.20 or 7 per cent to FF76.95 after indicat-



ing that second-half performance in 1995 would be worse than that seen in the first six months. There had been expectations in some quarters that the group would reveal full-year profits in the region of FF5bn, following first-half profits of more than FF2.2bn. The company indicated that it might also be affected by the strike hitting the state railway system, which was one of its leading customers.

There was considerable interest in L'Oréal, which rose FF1.25 to FF127.50, after the cosmetics group announced that it was acquiring the US-based Maybelline group in a deal said

to be worth \$66m. Analysts generally welcomed the move, which they saw as the latest phase in a global consolidation of the industry. They said that the French company, currently, had some 8 per cent of the US cosmetics market.

ZURICH was higher, but in quiet trade, and the SMI index picked up 15.0 to 3,261.6.

Elektrowatt jumped SF7.18 to SF73.90 as Mr. Stephen Schindler's private Untec Holding confirmed that it might use the SF250m proceeds of the sale of its stake in Landis & Gyr to buy shares in the electricity generator. L & G was steady at SF94.00 as the house authorities said that they were looking into unusually heavy trading in the stock before Elektrowatt announced its SF1.8bn takeover bid last week.

Winterthur moved up SF1.10 to SF7.85 and CS Holding, a major shareholder in Elektrowatt, was SF1.25 higher at SF116.25, still profiting from co-operation plans announced last week. Ciba registered rebounded SF7.26 to SF7.03, overcoming some of the sharp losses seen last week on news that it was curtailing trials of its Sildenafil drug.

MILAN was led higher by

FT-SE ACTUARIES BRIDGE INDICES

Dec 11		Dec 8		Dec 7		Dec 6		Dec 5		Dec 4	
FT-SE	Bridge	FT-SE	Bridge	FT-SE	Bridge	FT-SE	Bridge	FT-SE	Bridge	FT-SE	Bridge
1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59	1,849.59

Further sharp gains in Olivetti and the Cmti index picked up 4.51 to 3,541.2, while the real-time Mibol index was 66 higher at 9,028.

Shares in Olivetti, 10 per cent higher on Thursday, were suspended limit up when they shot to L1,317 during the afternoon session. Subsequently, they closed L1,028 ahead at L1,300 in very heavy volume of 78.6m shares, with strong foreign demand said to have been spurred by the company's interest in the Omnitel mobile telephone consortium.

Fiat rose to a high of L5,030 on positive November sales figures, but closed L482 up 15,006 as the group ended months of speculation by announcing that Mr. Gianni Agnelli, chairman for the last 30 years, was to step down and that Mr. Cesare Romiti, managing director, would take over. FRANKFURT picked up late

coms but critical of the group's building materials trading, shock absorber and crane and excavator businesses, downgraded the stock late in November.

BRUSSELS was boosted by heavy Bel-20 basket buying, the key index ending 32.04 or 1.5 per cent higher at a new 1995 closing peak of 1,539.47 in turnover of around BF2.1bn.

The least liquid Bel-20 stocks benefited the most, the utility holding company Tractebel climbing BF7.75 or 6.7 per cent to BF12,400, the steel cord and wire maker Bekaert by BF7.00 to BF24,950 and the shipping company CMB by BF5.50 to BF2,135.

HELSINKI saw Nokia A regain some of last week's losses, the stock rising FM11 or more than 5 per cent to FM221 as it followed last Friday's high-tech gains in New York. The Hex index rose 32.04 or 1.7 per cent to 1,880.17.

ISTANBUL was weighed down by a cash shortage and political uncertainty ahead of the December 30 elections, the composite index losing 1,963.13 or 4.5 per cent to 39,963.29 after a gain of 6.4 per cent last week.

Written and edited by William Cochran, Michael Morgan and John Pitt

ASIA PACIFIC

Nikkei consolidates after last week's sharp rally

Tokyo

Lingering hopes of monetary easing in both the US and Japan, many underplanned investor sentiment, but the Nikkei average closed lower on profit-taking and technical selling, writes Emiko Terazono in Tokyo.

The 225 index lost 60.19 to 19,226.78 after moving between 19,162.02 and 19,377.94. Traders said some investors were becoming worried following the Nikkei's rally last week, which lifted the benchmark by 454 points, and that the market needed "cooling off".

Volume was 350m shares, against Friday's 1.06bn. Selling came from domestic institutions and dealers' liquidation of arbitrage positions; some foreign investors, and employees' stockholding groups investing year-end bonus money, were among buyers.

The Tokyo index of all first section stocks shed 3.63 to 1,523.56 and the Nikkei 300 gave up 1.09 to 2,862.36. Declines led rises by 539 to 514, with 166 issues unchanged.

In London the ISE/Nikkei 50 index edged up 0.37 to 1,318.55. Some analysts feared that domestic institutions, especially banks and life insurance companies, would remain net sellers even if the index rose further. A recent survey by the Nikkei Kaizai Shimbun, revealed that only Daiichi Life and Nippon Life were willing to buy domestic equities and foreign bonds, while other companies remained risk averse.

Nissan Motor fell Y14 to Y756, losing ground for the first time in five trading days, on fears of increased selling by institutions. Stories about

mounting losses at the company's Mexican subsidiary also depressed investor confidence. Other carmakers were also lower.

A plunge in Kyocera, the leading manufacturer of ceramic packages for semiconductor, prompted selling of high-technology issues. The stock dropped Y80 to Y7,890 following last week's downgrade by Morgan Stanley (Japan). The decline of the stock, previously bought as a semiconductor related issue, sent Hitachi down Y10 to Y1,040 and NEC Y20 lower to Y1,231.

Toshiba eased Y5 to Y800 on selling by individual investors, although the stock, regarded as a core issue on the "digital video disc" (DVD) theme, was the second most actively traded issue of the day. The DVD is to be marketed next autumn, and hopes that it will be a hit consumer electronic product lifted other related stocks, with Targem's machinery maker, ending Y36 up at Y813.

In Osaka, the OSE average rose 17.59 to 20,675.99 in volume of 196.2m shares.

Roundup

News that Foster's, the brewer, was planning to buy Muddara Blass, Australia's largest independent wine maker, brought more excitement to SYDNEY, where the All Ordinaries index gained 18.8 to 2,204.90 after reaching 2,205.50.

Turnover was A\$393.6m in volume of 160.5m shares. News of the acquisition triggered rises in both stocks, Foster's adding 6 cents at A\$2.18, and Muddara A\$1.50 or 23.6 per cent at A\$7.05.

MANILA closed marginally

weaker as investors shifted from index heavyweights to second line issues. The composite index slipped 4.79 to 3,866.04. Among the losers were Philippine National Bank and PLDT, while second line stocks such as Metro Pacific and Filipino Telephone saw the best gains.

TAIPEI rose for the fourth straight session as investors continued to celebrate the recent parliamentary elections. The weighted index finished 72.21 or 1.5 per cent ahead at 4,983.13, off a high of 4,983.00.

Turnover was active at T\$45bn. Textiles led the gains, rising by 2.7 per cent as a group, with Hualon up 70 cents to T\$12.70. Heavily weighted financials supported the upward momentum with a 2 per cent gain. Brokers said that, since late

last week, government funds had been buying equities, especially financials.

SINGAPORE saw further consolidation of blue chips and OTC shares, while second-line and companies linked to Indonesian interests were the focus of retail-driven speculation. The Straits Times Industrial index softened 2.17 to 2,145.29. Guthrie was up 3 cents at 89.5 cents on takeover rumors, off a high of 92 cents.

HONG KONG edged lower in thin trade, newspaper stocks losing ground after the outbreak of a price war in the local Chinese language market. The Hang Seng index slipped 28.44 to 9,836.17, as turnover shrank to HK\$2.4bn.

Among newspapers which cut their prices, Oriental Press fell 32 cents to HK\$2.675 and

Hong Kong Daily News was 15 cents lower at 90 cents.

KUALA LUMPUR saw further profit-taking, the composite index losing 2.13 to 974.78. Damansara Realty continued to surge in heavy volume, adding 16 cents at M\$2.08, on the prospect of the state government raising its stake in the company. SBOUL was led sharply lower by Samsung Electronics, which went limit down on uncertain chip markets. The composite index fell 15.12 to 947.75, and Samsung won \$500 to Wm \$13,000.

BOMBAY was broadly lower as investors took profits after last week's rally, and the mood was also disturbed by fresh worries about Reliance as details of a messy 1992 share switch became known. The BSE-30 index lost 39.09 at

3,044.23 and Reliance fell Rs5.35 to Rs203.60.

In CALCUTTA, ITC, the tobacco, leisure and food conglomerate, dropped by Rs5 or 3.2 per cent to Rs246 as it named a new chairman, backed by Indian financial institutions, after a boardroom battle to oust the previous chairman. Brokers commented, however, that the appointment of Mr Y C Deveshwar, a former head of Air India, was likely to be positive for the company in the long run.

SHANGHAI's hard currency B shares fell to another low for the year, with investors unwilling to commit fresh funds to a declining market. The index shed 0.26 to 49,492. Worries over new listings left the A index down 18.767 or 2.8 per cent at 643,219.

MARKETS IN PERSPECTIVE		% change in local currency		% change sterling		% change US\$	
		1 Week	4 Weeks	1 Year	Start of 1995	Start of 1995	Start of 1995
Australia		+0.58	+4.09	+10.57	+11.39	-2.83	-5.13
Belgium		+0.42	+3.27	+10.32	+11.22	+19.01	+19.01
Denmark		+0.74	+4.10	+7.63	+4.38	+16.14	+13.39
Finland		-5.26	-5.62	+2.41	+2.12	+14.46	+11.76
France		+1.55	+0.91	-3.15	+0.05	+9.77	+7.17
Germany		+0.49	+4.37	+8.31	+5.27	+15.43	+12.69
India		+0.19	+1.11	+2.04	+2.04	+28.20	+22.29
Italy		+1.09	-0.88	-5.58	-8.65	-5.51	-7.76
Netherlands		+0.87	+6.61	+16.59	+14.28	+25.33	+22.36
Norway		+0.15	+2.51	+3.47	+0.09	+8.90	+6.31
Spain		-0.38	+7.50	+5.13	+12.25	+22.57	+19.67
Sweden		+1.61	+1.62	+15.30	+19.86	+37.12	+33.67
Switzerland		-0.30	+3.94	+24.92	+23.07	+37.49	+37.49
UK		-1.31	+2.73	+19.25	+17.22	+14.44	+14.44
EUROPE		-0.26	+3.10	+12.22	+11.23	+18.39	+15.58
Australia		+1.29	+2.76	+18.39	+14.53	+11.41	+8.77
Hong Kong		-0.00	+4.65	+17.36	+15.86	+18.71	+15.90
Japan		+2.13	+7.51	+1.08	-1.12	-0.20	-2.56
Malaysia		+0.57	+10.14	+3.96	-1.12	+1.88	-0.53
New Zealand		-1.43	+4.13	+7.14	+8.54	+12.00	+9.35
Singapore		+1.78	+8.20	+4.85	+0.56	+6.12	+3.61
Canada		+1.61	+3.95	+18.52	+12.09	+17.22	+14.44
USA		+1.57	+3.57	+38.30	+34.30	+37.50	+34.30
Mexico		-1.79	+14.85	+7.91	+9.06	-29.06	-30.74
South Africa		+5.07	+4.03	+23.67	+3.56	+17.65	+15.05
WORLD INDEX		+1.21	+4.71	+17.08	+14.70	+18.51	+15.70

7 Based on December 8 1995. 8 Copyright 1995 Financial Times Limited, London. Stocks & Co. Standard & Poor's. All rights reserved.

FT/SP ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS		FRIDAY DECEMBER 8 1995							THURSDAY DECEMBER 7 1995							DOLLAR INDEX			
Region	Index	US Dollar	Day's Change %	Point	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Forward Starting Index	Yen Index	DM Index	Currency 52 week High	52 week Low	Year ago (approx)			
Australia (ASX)	195.70	-1.0	-0.51	181.22	119.49	140.55	169.39	-0.6	3.92	188.55	181.78	120.00	141.31	189.62	191.01	157.95	167.89		
Austria (VSE)	173.37	-0.4	-0.24	189.28	119.56	130.51	130.42	-0.8	1.58	174.14	167.88	111.28	130.51	180.42	188.28	167.48	178.45		
Belgium (Euronext)	330.45	-0.2	-0.06	194.58	128.29	159.89	147.18	-0.2	3.55	200.88	193.87	128.48	159.89	148.08	201.94	164.78	168.82		
Canada (TSX)	136.35	-0.4	-0.29	134.85	88.62	104.58	247.10	-0.4	1.70	139.51	134.50	86.23	104.58	248.14	180.75	86.08	175.57		
Denmark (Børsen)	140.08	-0.2	-0.14	143.72	94.77	111.47	147.32	-0.2	2.52	148.10	142.79	94.73	111.47	148.88	150.83	121.81	128.38		
Finland (Helsingin)	285.53	-0.9	-0.31	277.15	182.74	214.95	217.56	-0.8	1.80	288.25	277.30	184.36	214.95	278.81	256.99	208.81	200.59		
France (CAC)	200.82	-0.0	0.00	201.72	133.01	156.44	188.89	-1.4	1.89	212.14	204.53	156.89	159.00	181.80	211.11	171.13	180.31		
Germany (DAX)	173.28	-0.3	-0.17	170.13	112.18	131.55	136.98	-0.3	3.20	174.74	168.47	111.76	133.98	158.23	191.17	157.79	165.40		
Greece (ASE)	161.50	-0.4	-0.25	166.76	103.36	121.57	121.57	-0.0	1.98	182.18	188.36	103.73	121.55	121.55	187.74	135.39	138.83		
Hong Kong (HSI)	574.00	-0.1	-0.02	566.91	241.53	284.56	373.39	-0.1	1.85	578.22	564.68	241.51	283.47	375.57	380.39	277.40	321.98		
India (SENSEX)	254.11	-1.1	-0.43	246.65	182.64	191.30	228.65	-0.5	3.37	257.05	247.83	184.41	192.56	227.88	200.87	195.34	197.22		
Italy (Borsa)	86.45	-0.1	-0.12	87.42	44.45	52.29	82.42	-0.0	1.77	89.29	86.90	44.38	52.01	82.42	82.71	63.45	71.67		
Japan (Nikkei)	152.82	-0.7	-0.46	148.42	92.37	115.12	97.87	-0.6	0.78	149.40	145.40	92.37	115.12	98.46	128.65	98.46	102.47		
Malaysia (KLSE)	476.84	-0.8	-0.17	462.94	305.19	358.97	485.15	-0.8	1.78	480.94	468.89	307.91	350.46	470.05	581.96	388.16	433.99		
Netherlands (AEX)	380.86	-1.1	-0.29	392.06	227.76	238.38	2378.59	-0.2	1.67	391.57	386.38	234.47	237.85	390.61	204.18	147.81	204.18		
Norway (Børsen)	395.37	-0.1	-0.03	397.59	199.84	198.78	198.30	-0.2	3.53	395.71	394.19	198.35	198.15	195.05	200.70	307.80	308.84		
New Zealand (NZSE)	77.04	-0.0	0.00	74.78	62.30	57.29	63.43	-0.3	3.24	77.07	74.30	62.29	57.76	62.55	65.49	60.58	70.57		
Portugal (BVL)	228.63	-0.9	-0.39	219.98	145.05	170.80	185.86	-0.8	2.14	228.78	220.57	145.33	171.46	198.94	243.79	198.73	208.70		
Spain (BVL)	386.50	-0.9	-0.23	376.12	247.27	300.97	252.05	-0.8	1.81	390.01	373.83	248.46	292.21	354.01	414.28	334.13	355.12		
South Africa (JSE)	367.40	-0.8	-0.20	370.03	247.94	291.81	310.58	-0.7	3.94	368.55	376.54	249.80	292.70	312.88	390.35	361.08	322.89		
Sweden (SSE)	157.91	-0.5	-0.31	158.26	107.07	118.88	147.71	-0.5	1.95	158.77	153.07	107.55	118.88	147.71	154.10	124.10	134.10		
Switzerland (SIX)	202.49	-1.1	-0.53	200.31	136.01	232.91	249.86	-0.7	3.97	212.74	201.50	133.00	234.40	305.50	321.99	225.80	240.10		
Sweden (NFX)	207.49	-0.3	-0.14	203.64	145.35	170.98	164.94	-0.4	2.61	227.75	219.58	145.57	170.89	194.95	230.31	198.98	198.98		
Thailand (SET)	194.11	-0.5	-0.26	195.67	125.93	160.69	180.49	-0.4	1.33	195.94	192.35	125.69	160.85	181.39	194.56	130.15	152.22		
United Kingdom (FTSE)	2228.77	-1.0	-0.04	2176.15	147.70	174.00	185.55	-0.4	4.22	2230.75	2214.72	144.72	174.00	185.55	200.76	152.22	182.23		
USA (DOW)	292.12	-0.2	-0.07	294.76	161.29	182.83	252.17	-0.2	2.22	251.80	242.57	160.92	182.83	251.20	253.92	182.23	182.23		
Australia (ASX)	229.89	0.2	0.09	222.94	147.30	179.21	193.11	0.2	2.22	239.22	221.00	146.81	171.79	192.88	200.00	170.88	170.88		
Austria (VSE)	195.29	-0.5	-0.25	195.46	129.49	162.73	178.13	-0.1	3.04	195.36	190.30	125.58	147.19	187.95	198.02	163.03	185.55		
Belgium (Euronext)	277.32	-1.2	-0.43	269.19	177.49	204.76	206.19	-0.7	1.87	269.53	258.50	179.48	210.32	237.89	252.92	215.79	245.19		
Canada (TSX)	162.76	-0.7	-0.43	157.96	104.17	122.53	180.89	-0.6	1.21	163.88	157.97	104.00	122.80	180.73	177.47	145.83	163.88		
Denmark (Børsen)	190.16	-0.5	-0.26	191.15	104.73	118.88	147.71	-0.5	1.95	191.15	184.00	104.73	118.88	147.71	154.10	124.10	134.10		
France (CAC)	245.71	-0.2	-0.08	246.33	152.78	199.49	245.14	-0.2	2.23	245.21	242.81	152.83	183.77	244.57	248.80	178.98	178.98		
Germany (DAX)	175.95	-0.3	-0.17	170.79	112.61	132.45	140.79	-0.4	2.48	176.45	170.12	112.26	132.94	140.70	179.46	146.45	146.45		
Hong Kong (HSI)	259.13	-0.6	-0.26	259.56	163.21	214.30	228.22	-0.4	3.24	259.83	259.32	163.06	214.98	228.94	236.72	211.29	231.51		
India (SENSEX)	190.00	-0.5	-0.26	190.00	125.00	140.00	160.00	-0.5	1.00	190.00	190.00	125.00	140.00	160.00	160.00	125.00	140.00		
Japan (Nikkei)	160.00	-0.2	-0.12	160.00	100.00	120.00	140.00	-0.2	1.98	160.00	160.00	100.00	120.00	140.00	160.00	100.00	120.00		
Malaysia (KLSE)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
New Zealand (NZSE)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
Portugal (BVL)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
Spain (BVL)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
Sweden (SSE)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
Switzerland (SIX)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
Thailand (SET)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
United Kingdom (FTSE)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
USA (DOW)	227.00	-0.1	-0.04	227.00	140.00	170.00	210.00	-0.1	1.35	227.00	227.00	140.00	170.00	210.00	210.00	140.00	170.00		
The World Index (GWS)	220.25	-0.2	-0.09	194.37	128.16	150.75	168.30	-0.1	2.15	200.75	195.55	128.40	150.48	168.47	200.75	165.92	168.00		